



## **Neighbourhoods and Environment Scrutiny Committee**

Date: Wednesday, 9 January 2019

Time: 10.00 am

Venue: Council Antechamber, Level 2, Town Hall Extension

Everyone is welcome to attend this committee meeting.

There will be a private meeting for members of the Committee at 9:30 am in Committee Room 6, Room 2006, Level 2 of the Town Hall Extension.

### **Access to the Ante Chamber**

Public access to the Ante Chamber is on Level 2 of the Town Hall Extension, using the lift or stairs in the lobby of the Mount Street entrance to the Extension. That lobby can also be reached from the St. Peter's Square entrance and from Library Walk.

**There is no public access from the Lloyd Street entrances of the Extension.**

### **Filming and broadcast of the meeting**

Meetings of the Neighbourhoods and Environment Scrutiny Committee are 'webcast'. These meetings are filmed and broadcast live on the Internet. If you attend this meeting you should be aware that you might be filmed and included in that transmission.

## **Membership of the Neighbourhoods and Environment Scrutiny Committee**

---

**Councillors** - Igbon (Chair), Azra Ali, Appleby, Chohan, Flanagan, Harland, Hassan, Hewitson, J Hughes, Jeavons, Kilpatrick, J C Lyons, Noor, J Reid, Sadler, Strong, White and Wright

## Agenda

---

**1. Urgent Business**

To consider any items which the Chair has agreed to have submitted as urgent.

**2. Appeals**

To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.

**3. Interests**

To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.

**4. Minutes**

To approve as a correct record the minutes of the meeting held on 5 December 2018.

5 - 16

**5. [10.05-10.45] Manchester Green and Blue Strategy and Implementation Plan**

Report of the Strategic Director, Development and Deputy Chief Executive

17 - 138

This report provides the Committee with information on the three year review of Manchester's Green and Blue Infrastructure Strategy, including specific progress on the Implementation Plan over the last year, an update on Manchester in Bloom and the draft Principles of Tree Management.

**6. [10.45-11.25] Greater Manchester Clean Air Plan - to follow**

**7. [11.25-11.40] Delivering the Our Manchester Strategy - Executive Member for Neighbourhoods**

Report of the Executive Member for Neighbourhoods

139 - 146

This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester Strategy for those areas within the portfolio of the Executive Member for Neighbourhoods.

- 8. [11.40-11.55] Delivering the Our Manchester Strategy - Executive Member for Environment, Planning & Transport** 147 - 154  
Report of the Executive Member for Environment, Planning & Transport

This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester strategy for those areas within the portfolio of the Executive Member for Environment, Planning and Transport.

- 9. [11.55-12.00] Overview Report** 155 - 172  
Report of the Governance and Scrutiny Support Unit

This report includes details of the key decisions due to be taken that are relevant to the Committee's remit as well as an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee is asked to agree.

## Information about the Committee

---

Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Neighbourhoods and Environment Scrutiny Committee has responsibility for looking at how the Council and its partners create neighbourhoods that meet the aspirations of Manchester's citizens.

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. If you have a special interest in an item on the agenda and want to speak, tell the Committee Officer, who will pass on your request to the Chair. Groups of people will usually be asked to nominate a spokesperson. The Council wants its meetings to be as open as possible but occasionally there will be some confidential business. Brief reasons for confidentiality will be shown on the agenda sheet.

The Council welcomes the filming, recording, public broadcast and use of social media to report on the Committee's meetings by members of the public.

Agenda, reports and minutes of all Council Committees can be found on the Council's website [www.manchester.gov.uk](http://www.manchester.gov.uk)

Smoking is not allowed in Council buildings.

Joanne Roney OBE  
Chief Executive  
3<sup>rd</sup> Floor, Town Hall Extension,  
Lloyd Street  
Manchester, M60 2LA

## Further Information

---

For help, advice and information about this meeting please contact the Committee Officer:

Lee Walker  
Tel: 0161 234 3376  
Email: [l.walker@manchester.goc.uk](mailto:l.walker@manchester.goc.uk)

This agenda was issued on **Monday, 31 December 2018** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Mount Street Elevation), Manchester M60 2LA

## Neighbourhoods and Environment Scrutiny Committee

### Minutes of the meeting held on 5 December 2018

#### Present:

Councillor Igbon – in the Chair

Councillors Azra Ali, Appleby, Flanagan, Harland, Hassan, Hewitson, Hughes, Jeavons, Kilpatrick, Lyons, Reid, Sadler, Strong, White and Wright

Councillor Akbar, Executive Member for Neighbourhoods

Councillor Stogia, Executive Member for Environment, Planning and Transport

Councillor Shilton Godwin, Lead Member for Cycling and Active Travel

Peter Boulton, Head of Highways, Transport for Greater Manchester

**Apologies:** Councillor Noor

#### **NESC/18/51            Minutes**

#### **Decision**

To approve the minutes of the meeting held on 7 November 2018 as a correct record.

#### **NESC/18/52            Update on Revenue Financial Strategy and Business Plan Process 2019/20**

The Committee considered a report of the Chief Executive and the City Treasurer which provided an update on the Council's financial position and set out the next steps in the budget process. The report summarised Officer proposals for how the Council could deliver a balanced budget for 2019/20.

In conjunction to the above, the Committee also received and considered the Neighbourhoods Directorate Business Plans and Strategic Development Business Plans for 2019/20, which set out in broad terms the directorate's key priorities, key activities and revenue and capital strategy for 2019/20, which was a refresh of the directorate's Business Plans for 2018/20 in the context of current resources, challenges and opportunities.

Taken together, the report and the directorate Business Plan illustrated how the directorate would work together and with partners to deliver Our Plan and progress towards the vision set out in the Our Manchester Strategy.

Some of the key points that arose from the Committees discussions were: -

- Members recognised the hard work undertaken by staff delivering services in neighbourhoods;
- Members unanimously stated that no consideration should be given to reducing the already stretched neighbourhood services;

- That the results of the BHeard survey are circulated to all Members as soon as the results are available;
- Consideration needed to be given to allocating additional funding to the neighbourhood service;
- A review of the waste contract was required to ensure that it was still fit for purpose;
- Neighbourhoods Services should not be outsourced;
- Following the recent ward boundary changes consideration needed to be given to how resources are allocated across the city to reflect this;
- How did the numbers of staff working in neighbourhood teams compare to other cities of similar size;
- An assurance was sought on the figures relating to business rates;
- How confident was the Executive Member for Neighbourhoods that the savings identified could be achieved from increased rates of recycling;
- Clarification was sought on the reported underspend by Highways and was enough being allocated for the maintenance and repair of footways;
- An assurance was sought regarding that social value was included in the commissioning of services and contracts;
- Consideration needed to be given as to how the Council could generate income;
- What work had been done to support district centres;
- Clarification was sought as to where Social Housing would be built and an assurance was sought that ward members would be consulted with;
- When building social housing consideration needed to be given to the planning and delivery of other services, such as schools and doctor's surgeries to meet the demand of the local population;
- The need to stop the Right to Buy scheme for social housing;
- Public transport and connectivity needed to be improved across the city so that residents could access employment opportunities; and
- What was being done to address homelessness especially for families living in temporary accommodation.

The Deputy City Treasurer responded by saying that the increased revenue from the collection of business rates and the increase in the council tax base had been modelled based on intelligence of the local economy. She said that whilst consideration had to be given to the current uncertainty regarding Brexit there was not enough detail as yet to confirm the likely impact. She also noted the volatility of appeals and that these assumptions are subject to scrutiny by the Council's external auditors. She commented that further information as to how the figure had been calculated would be circulated to the Committee.

The Deputy Chief Executive noted the Members comments regarding staff delivering services in neighbourhoods on behalf of residents. She said that the current proposals did not represent any reduction in service and the proposals would be achieved through efficiencies, such as the waste levy contract and PFI arrangements. She said that she would circulate the savings that had been identified in the 2017/18 budget that would describe these arrangements in further detail.

The Deputy Chief Executive said that income generation could be achieved via an increase in the penalty charge for offences such as littering, with the revenue

generated then reinvested into services. She further commented that a commercial strategy would be developed to explore other opportunities such as sponsorships and a review of contracts to generate income that could then be reinvested to support services. She said that the current proposals were in draft form and the business plans would be submitted to the February 2019 meeting for comment prior to the Executive approving the budget.

The Deputy Chief Executive further commented that a significant amount of work had been undertaken, including the Highways Department in relation to social value and district centres. She explained that this activity had been reported and monitored by the Ethical Procurement and Contract Monitoring Subgroup and the District Centre Subgroup respectively.

In response to a Members comment calling for an increase in enforcement activity in relation to flytipping, the Deputy Chief Executive advised that a substantive report describing the work of the Compliance and Enforcement Service would be considered later on the agenda.

The Executive Member for Neighbourhoods said that he recognised that the significant budget cuts imposed by Central Government had an impact on services delivered in local neighbourhoods. He commented that he remained confident that the savings identified in relation to waste and recycling could be achieved. He reported that Phase 1 and 2 of the recycling changes in apartment blocks had been completed and the initial analysis indicating that residual waste had reduced and recycling had increased. He informed Members that Phase 3 and 4 was due to commence and he was confident that the same results would be achieved. He described that this Our Manchester approach demonstrated a commitment to working with, and supporting residents to achieve positive outcomes and achieve the required savings.

The Director of Operation (Highways) responded to the questions regarding the underspend in 2017/18 planned maintenance programme by commenting that the previous winter had been particularly challenging due to the exceptionally bad and long winter. When asked about progress in 2018/19 he noted he was confident that there was the required capacity to deliver the planned programme of work but weather could be a factor again if winter is worse than average.

The Executive Member for the Environment described that when she initially acquired responsibility for highways she undertook a review of the planned programme of work to ensure that all wards received improvement works. She said that social value was incorporated into the procurement activity and staff had been recruited to increase the number of highways inspections undertaken. She commented that all works were planned and managed to minimise the disruption and reiterated the point that appropriate works were undertaken in the winter months and that if all works in year were carried out just in summer the disruption would be considerable.

In response to the comments regarding the reported underspend on Highways the Chair recommended that a report on this would be required for the next meeting of the Committee, and that this report would include the underspend figures, including

for 2017/18; an explanation to the reasons for any underspend; the planned programme of works and information on the capacity to deliver this programme of work.

The Strategic Director (Development) said that all of the land the Council owned would be reviewed to help identify any suitable areas on which to build new homes. He said that he acknowledged the comments regarding consultation with local ward members and gave an assurance that this would be undertaken. He further acknowledged the comment regarding the adequate planning of schools and health services and said this would be taken into consideration as the plans developed, and further reports on this activity would be available next year.

The Strategic Director (Development) further commented that the Council was working with private developers within the National Planning Policy Framework to deliver a range of housing products for Manchester residents. He also informed the Committee that the Spatial Framework and the Local Plan would be available for consideration and comment at the February 2019 meeting of the Economy Scrutiny Committee.

In respect of public transport and connectivity the Strategic Director (Development) explained that the Economy Scrutiny Committee had reviewed this topic, noting the Mayor of Greater Manchester was undertaking a review of bus services across the city region. He further commented that planning conditions linked to employment could also be used when developers are seeking permission.

In response to the questions regarding homelessness the Chair agreed that a briefing note would be provided by officers and circulated to members of the Committee.

## **Decisions**

The Committee: -

1. Note the reports and request that the comments of the Committee be taken into consideration when the final business plans were produced.
2. Requests that a further detailed report on the Highways underspend be submitted to the next meeting. This report would include the underspend figures, including for 2017/18; an explanation to the reasons for any underspend; the planned programme of works and information on the capacity to deliver the programme of work.
3. Requests that a briefing note on homelessness and the actions taken to address this be provided by officers and circulated to members of the Committee.
4. Recommend no further reduction in neighbourhood services.
5. Recommend that the Executive Member for Neighbourhoods, in consultation with the Executive Member for Finance explore opportunities to invest additional funding to deliver neighbourhood services.



**NESC/18/53                      Update on the Delivery of Cycle Schemes and Proposed Principles to Guide the Extension of Cycling and Walking Networks**

The Committee considered the report of the Deputy Chief Executive that provided an update on the investment in cycling infrastructure in Manchester, reviewing schemes completed through the first phase of the Cycle City Ambition Grant, summarising proposals currently being developed and, in the light of additional resources being made available through the Mayor's Challenge Fund, proposed an approach that could inform the development of a pipeline of future schemes to encourage higher levels of walking and cycling.

Officers referred to the main points and themes within the report which included: -

- Describing these activities within a policy and strategy context;
- An update on the schemes delivered to date;
- An update on the schemes currently in development;
- Describing the schemes identified for Phase 2 and how these were being developed, including an update on how schools would be connected to the cycle networks;
- An update on the Mayor's Walking and Cycling Challenge Fund and the development of the Beelines Network, an innovative new plan to create a city-region-wide cycling and walking network made up of more than 1,000 miles of routes, including 75 miles of Dutch-style segregated bike lanes; and
- The strategic principals for developing future cycling and walking networks across the city.

Some of the key points that arose from the Committee's discussions were: -

- The lack of cycle lanes in the north and east of the city compared to the south of the city;
- The need to improve both the bus and metrolink service to the north and east of the city;
- The Rochdale canal footway should be improved to provide a cycle route to connect the north of the city to the city centre;
- The report did not include any information on the provision of cycle storage or consideration as to the use of experimental traffic orders to encourage cycling;
- Consideration needed to be given to illuminating cycling routes, like the Fallowfield Loop to ensure cyclists were safe;
- An analysis of cycling journeys needed to be undertaken with consideration given to linking district centres together with cycle routes;
- The timing of the Chorlton cycle lane consultation was inappropriate and an extension of two weeks was recommended;
- Not enough printed material had been available for the Chorlton cycle lane consultation exercise;
- Concern was expressed that the Chorlton Road corridor consultation exercise was not transparent, with the views of cyclists and residents being dismissed.

The Lead Member for cycling and active travel said that the lack of cycle lanes in the north of the city was recognised. She said to address this the first principal for future investment schemes had been that the first schemes in a future pipeline should be in parts of Manchester yet to receive significant investment with a particular initial focus on the north of the city.

The Executive Member for the Environment responded to the comments regarding the Chorlton Road corridor consultation exercise. She explained that at this time it was not necessary to extend the period of the consultation, however she would review this when the consultation ended in January 2019. She advised that information had been viewed over 6000 times online; 487 formal responses had been received to date; a number of engagement events had been organised with two future community drop in events planned and printed material had been made available in the libraries and other public places. In addition to this she said the proposals for the scheme had been widely promoted on social media.

A Member commented that the lessons learnt from the planning and delivery of previous schemes, such as the one in Didsbury needed to be learnt, stressing the importance of resident involvement in the design of schemes. The Chair further commented that the response rate to date appeared low considering the planned proposal and recommended that a report on the outcomes of the Chorlton Road corridor consultation exercise, containing all of the responses be submitted to the Committee for consideration at an appropriate time.

In response to specific questions raised regarding proposals for Hyde Road, officers stated that they would discuss this with the Members outside of the meeting.

The Director of Operations (Highways) noted that decisions about schemes in Manchester were made by the Council although there is close working with the cycling commissioner and his team.

## **Decisions**

The Committee: -

1. Recommend that the Executive Member for the Environment extends the Chorlton Road corridor consultation exercise for a period of two weeks following the 11th January 2019.
2. Requests that a report on the outcomes of the Chorlton Road corridor consultation exercise, containing all of the responses be submitted to the Committee for consideration at an appropriate time.
3. Requests that Chris Boardman, Greater Manchester's Cycling and Walking Commissioner be invited to any future meeting when reports on the delivery of cycle schemes are to be considered.

**NESC/18/54**

**Planning and Delivery of Pavement and Footway  
Maintenance and the Management of Traffic Flow**

The Committee considered the report of the Deputy Chief Executive that provided information on the communications associated with highway works and the planning and delivery of pavement and footway maintenance. In addition to the written report the Committee received a presentation from officers from both Transport for Greater Manchester (TfGM) and the City Council on the management of traffic flow. This included an explanation of how roadworks were planned and what measures were taken to respond to events and incidents to try to ensure that traffic flow is effectively managed.

Officers referred to the main points and themes within the report which included: -

- Information on the Highways Communication Strategy;
- Information on roads and footway inspections undertaken in order to identify all defects likely to create danger or serious inconvenience to users of the network or the wider community;
- Information on the planned programmes of footway maintenance work that were developed to prioritise the worst condition footways on the Key Route Network (KRN) and Community Network (CN) and tie in with the road resurfacing programme where possible. Works involved resurfacing or overlay of the existing footway, with kerb replacement where required; and
- Information on how TfGM who had responsibility for the day to day management of the Urban Traffic Control system including the installation and maintenance of traffic signals manage this across the city.

Some of the key points that arose from the Committee's discussions were: -

- The reported estimated footway that needed repair was a significant amount and was the resources allocated to deliver the scale of works required sufficient;
- Was any of the income generated from pop up events used to repair any damage caused to the pathway;
- The condition of the footways was not user friendly for any resident with a disability and would not pass the age friendly test, especially around district centres;
- The length of time to repair defective footways was too long in many cases; and
- Traffic flow needed to be better coordinated, especially when major events are taking place in the city to minimise the impact on residents.

The Head of Citywide Highways said that he acknowledged the comments regarding the condition of footways, however those conditions were not as challenging as the highway conditions. He advised that they had inherited a backlog of repair work however he was confident that improvements to the footway conditions would be delivered and emergency repairs would always be prioritised. In response to a comment from a Member he commented that inspections of district centres would be undertaken.

The Chair requested that the planned programme of repair work for footways be circulated to Members.

In response to a concern expressed by Members regarding the impact of planned major works scheduled to start in 2019 on both congestion and air quality, the Director of Operations (Highways) advised that a review of the planning for this had already begun. He described that the traffic modelling of these works was being done TfGM so this could then inform the scheduling of the planned work to minimise disruption.

The Head of Highways, TfGM commented that if Members wished to visit the TfGM Control Room this could be arranged.

The Chair invited Members to contact her directly with any issues or concerns regarding the issue of traffic flow management and she would then meet with officers to progress bringing a report back to the Committee at an appropriate time.

### **Decisions**

The Committee: -

1. Requests that the planned programme of repair work for footways be circulated to Members.
2. Agree that Members contact the Chair directly with any issues or concerns regarding the management of traffic flow management and she would then meet with officers to progress bringing a report back to the Committee at an appropriate time.

### **NESC/18/55                      Compliance and Enforcement Service - Performance in 2017/18**

The Committee considered the report of the Chief Operating Officer, Neighbourhoods that provided Members with an update on demand for and performance of the Compliance and Enforcement service during 2017/18. The report also provided information on the activities undertaken around enforcement in relation to double yellow line tickets; obstruction of the highways; hot food providers' waste contracts and how these are policed; enforcement activity undertaken by the Licensing and Out of Hours Compliance Team outside of the city centre area; tackling counterfeit goods, with particular reference to the Strangeways area; planning enforcement and legislation relating to the operation of Airbnb.

Officers referred to the main points and themes within the report which included: -

- A description on the various teams that made up the Compliance and Enforcement service;
- Comparative data on the number of requests for service received and the number of proactive activities undertaken;
- An analysis of the main types of complaint received;
- Information on the number of enforcement action taken, including data on prosecutions; and
- Examples were provided to highlight the various activities and the outcomes achieved by the various teams.

Some of the key points that arose from the Committee's discussions were: -

- Welcoming the reported activities to investigate and prosecute those responsible for flytipping;
- Noting the increase in prosecutions particularly for flytipping and querying how this has been achieved and how the total amount of fines compares to previous years.
- Noting the increase in noise nuisance complaints particularly in relation to Houses in Multiple Occupation (HMO) and querying whether the fees raised from the extension to Mandatory HMO licensing provided additional resources for enforcement.;
- Noting that London Authorities had powers to require businesses to comply with strict time banded collections, which only allowed the collection of commercial waste at defined times and whether this could be introduced in Manchester city centre;
- Would enforcement action be taken if someone parked on a double yellow line that was faded;
- In recognition of the issues surrounding the Strangeways area, consideration should be given to having a dedicated officer dealing with this area;
- What is the process for moving from working with people and businesses to achieve compliance to more formal action when they fail to comply; and
- With the increase in development there were a lot of issues related to the construction industry and what was being done to address this.

The Executive Member for Neighbourhoods stated that the compliance teams had adopted the Our Manchester approach to work with residents and businesses to improve the physical environment. He said that officers would always work with businesses in the first instance to address any issues associated with commercial waste, however accepted the point raised by a Member that in some instances enforcement action was required sooner to prevent an issue from escalating.

The Strategic Lead, Compliance Enforcement and Community Safety welcomed the recognition of the work undertaken by the Environmental Crimes Team to drive the number of prosecutions. She explained that where prosecutions are secured the fines imposed by the courts go to the treasury rather than the local authority but we are generally awarded the costs we have incurred from taking the prosecution forward. She further explained it is important to prosecute e.g. fly tipping offences and publicise the outcomes as it sends out the clear message that this anti-social behaviour would not be tolerated.

She explained that licensing of HMOs is self-financing. In respect of dealing with noise complaints the licensing and out of hours' team take action to deal with this and having a team that concentrates on areas outside of the city centre has enabled more effective action to be taken including noise from HMOs.

In response to the comments made regarding replicating the powers that London Authorities had in relation to the collection of commercial waste the Strategic Lead, Compliance Enforcement and Community Safety said that Manchester, as part of the

Core Cities Group were currently working together including meeting with civil servants to seek similar powers for core cities.

In response to the comments made regarding replicating the powers that London Authorities had in relation to the collection of commercial waste the Strategic Lead, Compliance Enforcement and Community Safety said that Manchester, as part of the Core Cities Group were currently lobbying central government.

The Strategic Lead, Compliance Enforcement and Community Safety acknowledged the comments made regarding the Strangeway area stating that the issues are long standing and entrenched. She described that the Council had used Closure Order powers to disrupt criminal and anti-social behaviour and work is ongoing with a range of partners to target properties and prosecute individuals. She explained that due to the sensitivity of this activity it would be appropriate to provide a briefing note to Members regarding planned activities.

The Strategic Lead, Compliance Enforcement and Community Safety further commented that it will be through redevelopment of the area that real and lasting change would be achieved.

In response to the question asked regarding double yellow lines, the Head of Citywide Highways explained that a judgement would always be made by officers as to the justification for issuing a penalty notice. He said that officers always needed to witness an offence taking place and photographic evidence was taken to support the penalty.

The Head of Planning, Building Control and Licensing informed Members that her department worked closely with developers to minimise and mitigate the worst impacts on local residents. She described that this was achieved by agreeing a development management plan and working closely with colleagues in the Environmental Protection Team.

## **Decision**

The Committee recommends that a briefing note on the planned activities for the Strangeways area be prepared by officers and circulated to members of the Committee.

## **NESC/18/56                      Draft Terms of Reference and Work Programme for the Behaviour Change and Waste Task and Finish Group**

The Committee considered the report of the Governance and Scrutiny Support Unit that set out the proposed terms of reference and work programme for the Behaviour Change and Waste Task and Finish group.

The Committee were invited to agree the membership of the Task and Finish Group; agree the terms of reference for the Task and Finish Group and agree the work programme of the Task and Finish Group, which would be reviewed by the group at each of its meetings.

## **Decisions**

1. To appoint Councillors Hassan, Hughes, Jeavons, Kilptraick, Lyons, Reid, Wright as members of the Behaviour Change and Waste Task and Finish group.
2. The Committee approved the terms of reference and the work programme of the Task and Finish Group.

## **NESC/18/57          Overview Report**

The report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

A Member commented that consideration needed to be given to the number of items on future agendas so as to allow enough time to scrutinise each item thoroughly.

The Chair informed the Committee that she would be meeting with Officers at the rise of this meeting to discuss the Work Programme and agree the items that were to be scheduled.

## **Decisions**

The Committee notes the report and approve the work programme.

This page is intentionally left blank



**Manchester City Council  
Report for Information**

**Report to:** Neighbourhoods and Environment Scrutiny Committee  
– 9 January 2019

**Subject:** Manchester Green and Blue Strategy and Implementation Plan, including: Three year review of the Strategy; Annual update including a report back on Manchester in Bloom; Priorities for the Implementation Plan 2019 and Principles of Tree management

**Report of:** Strategic Director, Development and Deputy Chief Executive

---

### **Summary**

When Manchester's Green and Blue Infrastructure (G&BI) Strategy, together with its Stakeholder Implementation Plan, was approved in July 2015 it was agreed that the Implementation Plan should be the subject of a three year review. This report brings the review to members, celebrating the achievements of the last three years, responding to key issues raised by members and highlighting those areas that still need to be focussed on. It provides an update on specific progress that has been made on the Implementation Plan over the last year, including a specific report back on Manchester in Bloom. It outlines the key priorities for the coming year. Finally, it brings the draft Principles of Tree Management to Scrutiny for comment. The development of this document was one of the key actions to be delivered as part of the Implementation Plan.

### **Recommendations**

That Neighbourhoods and Environment Scrutiny Committee:

1. Note and comment on the progress that has been made towards achieving the objectives of the Green & Blue Infrastructure Strategy as set out in the three year review in Appendix 1.
  2. Note and comment on the progress made by both the Council and external stakeholders in achieving the actions in the annual update of the Implementation Plan including progress on Manchester in Bloom, provided in Appendix 2.
  3. Consider and comment on the priorities for the Green & Blue Infrastructure Implementation Plan set out for the coming year and contained within Appendix 3.
  4. Note and comment on the Principles of Tree Management (Appendix 4) which, as a document arising out of an approved Implementation Plan, will be subject to delegated approval by the Deputy Chief Executive.
- 

**Wards Affected:** All

---

**Contact Officers:**

Name: Richard Elliott  
 Position: Head of Policy, Partnership and Research  
 Telephone: 0161 234 4412  
 E-mail: r.elliott@manchester.gov.uk

Name: James Shuttleworth  
 Position: Planning and Infrastructure Manager  
 Telephone: 0161 234 4594  
 E-mail: j.shuttleworth@manchester.gov.uk

Name: Dave Barlow  
 Position: Senior Polity Officer  
 Telephone: 0161 234 4507  
 E-mail: d.barlow@manchester.gov.uk

**Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

Manchester Green and Blue Infrastructure Strategy: report to Neighbourhoods Scrutiny Committee and Executive, July 2015, Manchester City Council

Manchester Green and Blue Infrastructure Strategy: July 2015

Manchester Green and Blue Infrastructure Stakeholder Implementation Plan: July 2015

Our Manchester 2015-25

- Manchester G&BI Stakeholder Implementation Plan – Report on Progress: to Neighbourhoods and Environment Scrutiny Committee January 2017
- Tree Action Plan update: Report to Neighbourhoods and Environment Scrutiny Committee January 2017
- Manchester Residential Design Quality Guidance
- Manchester G&BI Stakeholder Implementation Plan – Report on Progress: to Neighbourhoods and Environment Scrutiny Committee January 2018

## 1.0 Introduction

- 1.1 Our Manchester Strategy sets out the vision for a world class city with a dynamic economy, where residents from all backgrounds can live well. Attractive, multi-functional green and blue infrastructure is a key component of shaping and delivering the quality of life people expect and enhancing the city's global image as a place in which to live, work and invest. It also has a vital role to play in terms of sustaining a healthy and biodiverse city which is flood and climate resilient, has good air quality and accessible opportunities for recreation and exercise. Manchester's Great Outdoors – A Green & Blue Infrastructure (G&BI) Strategy for Manchester was developed and adopted in 2015 to ensure that the city as a whole, including the council, residents, the private and volunteer sectors, developers and other stakeholders could maximise opportunities to enhance the city's green and blue assets and improve the quality of life.
- 1.2 The G&BI Strategy is accompanied by a Stakeholder Implementation Plan. It was prepared and is jointly owned by the City Council and Manchester G&BI Stakeholder Group on behalf of the wider city. The last progress report was considered by this committee in January 2018.
- 1.3 In accordance with the mechanisms for monitoring agreed when the Strategy was approved in 2015, this year the report also provides a three year review of the progress that has been made in delivering Manchester's Great Outdoors G&BI Strategy. Highlights are provided in this report and the full three year review can be found in Appendix 1.
- 1.4 The report also provides the annual update on the G&BI Implementation Plan, which since 2017 has incorporated the Tree Action Plan. The report highlights key actions, with the details of progress made against each Headline Action provided in Appendix 2. It includes a more in depth look at Manchester in Bloom, setting out how the approach has changed over the years to facilitate successful community led projects. Members are asked to consider the priorities for the Implementation Plan over the coming year which are summarised with details provided in Appendix 3. Finally, the report also presents the draft Principles of Tree Management (Appendix 4), the preparation of which has been a key deliverable of the Tree Action Plan.

## 2.0 Background

### The Strategy in brief

- 2.1 The vision and objectives of Manchester's Great Outdoors: A Green and Blue Infrastructure Strategy for Manchester are as follows:

*By 2025 high quality, well maintained green and blue spaces will be an integral part of all neighbourhoods. The city's communities will be living healthy, fulfilled lives, enjoying access to parks and greenspaces and safe green routes for walking, cycling and exercise throughout the city. Green and blue infrastructure will be supporting Manchester's growth. Businesses will be*

*investing in areas with a high environmental quality and attractive surroundings, enjoying access to a healthy, talented workforce. New funding models will be in place, ensuring progress achieved by 2025 can be sustained and provide the platform for ongoing investment in the years to follow.*

The G&BI Strategy and Stakeholder Implementation Plan are based around the following four objectives:

1. Improving the quality and function of Green and Blue Infrastructure to maximise the benefits it delivers,
  2. Using appropriate Green and Blue Infrastructure as a key component of new developments to help create successful neighbourhoods and support the city's growth,
  3. Improving connectivity and accessibility to Green and Blue Infrastructure within the city and beyond, and
  4. Improving and promoting a wider understanding and awareness of the benefits that Green and Blue Infrastructure provides to residents, the economy and the local environment.
- 2.2 Under each objective is a series of Headline Actions with associated projects and activities which are being delivered or investigated by the council and external stakeholders as part of the Implementation Plan.
- 2.3 The Stakeholder Implementation Plan is a live document which drives progress towards the objectives of the G&BI Strategy and the actions listed are not exhaustive. This approach provides the flexibility to respond to opportunities as they arise, maximising resources available to allow focus to be given to projects that will have the greatest impact.
- 2.4 Progress against the Council actions is steered within the council by the G&BI Board which is chaired by the Strategic Director, Development and attended by relevant Heads of Service. This provides an opportunity to focus on the strategy objectives and add value to the way G&BI is delivered across the city. Ward Members and council officers are involved with many of the actions needed to deliver the G&BI Strategy. Ward members are often best placed to know their local community groups and understand their communities' needs and opportunities.
- 2.5 Case studies on successful projects have been developed and are available through the council website, so that Elected Members can be involved in supporting the spread of best practice and helping to encourage successful projects to be replicated across the city. Information is also circulated via ward coordination about local initiatives relating to G&BI and tree planting.

### **3.0 Working in Partnership**

- 3.1 The ethos behind the delivery of the G&BI Stakeholder Implementation Plan, together with the Tree Action Plan, reflects the strength-based and collaborative approach that sits at the heart of Our Manchester. The Council has an essential and active role to play in setting the agenda, bringing

partners together and supporting and facilitating activity across the range of stakeholders. It continues to have a key role regarding the city's parks, public realm and street trees, and in negotiating developments, but external partners have a significant role to play in delivering and managing many green and blue assets across the City. Many of the projects listed are being undertaken by a range of agencies including public, private and academic organisations, as well as wide scale activity by community and voluntary groups.

- 3.2 The stakeholder group which partnered with the Council to produce the G&BI Strategy and Implementation Plan is known as the Manchester G&BI Group (formerly MACF GI Sub group). It meets on a regular basis and is made up of a range of experienced practitioners and stakeholder organisations, including officers from the Council, Corridor Manchester, Manchester Climate Change Agency, Greater Manchester Combined Authority and Registered Housing Providers, statutory bodies such as the Environment Agency and Natural England, environmental charities like Groundwork, City of Trees, the National Trust, Wildlife Trust and RSPB, and academics from the University of Manchester (UoM). It provides both a forum for sharing best practice and a catalyst for encouraging new partnerships for delivering action in line with the objectives of the G&BI Strategy.

#### **4.0 Three year review**

- 4.1 The three year review sets out the key links between Our Manchester and the delivery of good quality green and blue infrastructure. It highlights some of the key deliverables that have been achieved; 12,500 trees planted, £77million committed to G&BI projects, £800,000 worth of volunteer support, 1.7million people attending activities in our parks and open spaces. And these are only the numbers that we know about; there are many other community events and activities that take place around the city that are not formally recorded.
- 4.2 In the summer of 2018 the Manchester Great Outdoors, G&BI Strategy received the prestigious national award from the highly respected Chartered Institute for Ecology and Environmental Management (CIEEM) for knowledge sharing. At the same time two schemes that were delivered as part of the G&BI Implementation Plan were highly commended by CIEEM – the Bridgewater Basin Floating Ecosystems, an innovative project delivered by the Council in partnership with a range of organisations, including the Friends of Rochdale 9 volunteer group, Building Design Partnership and the Bridgewater Hall and the Clean Streams Project which restored five urban watercourses across Manchester, in partnership with local residents and schools. The 'Tale of Two Cities' Project, previously reported on to committee also won the 2016 Royal Horticultural Society North West Biodiversity Award for Manchester's wildflower meadow planting. In addition, in 2018, 154 Manchester projects received awards through the Royal Horticultural Society's Britain in Bloom, the largest number of any authority nationally. A group of 26 individual projects reached the prestigious Champion of Champions final.

4.3 Over the past three years, annual updates on the progress of the G&BI Strategy have been brought to this Scrutiny Committee. The key issues that Members have raised have related to:

- Trees – their planting, management and the need for more information concerning responsibilities.
- Development – the need to ensure that as far as possible developments include good quality green space, particularly in the context of an increasing population.
- Accessibility – along our waterways and by increasing walking and cycling to improve connections to the green space both in Manchester and beyond.
- Schools – the need to link schools into this agenda and engage with young people.
- Community involvement – the need to engage with residents across the city.

The way that Manchester’s Great Outdoors, G&BI Strategy has been used to address these issues is shown through key projects delivered over the last three years and summarised below.

### **Trees**

- 4.4 One of the G&BI Strategy’s headline actions was to refresh the Tree Action Plan, this was approved by Executive in January 2017, following earlier public engagement. The Tree Action Plan is now an integral part of the G&BI Implementation Plan and progress against specific items is provided in Appendix 2.
- 4.5 In the refreshed Tree Action Plan, it was agreed that a document setting out the ‘Principles of Tree Management’, the first of its kind in Manchester, would be produced. The document has been drafted and is appended to this committee report. Further details on this are provided later in this report.
- 4.6 Over 8,500 trees have been planted in the city over the last three years as well as over 4,000 hedge trees and 43 community orchards. One of our stakeholders in this area, the City of Trees have been able to use both Manchester’s Great Outdoors and the Tree Action Plan to secure funding for tree related practical projects in both east and south Manchester, bringing in an additional £250,000 of funding to the city.

### **Development**

- 4.7 Manchester’s Residential Quality Guidance was approved in March 2017 as interim planning guidance within the context of the Core Strategy (Manchester Local Plan). The document sets out key actions which developers must consider which link strongly to the objectives of the G&BI Strategy. These are:
1. Incorporate landscape
  2. Interact with the City’s waterways

3. Protect and enhance biodiversity
  4. Introduce street trees
  5. Appreciate the microclimate, and
  6. Incorporate sustainable urban drainage
- 4.8 The Local Plan is to be reviewed and the RQG will be reflected in the new Local Plan and so become part of the statutory planning policy. In advance of that, consideration is being given to the RDG becoming a supplementary planning document which will further strengthen its role in influencing development.
- 4.9 During the last three years over 18 masterplans and strategic regeneration frameworks have gone through public consultation and/or have been approved. Virtually all of these have elements of improved public realm contained within them, including trees, green space, play areas, improved access to rivers and canals. Several of the schemes have significant green and blue components within them, including Mayfield on which the Council is working with partners to deliver a new 6 acre park and the Northern Gateway which includes proposals to integrate the River Irk and natural landscape into a new city river park. Whilst these two major schemes will be key to improving open space and access to the increasing population of an expanding city centre, there are many other developments which have been/are integrating improved GI such as the Sustainable Urban Drainage Systems-enabled tree pits in St Peter's Square and the climate resilient sustainable public realm at NOMA.

### **Accessibility**

- 4.10 A key objective of Manchester's Great Outdoors is to improve access and connectivity, including to open spaces within and beyond Manchester. During the past three years the Strategy has been used to capture and celebrate work being undertaken by partners. Over £1.2million has been sourced to improve 7.5km of towpath through Clayton, through Bradford and into the city centre. Similarly, in south Manchester £165,000 was spent improving Trans Pennine access along the River Mersey in Burnage and Didsbury, funded through the Cycle City Ambition Grant Phase 1.

### **Schools**

- 4.11 Manchester's Great Outdoors has provided the back drop to supportive bids by Lancashire Wildlife Trust, RSPB and Groundwork, with over £250,000 committed to Forest schools and environmental education support across Manchester. It has also directly supported Groundwork's Protected Playgrounds programme which will look at using G&BI creatively around 3 schools in AQMAs and monitoring impact on air quality. The project will be worth in total around £190,000.

## Community Involvement

- 4.12 The need to engage with residents and stakeholders across the city is vital to the delivery of Manchester's Great Outdoors. It was created collaboratively to provide a framework for all stakeholders to have a role in enhancing the city's green and blue infrastructure, in all its diverse forms and ownership. It has provided a focal point for capturing the work of the growing numbers of active groups in GI related activity such as Britain in Bloom, which is highlighted in greater detail later in this report. Much of the community engagement is done via the activities in parks and through the many 'Friends of' groups, now numbering 52. Over the last three years over 1.75 million people have visited/engaged with events at parks, over 57,000 volunteers have been engaged providing over 77,000 volunteer hours.
- 4.13 Last summer saw the beginning of a Manchester Festival of Nature. Nature based activities across the city were publicised under this banner to bring together support from community groups and residents across the city to begin to establish an annual festival. This is being achieved through a number of national and local environmental charities working together, with support from the council.

## 5.0 Key delivery highlights on progress in 2018

- 5.1 Progress on the full range of actions in the G&BI Stakeholder Implementation Plan and Tree Action Plan is set out in the appendix but the key highlights during 2018 are covered below.
- 5.2 **Objective 1:** The first of the four objectives of the Strategy is **to improve the quality and functionality of G&BI across the city**. Since January 2018 projects have included the following:
- 5.3 The **Woodland Futures** project, led by leading environmental charity City of Trees, has been awarded a £182,900 National Lottery grant to restore and revitalise three important historic woodlands in Wythenshawe, just eight miles from the city centre. Over two years, the urban greening project will work in partnership with charity Back on Track and 100 volunteers to connect local communities to the natural heritage on their doorstep and provide opportunities for developing skills, improving confidence and general wellbeing.
- 5.4 Named after the nine canal locks from Piccadilly to Castlefield, the '**Friends of the Rochdale 9**' group, supported by the Canal and River Trust, was established in 2014 for people with a passion for waterways to get involved and help in not only cleaning the canal up, but making it accessible and beautiful too. There are now over 40 volunteers registered, with at least monthly clean ups undertaken in the City Centre, a lot of it done by boat, tackling littering. The Group have also helped deliver new floating ecosystems along the canal, and have recently installed environmental art along a section along the canal to raise interest and awareness.



- 5.5 **Major capital investment programme in Parks** - The Parks Investment Programme (£20.5m) focuses on three key objectives: specifically, the development of the Hall, Stables and Lake Hubs at Heaton Park, the development of Wythenshawe Park including restoration of the Hall, along with broader improvements to the quality of the community and local parks, greenspaces and allotments across Manchester.
- 5.6 The **GrowGreen** Project was officially launched in June 2017. GrowGreen is an 11 million Euro H2020 funded project that aims to demonstrate that the impacts of climate change can be mitigated using nature based solutions (NBS). The Council as the Project Coordinator, is working with local partners such as the Manchester Climate Change Agency, University of Manchester and the Guinness Partnership, other European cities and their university partners and also the Chinese city of Wuhan. Manchester's demonstration project is in West Gorton and is closely aligned with the housing and residential growth strategy for the area. During 2018 significant and extensive engagement with local residents and other stakeholders has taken place to inform master planning work. The project architects BDP have designed a series of interconnected green zones in the heart of the area. The overall aim of the project is to demonstrate that surface water run off can be managed by NBS such as swales, rain gardens and permeable surfacing rather than hard engineered solutions such as attenuation tanks. The project will also include some other co-benefits for the residents of West Gorton including an increase in biodiversity, improved social and play spaces and community growing areas. A planning application is anticipated early in 2019 with construction planned to start later in the year.
- 5.7 **Objective 2:** The Strategy and Implementation Plan's second objective is **to ensure that green and blue infrastructure is well integrated within new development**. This needs to happen at both the detailed, masterplan and strategic framework level.
- 5.8 A number of Strategic Regeneration Frameworks and masterplans with key elements of green and blue infrastructure have been progressed across the city. A major public consultation exercise for a draft Strategic Regeneration Framework for the **Northern Gateway** has recently concluded and a final version of the SRF will be taken to Executive shortly for approval. The SRF includes significant landscape proposals by Far East Consortium /Plan-it incorporating major integration of the River Irk and natural landscape into a new City River Park. Proposals will be subject to Housing Infrastructure Fund submission in 2019.
- 5.9 **Mayfield SRF** was approved in February 2018. The Council is working with partners to deliver a major new six 6 acre city centre park as part of these regeneration proposals. The Mayfield SRF area is adjacent to the North Campus area and will be easily accessible by those who live and work in the locality, providing an increase in quality open space to the increasing city centre population.

- 5.10 In addition, Manchester was instrumental in a successful GM bid for £5 million from the Urban Innovative Action fund. This project **IGNITION** is to establish innovative funding mechanisms and a pipeline of projects with the aim of increasing urban green infrastructure across GM by 10% and in so doing to reduce flooding incidents and alleviate heat stress into the future. A component of this work will look at the feasibility of incorporating affordable sustainable urban drainage in schools.
- 5.11 **Objective 3:** The third overall objective of the G&BI Strategy is **to improve accessibility to green space within and beyond Manchester.** Improvements to the transport network are helping towards achieving better accessibility across the city and out from the city centre, creating better links with the city's existing parks and open spaces.
- 5.12 £160million has been allocated over the next 5 years from the Mayor's Transforming Cities funding to develop '**Beelines**' a cycling and walking network across Greater Manchester. The aim of the network is to promote more sustainable travel choices with walking and cycling being promoted as the natural choice for shorter journeys. A number of projects are being considered for the submission for funding through this scheme.
- 5.13 Consultation commenced at the end of November on the **Chorlton Cycleway.** The proposal is for a largely segregated cycleway between Hardy Lane / Chorlton and the City Centre to provide quality cycling facilities. This will improve access from the City Centre to the Mersey Valley and the TPT through the Hardy Lane corridor. Work on the scheme is proposed to begin in early 2020 with completion in mid-2021. This a £12-13million scheme is being funded through both the City Cycling Ambition Fund and the Mayor's Challenge Fund.
- 5.14 A key focus of the work in Manchester will seek to re-animate and promote **Manchester's Green Trail Walking Route** (previously called Manchester's Green Corridor). Separate, but complementary to the 'Beeline' network, the Green Trail is a walking circuit made of 14 routes which connects many of the City's parks, woodlands and open spaces and is the first project of its kind in the UK. The project is being delivered through a partnership of Manchester City Council, City of Trees, the Ramblers Association, Living Streets and TfGM, with funding through TfGM and City of Trees. The aim is to create a high quality walking route across the City of Manchester via its parks and open spaces that will:
- increase usage of the parks, woodlands and open spaces, making them livelier and as a consequence safer sustainable and more inviting places for people to visit and
  - encourage healthier lifestyles and reduce car usage by promoting walking routes that are accessible to everyone.
- 5.15 **Objective 4:** The fourth objective is **to promote a wider understanding of the benefits that G&BI bring to residents, the economy and the local environment.**

- 5.16 During 2018 the Wildlife Trust, with support from the council, successfully bid for funding from the Esmee Fairburn foundation. This is enabling **My Wild City**, an exciting four year partnership between the Wildlife Trust for Lancashire, Manchester and North Merseyside and Manchester City Council and its partners. My Wild City will inspire and engage people – children, students and adults to get involved in practical actions in their gardens, parks and key wildlife corridors to improve the wildlife value of the entire city. The project will lead to a greater understanding of the city’s wildlife, along with more nature reserves being designated, better land management for wildlife and greater access to nature for local people. The public will be invited to get involved, in events and on social media. Activities will be delivered in response to people’s thoughts on urban nature in Manchester. Some of the results will feature in a new, bold strategy for biodiversity in Manchester and a **Manchester Festival of Nature** in Heaton Park, next year. The Manchester Biodiversity Action Plan will also be refreshed in 2018. The aim is for a strategy and implementation plan to be prepared with increased stakeholder ownership and buy-in supporting the Our Manchester approach to strategy development.
- 5.17 Air pollution is recognised as a serious problem nationally and locally. The Clean Air Plan, being developed across Greater Manchester and subject to a report elsewhere on the agenda, sets out a strategy for tackling air pollution and achieve legal compliance with national legislation. Air pollution is a particular problem when school playgrounds are adjacent to major roads with nothing but mesh fencing as a barrier against traffic generated air pollution. Groundwork Manchester, with support from the University of Lancaster, has begun a £190,000 project **‘Protecting Playgrounds’** to investigate the optimum vegetation structure for trapping airborne pollution before it reaches playgrounds and potentially harms the health of our children. The aim of this project, the first of its kind in the UK, is to design and test the use of instant evergreen hedges with different species mix, density, height, and leaf shape in order to find the most effective, green infrastructure barrier for school boundaries. The approach will be tested by Groundwork, backed up by state of the art monitoring and evaluation, in 3 primary schools in Manchester.
- 5.18 Work has begun on the production of a **Tree & Woodland Strategy for Greater Manchester**, which will provide a higher level framework for managing and increasing the tree stock across the ten districts. The GM level strategy will include a detailed audit of tree stock across all districts. For the first time, an approximate monetary valuation of the services and benefits that trees provide to the City will be available, as well as an improved understanding of species composition. The Strategy is expected to be completed in 2019.

## 6.0 Manchester in Bloom – A new way of community working

- 6.1 One of the Headline Actions under Objective one of the Implementation Plan is to promote community greening and Manchester in Bloom is an important part of this. Until the mid-1990’s, Manchester undertook an extensive annual programme of seasonal spring and summer planting. In the city’s parks and

gardens this took the form of floral bedding displays. In the city centre and district centres this was mainly in the form of the provision of floral planters and hanging baskets. Much of the bedding material was home grown being produced in nurseries at Wythenshawe and Heaton Parks.

- 6.2 In the late 1990's responding to budget pressures and new emerging environment practices planting in parks was refocussed to ensure increased levels of sustainability and improved biodiversity value. The nurseries were closed and the quantity of seasonal bedding planting was significantly reduced, and in its place a new focus emerged on the delivery of spring and summer bulb planting; more interesting shrub and tree species planting; introduction of fruit trees; the introduction of wild flowers; and where practical, different land management techniques. Differential grass cutting was also introduced. All of which were undertaken in partnership with the emerging 'Friends of' parks groups. Manchester in Bloom continued to invest in the city centre and district centre floral planters and hanging baskets programmes.

Manchester in Bloom, a new direction

- 6.3 In 2011/12 as a result of reductions in Government funding to the Council, the Manchester in Bloom budget was reduced. As a result, a number of the historical planting programmes, including the mass deployment of hanging baskets became uneconomical to continue. Recognising the budget pressures and the changing nature of street planting, it was agreed to completely refocus Bloom from one that delivered large scale planting programmes, to one that focussed on working with residents to support them to better achieve their local bloom aspirations. Engagement was then undertaken and a greater understanding was developed of how the city could support residents in a practical way to deliver their aspirations for bloom on their street, in their park or garden. When developing the support mechanism, systems were loosely designed, recognising that the makeup of individual residents' groups, and their requirement of the city support would vary greatly depending on what they were trying to achieve and how mature the group was. However, there was, and remains a common understanding that the City will continue to work closely to support communities to best achieve their bloom ambition.
- 6.4 Manchester as part of its transformation of neighbourhoods programme continues to actively encourage a wide variety of community and Friends groups to participate in improving their neighbourhood through a range of interventions including horticulture. Bloom is a focus for this approach.

What is Bloom the Award?

- 6.5 Manchester in Bloom forms part of the wider national Britain in Bloom programme, which is administered by the Royal Horticultural Society. It is a year round competition, whose aim is to encourage the local community to participate in transforming their neighbourhoods through horticultural activity and community participation. Awards are given to each project across a range of categories, at local, regional and national levels. Bloom is marked, 30% for horticultural achievement, 40% for resident's involvement, 30% environmental

practices. There are five levels of Bloom entry starting with new projects at the beginning, through to the Champion of Champions competition and the Entente Florale. Projects in Manchester vary in size from; the maintenance and management and design of street planters, through to the part maintenance of larger parks and the development of new facilities.  
Progress to Date

- 6.6 In 2005, 10 Britain in Bloom awards were given to groups in the city, in 2018 this figure has risen to an impressive 154 awards as shown in the table below. The drop in numbers between 2017 and 2018 was due to the hot, dry weather conditions which adversely affected some of the displays and caused some groups to pull out of the competition. The 154 awards given was still the largest number of any authority nationally. Awards made in the City were across all categories, including national categories, including Didsbury in Bloom a group of 26 individual projects reaching the prestigious Champion of Champions final.

Year	Number of Britain in Bloom awards citywide
2015	130
2016	126
2017	166
2018	154

- 6.7 The Bloom project, and its multitude of resident led schemes, whilst all being different all contribute significantly to the improved attractiveness and desirability of the city. The total number of hours employed, and monetary value of the work undertaken by the volunteers is of significant value to the City. The working practices showcase the Our Manchester Values, the programme improves the aesthetic of local neighbourhoods, and the planting programme increases biodiversity, the project supports local community cohesion and reduces resident's dependency on the City. Bloom in the community continues to develop and strengthen, with more groups joining the programme, more projects have become self-sufficient. The Bloom lead, working closely with neighbourhood teams and other partners, have refined and improved the citywide support mechanisms, which range from supplying plants, tools, technical expertise, and signposting voluntary labour. These improvements have been achieved with a reduced budget of £30k per year.

#### 6.8 Manchester in Bloom – Two local case studies:

- **Didsbury Planters** – A reduction in the available Street Scene planting budget, meant that the 34 planters in the Didsbury District Centre were to be removed. After discussion with locals, it was agreed that the planters would remain. Plants were to be supplied by the city, the responsibility for each planter's maintenance, planting and watering would then pass to local groups. The planters continue to be managed in this way. Currently they are adopted by individual families, traders and even the local scout group. Today there are a total of twenty six individual projects that make up Bloom in Didsbury, the projects are supported, but many are self-sustaining. The large number of volunteers involved in the Didsbury in Bloom projects not

only improve their neighbourhood through horticulture, but also undertake a number of other community led activities, such as the delivery of events and litter picking. The groups have expanded and now undertake various elements of the maintenance and improvement of the city's parks and gardens, including works to the Parsonage Gardens, Didsbury Park, Fletcher Moss Gardens, and Marie Louise Gardens.

- **Mirfield Avenue** - Community Allotment, Blackley - Local residents have been instrumental in transforming a former derelict garage site in Blackley into an urban oasis. Over the last decade they have developed a fantastic grow your own project, supporting educational environmental programmes and engaging further with local residents, distributing produce when available to the local community. The council continues to supply a number of plants to improve the appearance of the site. The group also holds a hanging basket day, when local residents can come and make up a hanging basket, which they take away and maintain in their local community. In November the project was awarded the Manchester City Council, Be Proud, Blossoming Communities award.

## 7.0 Future Priorities

7.1 Work will continue on delivering the four objectives of Manchester's Great Outdoors as shown in Appendix 4. Projects involve work undertaken by the council, by the council in collaboration with its many stakeholders and projects that are delivered directly and independently by those stakeholders. The key priorities in 2019 will be on the following:

- The physical delivery of nature based solutions in West Gorton as part of GrowGreen.
- Engaging with schools and residents around biodiversity as part of the 'My Wild City' programme led by the Wildlife Trust.
- Continued progress towards enhancing the quality of GI within new developments through the planning process and the ongoing delivery of SRFs, particularly Mayfield, the Northern Gateway, Eastern Gateway and Medieval Quarter.
- Opportunities for tree planting in City Centre, through City of Trees working collaboratively with developers and land owners.
- Establishing a mechanism to facilitate the integration of sustainable urban drainage system as part of schools grounds, through the GM IGNITION project.
- Partnership working between the council, TfGM, CoT and other stakeholders on the delivery of new improved walking and cycle routes through the Green Connections programme and 'Beelines' to enable people to connect with green spaces and parks within Manchester and beyond.
- Initial work on refreshing the Biodiversity Action Plan with the council and Wildlife Trust working in partnership and building on the results of the public engagement.

- Delivery of Manchester Festival of Nature, led by the Wildlife Trust, working with RSPB, CoT, National Trust and other local environmental groups charities.
- Consideration of how the G&BI Strategy links with wider Council priorities within the Council's Corporate Plan.

## **8.0 The Principles of Tree Management**

- 8.1 This report also brings the Principles of Tree Management to Scrutiny for comment. In January 2017 the Tree Action Plan (TAP) was endorsed as an integral part of the Green & Blue Infrastructure Stakeholder Implementation Plan. A priority action, under the objective of Managing Trees Sustainably, was the preparation of the Principles of Tree Management in order to facilitate a consistent approach to tree management in the City. This document has now been prepared and is appended to this report (Appendix 4). Having arisen from an implementation plan that was approved by Executive, the Principles of Tree Management will be subject to delegated approval by the Deputy Chief Executive.
- 8.2 The council's existing tree management practices form the basis for the document. Its production has been overseen by the council's Green & Blue Infrastructure Board and it has been written in close collaboration with the council's tree officers. Relevant sections across the council have also been consulted including highways, flood risk and planning and legal. The approaches used in tree management advice produced by other cities across the UK have also been considered and the best practice from these examples have influenced the approach taken. A member workshop was held early in the development of the document to enable consideration of the most appropriate approach for Manchester. The draft document was considered to be very useful with the main comment being that it should have a positive and easy to read style. This approach has been adopted in producing the final draft document which is divided into two sections. The first considers the wider issues around the management of Manchester's tree assets and the second section looks in more detail at specific issues that can arise.
- 8.3 The aim of the Principles of Tree Management for Manchester is to provide an easy point of reference for members of the public, councillors and council officers regarding the council's practice around tree management. It also provides clarity about where responsibilities lie for trees in public or private ownership. It should act as a first point of call for queries and requests for action relating to trees across the city. It is intended that this will enable a consistent approach to dealing with the many queries received and will release tree officers' time to deal with more complex tree management activity.

## **9.0 Conclusion**

- 9.1 This report has set out the achievements of Manchester's Great Outdoors G&BI Strategy over the last three years and the specific progress that has taken place during 2018. It has highlighted the successful change to the way Manchester in Bloom is engaged with by communities across the city and has

brought the Principles of Tree Management, one of the key actions of the Tree Action Plan, to committee. The improvement of green and blue infrastructure is recognised as a vital component of the Our Manchester Strategy which seeks to promote Manchester as a city known for its high quality of life. As shown by the three year review and the projects going forward, the vision of Manchester and Manchester's green and blue assets is being delivered through collaboration across both the council and the many external delivery partners; from large national bodies to individuals and small 'Friends of' Groups. Through Manchester's Great Outdoors G&BI Strategy, much progress has been and continues to be made on improving the quality, accessibility and understanding of our green and blue infrastructure across the city, within existing parks and open spaces and by embedding new areas and elements of GI within new development.

- 9.2 Many of the actions listed in the Implementation Plan have been and are continuing to be progressed, from smaller scale initiatives such as the Didsbury planters to the work towards the delivery of a six acre open space as part of the Mayfield SRF; from local community focussed actions such as the Ramblers Association helping to monitor local footpaths, to working with stakeholders across Greater Manchester to improve access to open spaces within and beyond Manchester by cycling and walking. There are many actions taking place across the city that are not recorded within the Implementation Plan but that are nonetheless adding value to the neighbourhood in which they are located. Going forward collaborative projects such as Manchester Festival of Nature and My Wild City will provide opportunities to engage and inspire individuals and communities still further.
- 9.3 The Council has worked on this agenda for many years but a key quantifiable indicator of the benefit of Manchester's Great Outdoors is demonstrated by the £32 million committed to G&BI projects that has been levered into the city's green and blue infrastructure over the last three years in addition to council spend. This, together with the many volunteer hours, has been directly influenced by the Strategy and the commitment of all the stakeholders that own it. Going forward it is this ongoing collaborative work which brings together the energy, ideas, resources and expertise that will continue to be crucial to the success of Manchester's Great Outdoors.

## **10.0 Recommendations**

- 10.1 Recommendations appear at the front of the report.





# GREEN AND GETTING GREENER:

A three-year review of progress through Manchester's Great Outdoors: A Green and Blue Infrastructure Strategy for Manchester

# CONTENTS

<b>1. INTRODUCTION.....</b>	<b>3</b>		
<b>2. POLICY CONTEXT AND BACKGROUND.....</b>	<b>5</b>		
2.1 The Strategy in brief.....	5		
2.2 Background context.....	6		
2.3 Key links between Manchester’s Great Outdoors and Our Manchester.....	7		
2.4 Building on success.....	9		
2.5 Green and Getting Greener: The Benefits of G&BI – Neighbourhood breakdown.....	10		
The extent of our green and blue assets.....	10		
Understanding the benefits of our green and blue assets.....	15		
<b>3. DELIVERING THE VISION.....</b>	<b>16</b>		
3.1 Making things happen.....	16		
3.2 What has been delivered?.....	19		
Objective 1: Improving quality and functionality.....	20		
Objective 2: To use appropriate green and blue infrastructure as a key component of new developments to help create successful neighbourhoods and support the city’s growth.....	22		
Objective 3: Improving connectivity and accessibility to G&BI within the city and beyond.....	26		
Objective 4: Improve and promote a wider understanding and awareness of the benefits that G&BI provides for residents, the economy and the local environment.....	28		
<b>4. GAUGING SUCCESS, MOVING FORWARD.....</b>	<b>30</b>		
4.1 How has the strategy helped to deliver success?..	30		
Raising the profile, winning awards.....	31		
Accessing funding.....	32		
Governance and delivery.....	33		
Framework to influence and capture partner activity.....	33		
4.2 Refreshing the Action Plan.....	34		
Net-benefits wheels.....	35		
4.3 A celebration of success, but what are the future challenges?.....	37		
<b>APPENDIX 1 – POLICY CONTEXT.....</b>	<b>38</b>		
<b>APPENDIX 2 – ARE WE ON TRACK?.....</b>	<b>42</b>		

# 1.

# INTRODUCTION

**Manchester's Great Outdoors – the Green and Blue Infrastructure Strategy for Manchester 2015–25 – is one of the most ambitious policy documents developed and delivered by a local authority in recent years.**

From partnership projects to research papers, Manchester's Great Outdoors is massively helping Manchester to become a better place for people and nature. Over £77million has been committed to green infrastructure projects over the past three years. Nearly two million people have attended events and activities in our parks and green spaces, from community walks and talks, to major music festivals. Twenty-nine and a half new jobs have been created, with nearly 90,000 volunteer hours committed; 12km of waterways have been improved, and over 12,500 new trees have been planted.

Manchester's Great Outdoors is now nationally recognised as a best-practice exemplar, winning the 2018 UK Chartered Institute of Ecology and Environmental Management (CIEEM) Award's 'Knowledge Exchange' category.

Over the past few decades, Manchester has worked hard to achieve a dramatic transformation in much of its environment. High-quality neighbourhoods, parks and tree-filled river valley sites are now found where once there were the remains of former industrial use and poor-quality housing. Drawing on all this energy and in line with commitments made within Manchester's Local Plan (Core Strategy 2012–27) and the city's ambitious climate change action plan, Manchester: A Certain Future (MACF), the Strategy and accompanying Implementation Plan were approved by the Council in July 2015. It is an integral part of delivering key elements of Our Manchester Strategy: a city recognised for its high quality of life, where all residents can live well.



The creation of and delivery of the Strategy and Implementation Plan has involved the Council working in partnership with an independent stakeholder group. This provides a forum for sharing best practice, supporting and encouraging GI innovation and practical action, and acts as a catalyst for encouraging new partnerships for delivering activity in line with the objectives of the Strategy.

This review looks at what has been achieved in terms of Manchester's green and blue infrastructure during the first three years of the Strategy. It sets out the context within which the Strategy was written and continues to be delivered. It acknowledges that the Strategy has been an accelerator in a continuing spectrum of collaborative work to improve Manchester's environment. It provides a picture of Manchester's key green assets as well as what has and is being done to make Manchester greener. It identifies the key headlines from the past three years, how the Strategy has made a difference, and finally points to how the Implementation Plan will be refreshed over the next year.



# 2. POLICY CONTEXT AND BACKGROUND

The Strategy sits under a set of high-level national and regional policy drivers, including the Natural Environment and Rural Communities Act, DEFRA’s 25 year Environment Plan and the National Planning Policy Framework (see Appendix 1). It also sits under the local policy drivers of Our Manchester, the Manchester Local Plan and Manchester Climate Change Action Plan as shown in the diagram below.

These policy drivers demonstrate the role that green and blue infrastructure has to play in delivering an improved quality of life within the city and reinforce the link between green infrastructure and other key themes, such as health and wellbeing, mitigating climate change, sustainable transport and economic growth – all things identified in the evidence base for Manchester’s Great Outdoors.

## Policy Context



## 2.1 THE STRATEGY IN BRIEF

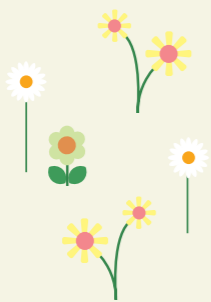
The Strategy contains an overarching vision for the future of Manchester’s green spaces and waterways: *By 2025, high-quality, well-maintained green and blue spaces will be an integral part of all Manchester’s neighbourhoods. The city’s communities will be living healthy, fulfilled lives, enjoying access to parks and green spaces, and there will be safe green routes for walking, cycling and exercise throughout the city. Green and blue infrastructure will be supporting Manchester’s growth. Businesses will be investing in areas with a high environmental quality and attractive surroundings, enjoying access to a healthy, talented workforce. New funding models will be in place, ensuring progress achieved by 2025 can be sustained and provide the platform for ongoing investment in the years to follow.*

The delivery of the Strategy is focused around four objectives:

1. Improving the quality and function of green and blue infrastructure to maximise the benefits it delivers.
2. Using appropriate green and blue infrastructure as a key component of new developments to help create successful neighbourhoods and support the city's growth.
3. Improving connectivity and accessibility to green and blue infrastructure within the city and beyond.
4. Improving and promoting a wider understanding and awareness of the benefits that green and blue infrastructure provides for residents, the economy and the local environment.

Each of these objectives has a series of headline actions around which the activity of both the Council and external stakeholders are grouped.

Manchester's Great Outdoors: A green and blue infrastructure strategy for Manchester 2015-25 together with the accompanying Implementation Plan can be found at <https://www.manchester.gov.uk/greenandblue>



## 2.2 BACKGROUND CONTEXT

Manchester's Great Outdoors leads the way in terms of highlighting the importance of green and blue infrastructure for cities, and completely repositions the G&BI agenda in line with other city-specific thematic priorities, for example health and wellbeing and economic growth. It makes a strong and compelling case that G&BI is the life support system for the modern city, and is a key driver in realising the Our Manchester liveability ambitions.

Its aim is to inform decision-making and act as a catalyst for change. Manchester's Great Outdoors provides the strategic backdrop for a range of interventions, including the capturing and monitoring of G&BI activity across the city, celebrating best practice through Manchester-specific case studies, positively influencing master planning, and supporting funding bids. Its audience is broad, but its language is accessible. It is truly a Strategy made for the city by the city, with 32 partner organisations having helped shape and deliver the Strategy and Implementation Plan.

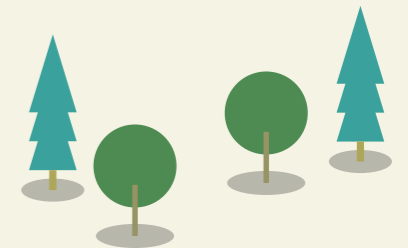
Manchester's Great Outdoors is being used as a catalyst for successfully delivering key elements of the city's long-term Our Manchester vision, and highlights the importance that the landscape plays in delivering this.

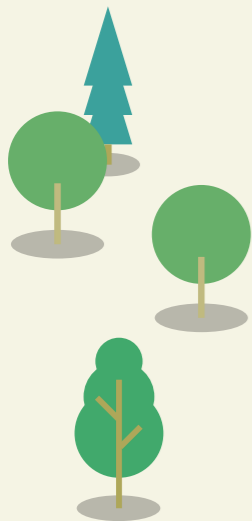
The Strategy is made up of three distinct but complementary elements appealing to a broad audience of relevant partners:

- An overarching strategy with clearly articulated vision and strategic objectives.
- A detailed technical report focused on the assessment, valuation and validation of a number of key G&BI benefits (or Ecosystem Services) deemed to be priorities. This piece of work, an assessment of G&BI functionality, had *never been undertaken in the city before*, and has informed and helped prioritise interventions earmarked in the Strategy and supporting Implementation Plan. It has helped to reposition G&BI in line with other key thematic drivers, such as health and wellbeing, climate change and the economy. The technical report also acts as a strong evidence base. It was developed by systematically appraising relevant datasets and information by a highly qualified consortium – all leaders in their fields – consisting of BDP, Eftec and Countryside.
- A long-term implementation plan – key in relation to capturing and galvanising existing GBI activity in the city, but providing the mandate to do much more. The implementation plan continues to grow dynamically, as projects evolve and align with the objectives.

## 2.3 KEY LINKS BETWEEN MANCHESTER'S GREAT OUTDOORS AND OUR MANCHESTER

The Our Manchester Strategy sets out the vision for a world-class city with a dynamic economy, where residents from all backgrounds can live well. Attractive, multifunctional GBI is a key component of shaping and delivering the quality of life people expect and enhancing the city's global image as a place to live, work, play and invest. The vision of Our Manchester is being delivered through 64 identified actions or We Wills. The table below lists the We Wills that are specifically relevant to the G&BI Strategy and demonstrates the practical ways in which G&BI can help to deliver these aims.





**OUR MANCHESTER WE WILLS:**

**HOW G&BI CONTRIBUTES:**

**Be on a path to being a zero-carbon city by 2050**

Ensure that our communities are protected from climate change

Helps neighbourhoods to adapt to the impact of climate change  
 Stores carbon  
 Helps to control flooding through sustainable urban drainage  
 Helps improve air and water quality

**Have a strong sense of citizenship and pride in the city**

Improve the quality of parks, green spaces, rivers and canals, and incorporate more into new developments where appropriate

**Be a city recognised for its high quality of life, with improved green spaces and access to world-class sports, leisure and cultural facilities**

Helps to create a sense of place  
 Mature trees can become landmarks within neighbourhoods, along streets and in parks and gardens  
 Appropriate planting can increase the attractiveness of high streets  
 An attractive environment can increase tourism  
 Contributes to soil formation, habitat provision and biodiversity

**Be a beacon for sustainable design**

Tackle fuel poverty by improving the energy-efficiency of our existing homes  
 Improve the resource efficiency, and the carbon and environmental performance of all businesses

Trees assist with energy-saving and help to provide shade in the summer and protect from winds in the winter

**Collectively improve our health and wellbeing and be more active as adults and children**

Radically improve health outcomes and support people to make healthier choices  
 Encourage walking, cycling and public transport, and continue to invest in the infrastructure this requires

Appropriate planting can enhance the walkability of the city  
 Planting can also contribute to the creation of attractive parks that encourage sport and recreation  
 Appropriate planting can reduce the impact of noise and air pollution  
 Fruiting trees and bushes can produce edible fruits



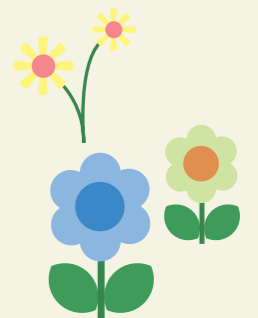


## 2.4 BUILDING ON SUCCESS

It's important to note that we are not starting from scratch. Through delivering its four objectives, the G&BI Strategy is building on significant success and momentum, and a strong commitment from the city in relation to the G&BI agenda over the past three decades.

Considerable resource has been committed to the city's River Valley projects for many years. The Mersey Valley is one of the city's finest conservation and biodiversity assets, whereas the Medlock Valley, and Clayton Vale in particular, has benefited from investment of over £3million following the Commonwealth Games in 2006. Alexandra Park, Heaton Park and Hulme Park have been at the heart of neighbourhood investment strategies and have had millions of pounds' worth of major capital investment. Within the city centre, significant areas of underused and sometimes derelict sites have seen the development of vibrant new neighbourhoods, with jobs and homes provided in a high-quality public realm, such as at Castlefield, Angel Meadows and Spinningfields.

This has been a vital part of a bigger agenda to transform and revitalise Manchester, which has resulted in the population of Manchester growing to 567,600 by 2018.<sup>1</sup> Manchester is projected to grow further, so it is important to make the most of the city's green assets, in terms of both their quality and function, to ensure its continued success as a place to live and work, and so it can compete with other cities at an international level.



1. Manchester City Council Forecasting Model W2018

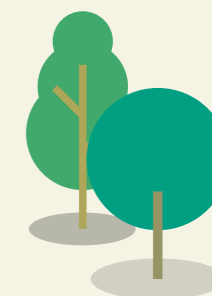
## 2.5

# GREEN AND GETTING GREENER: THE BENEFITS OF G&BI – NEIGHBOURHOOD BREAKDOWN

## THE EXTENT OF OUR GREEN AND BLUE ASSETS

When Manchester's Great Outdoors was produced in 2015, an assessment of the extent of G&BI coverage in the city was prepared. This has been refined and updated using improved data. Work with Manchester Metropolitan University<sup>2</sup> has given a better understanding of the level of green infrastructure coverage within private gardens. Changes to ward boundaries have also been taken into account. This more detailed and focused data helps us to have a better understanding of the function and benefits that G&BI provides, which in turn helps to identify where actions and funding could be used most effectively.

The following maps present an assessment of the extent of G&BI in the city. Each map illustrates the key G&BI in each of the three neighbourhood areas and the city centre.






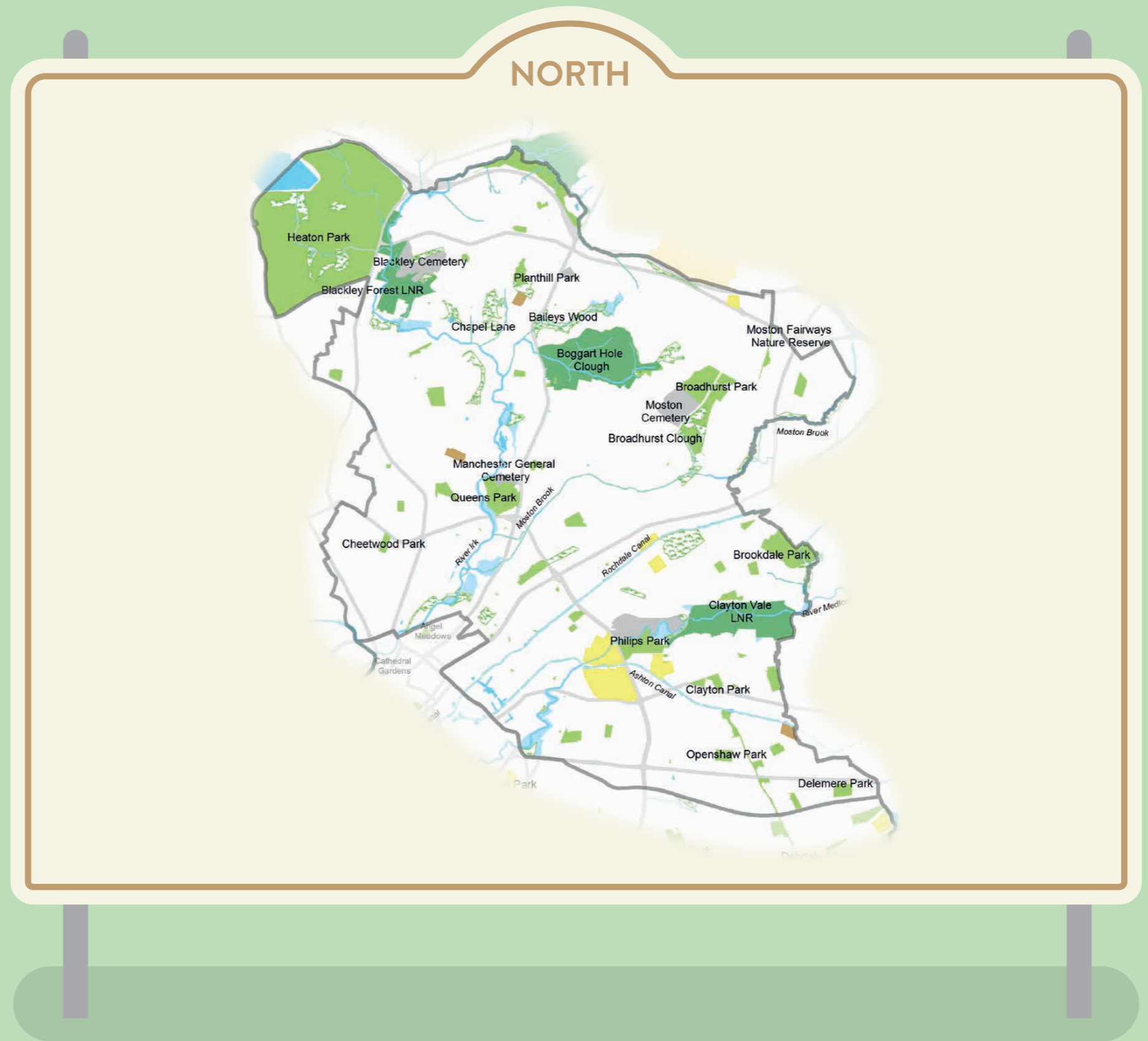
2. MMU My Back Yard 2017

# KEY GREEN AND BLUE INFRASTRUCTURE SITES

Page 43


**KEY**

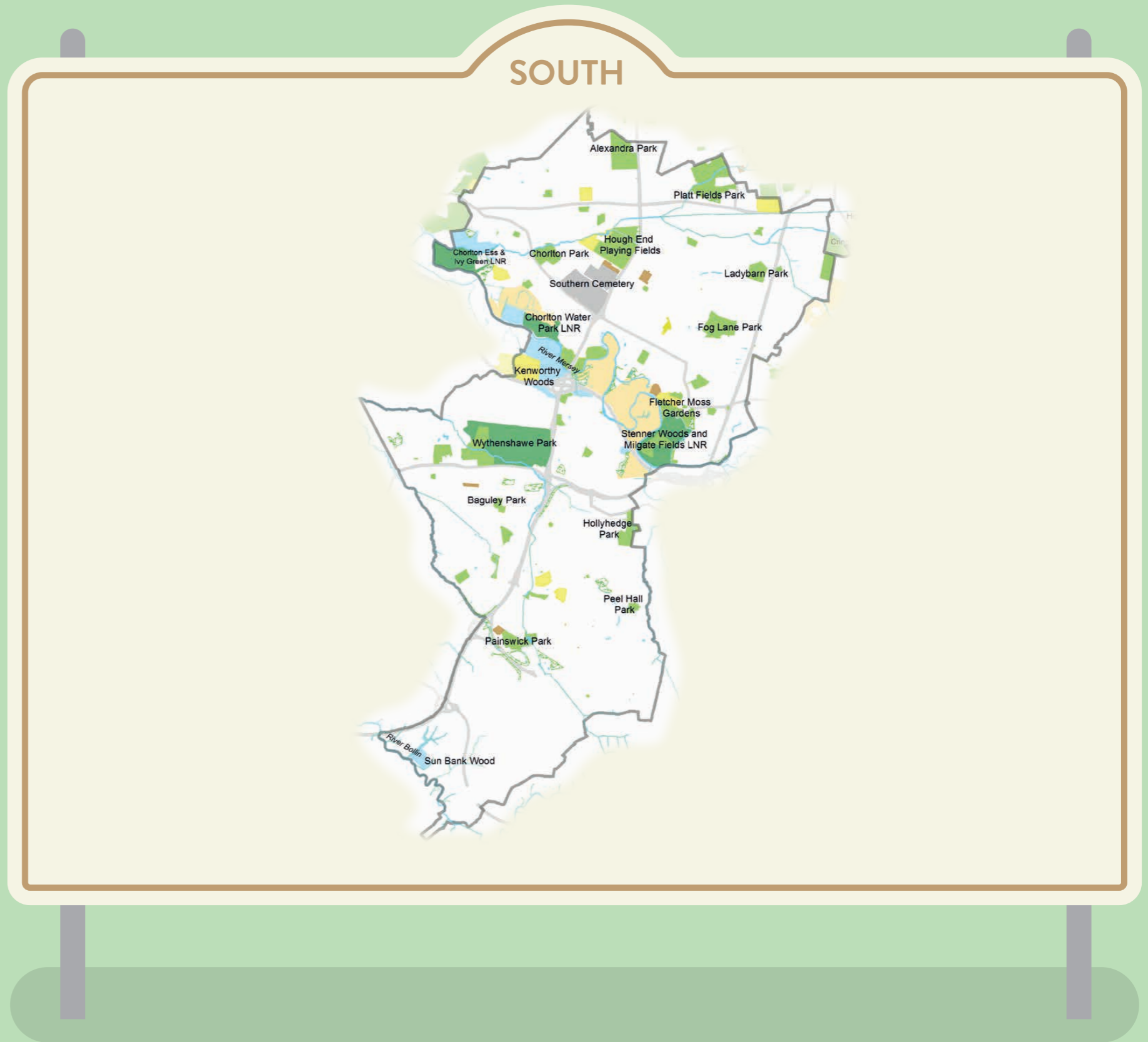
-  Open semi-natural
-  Parks and playing fields
-  Allotments
-  Cemetery
-  Bowling green
-  Golf course
-  Other sports facility
-  Tennis court
-  River valleys



# KEY GREEN AND BLUE INFRASTRUCTURE SITES

**KEY**

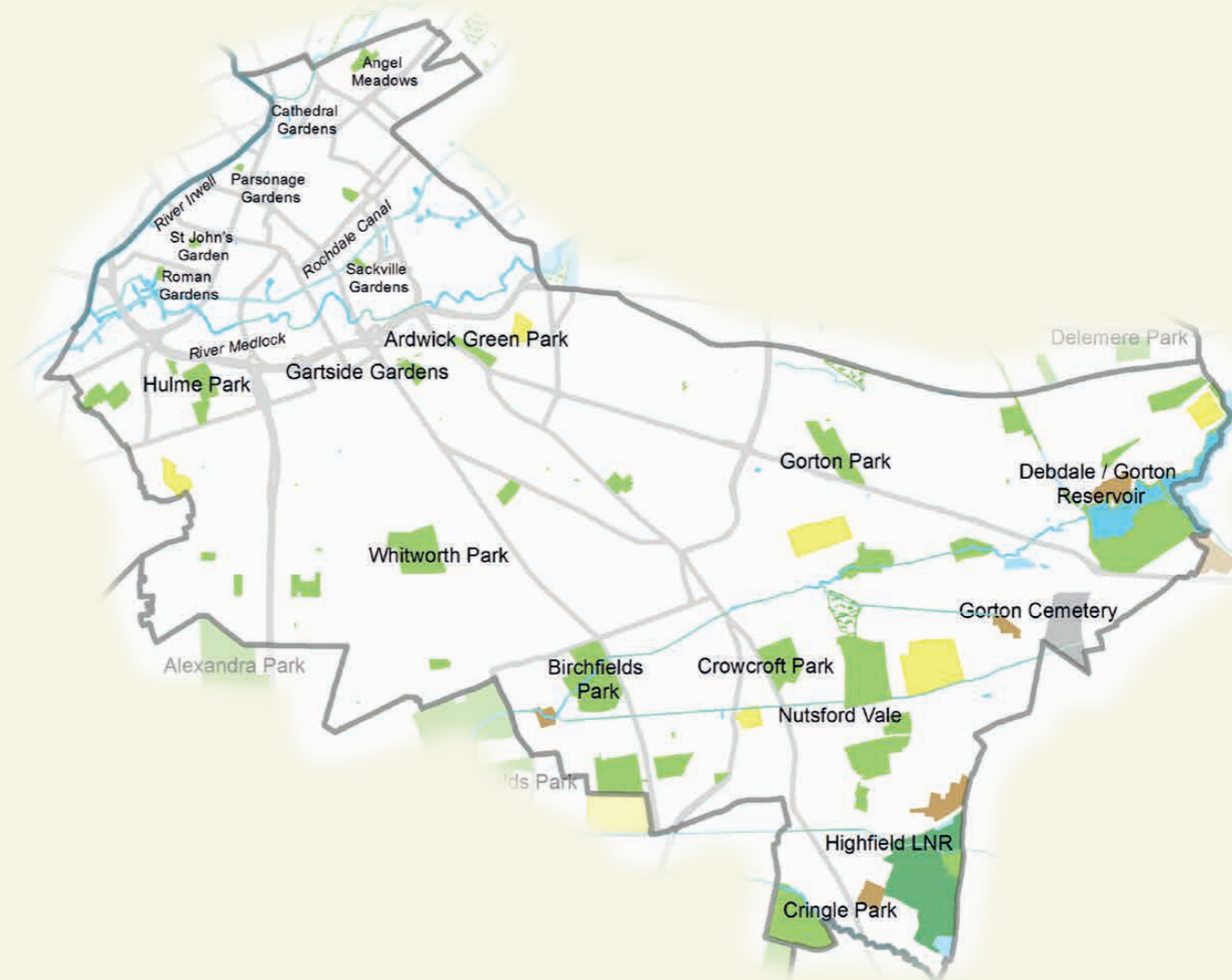
-  Open semi-natural
-  Parks and playing fields
-  Allotments
-  Cemetery
-  Bowling green
-  Golf course
-  Other sports facility
-  Tennis court
-  River valleys



# KEY GREEN AND BLUE INFRASTRUCTURE SITES

Page 45

## CENTRAL

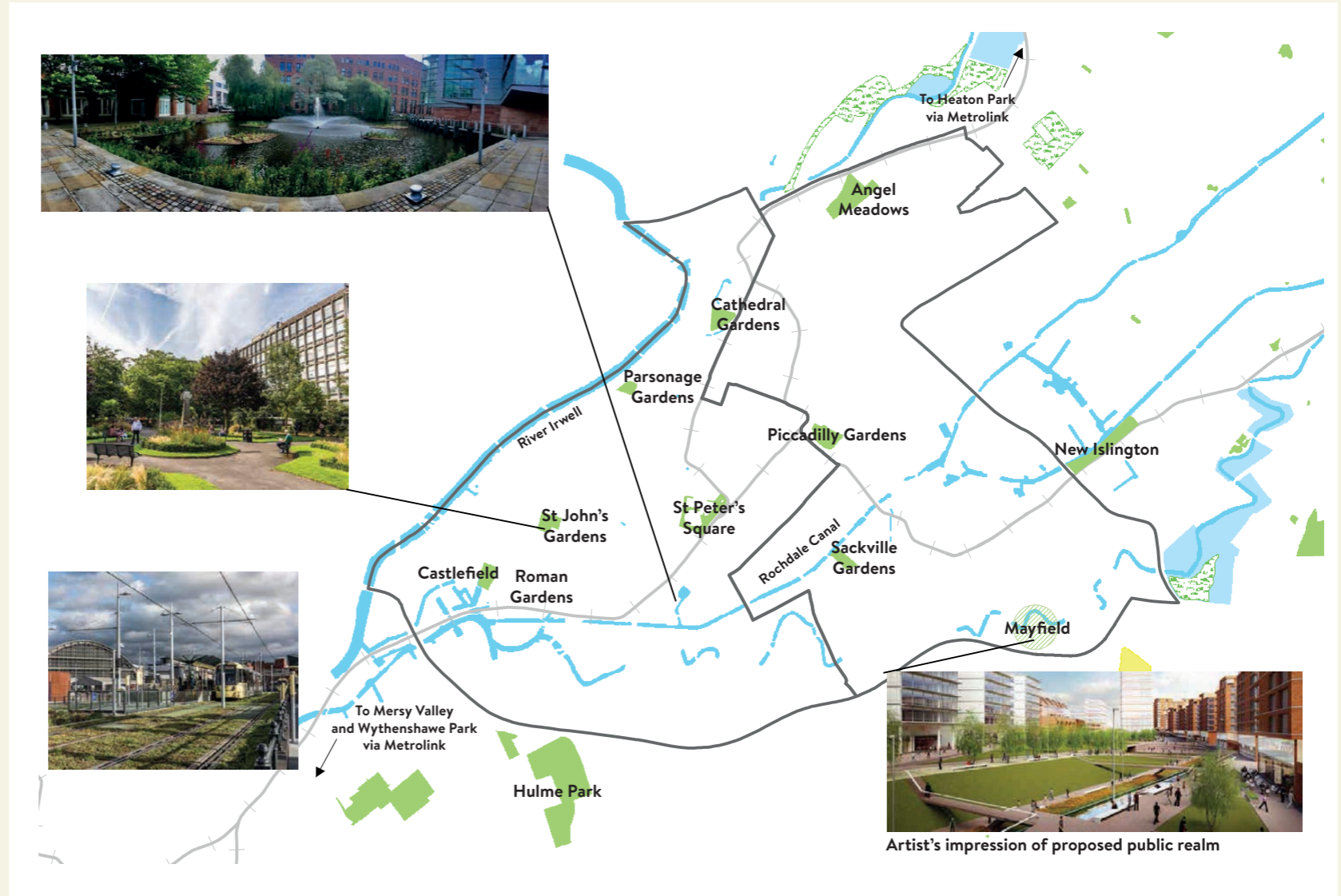


### KEY




-  Open semi-natural
-  Parks and playing fields
-  Allotments
-  Cemetery
-  Bowling green
-  Golf course
-  Other sports facility
-  Tennis court
-  River valleys

# KEY GREEN AND BLUE INFRASTRUCTURE SITES

## CITY CENTRE



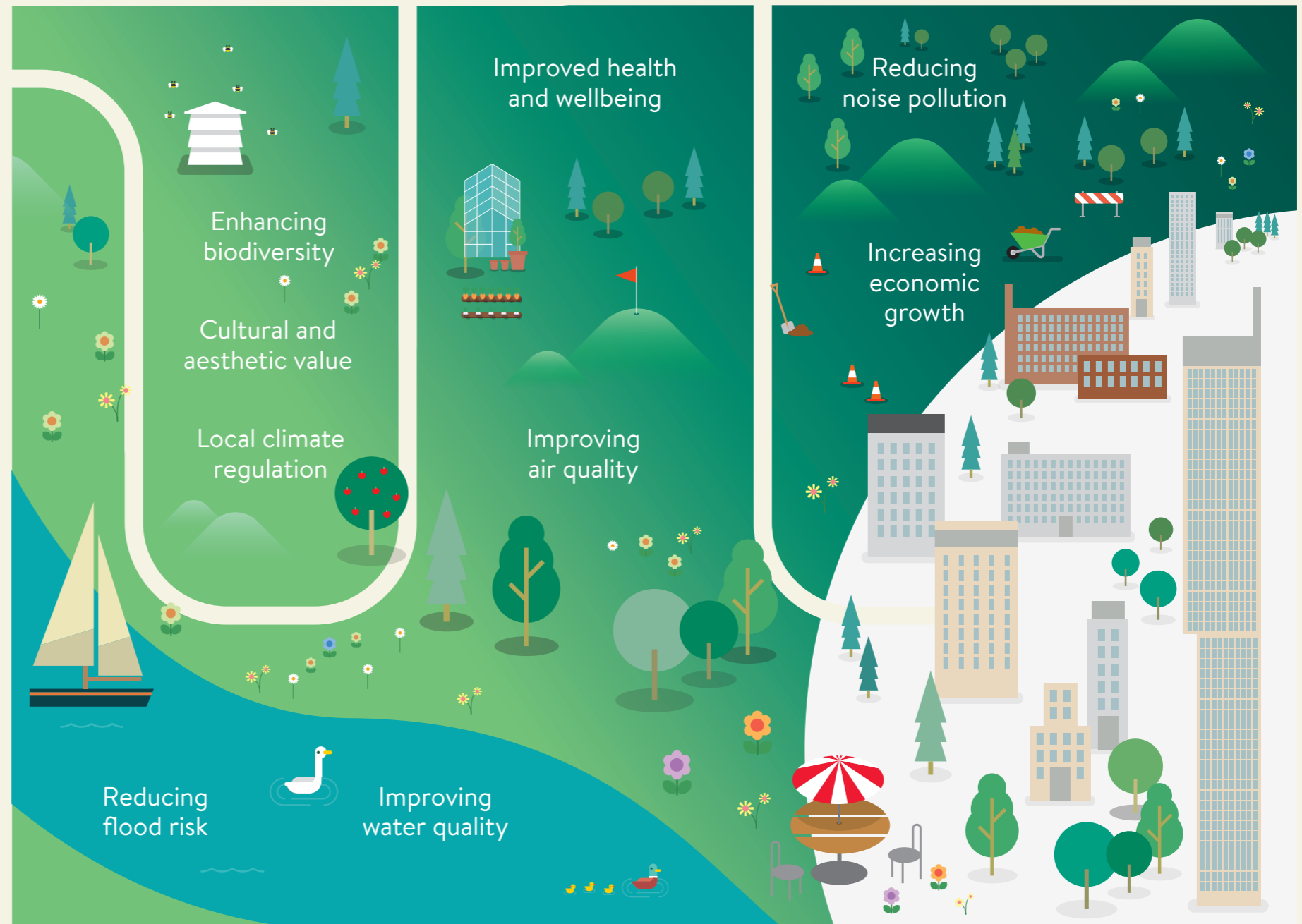
### KEY

-  Open semi-natural
-  Parks and public realm
-  River valleys and canals

Artist's impression of proposed public realm

## UNDERSTANDING THE BENEFITS OF OUR GREEN AND BLUE ASSETS

The city has significant and varied G&BI coverage, including trees, grassland, rivers, lakes and canals, all of which provide us with a range of benefits, called ecosystem services, including:



# 3. DELIVERING THE VISION

**Established**  
**MCC G&BI GOVERNANCE BOARD**  
**MCR G&BI STAKEHOLDER GROUP**

**Winner**  
**2018 CIEEM AWARD**

**Developed**  
**£1,215,000 FOCUSED RESEARCH PROJECTS**

**Funding secured**  
**£10MILLION GROW GREEN PROJECT**

**Delivered**  
**MY BACK YARD GARDEN RESEARCH**

**Being delivered**  
**GHIA THE EFFECTS OF GI ON AN AGING POPULATION RESEARCH**

## 3.1 MAKING THINGS HAPPEN

Since its publication, strong collaborative partnerships have been established, with millions of pounds' worth of resource secured on the back of the G&BI Strategy. Innovative projects are being delivered. Cutting-edge research is being undertaken, strong evidence gathered, and recognition is being received.

The Strategy has provided a strong policy backdrop to shape and develop more focused partnership working and has led to a number of successful high-profile funding bids, with the Strategy being directly referenced.

We recognise that the city has always had a strong commitment to G&BI, with many partner organisations working tirelessly and independently over many years to improve the city's environment. The Council also has many ongoing commitments to environmental improvements, including park management, neighbourhood regeneration, cycleway improvements, operational grounds maintenance, and specialist arboricultural support. The review has also tried to capture these existing commitments in order to demonstrate that Manchester has always had a positive track record in terms of its appreciation and investment in GBI.



The following chart demonstrates that in addition to council funding, Manchester's Great Outdoors has directly influenced external funding bids. This has enabled additional resources to be committed by partners on initiatives, from Forest Schools and woodland management, to access improvements and food-growing projects.

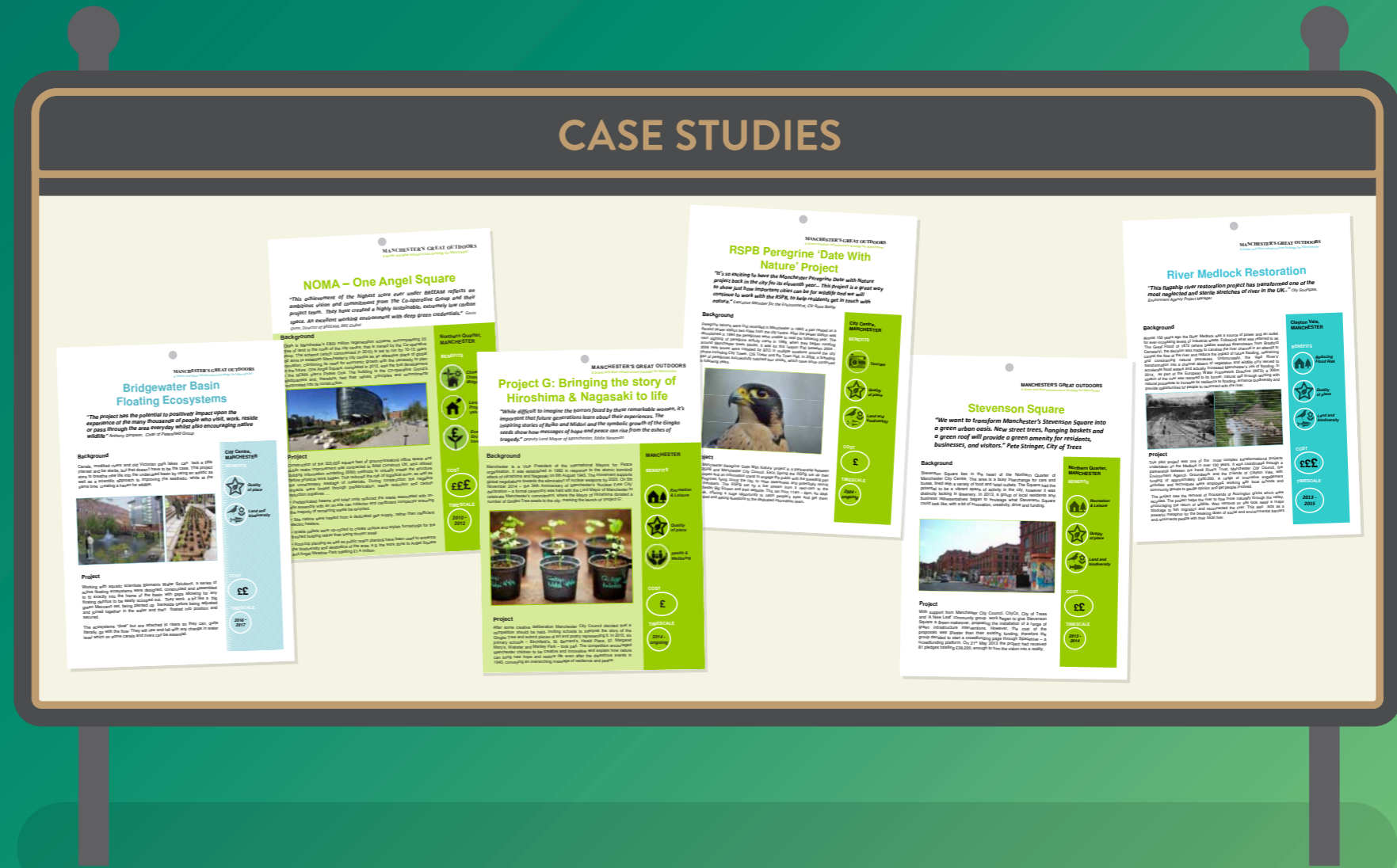
G&BI EXPENDITURE	MANCHESTER CITY COUNCIL SECURED FUNDING (£)	ADDITIONAL EXTERNAL FUNDING DIRECTLY INFLUENCED BY THE STRATEGY (£)
Parks and river valleys	15,000,000	20,000,000
Tree and woodland management	2,500,000	180,000
GrowGreen project		11,000,000
Focused research		1,215,000
Community food-growing	1,000,000	
Schools outreach	250,000	400,000
Trans Pennine Trail	150,000	
Green connections access improvements		50,000



# CASE STUDIES

The headlines don't show the whole of the picture. As mentioned above, the G&BI Strategy has provided the means to both influence and capture the breadth of work on improving green and blue infrastructure across the city.

A series of case studies has been produced by partners to help bring to life the projects that ultimately realise the Implementation Plan. The case studies provide useful snapshots of individual projects and help to demonstrate the replicability of successful GI interventions.



### Manchester's Great Outdoors – in numbers



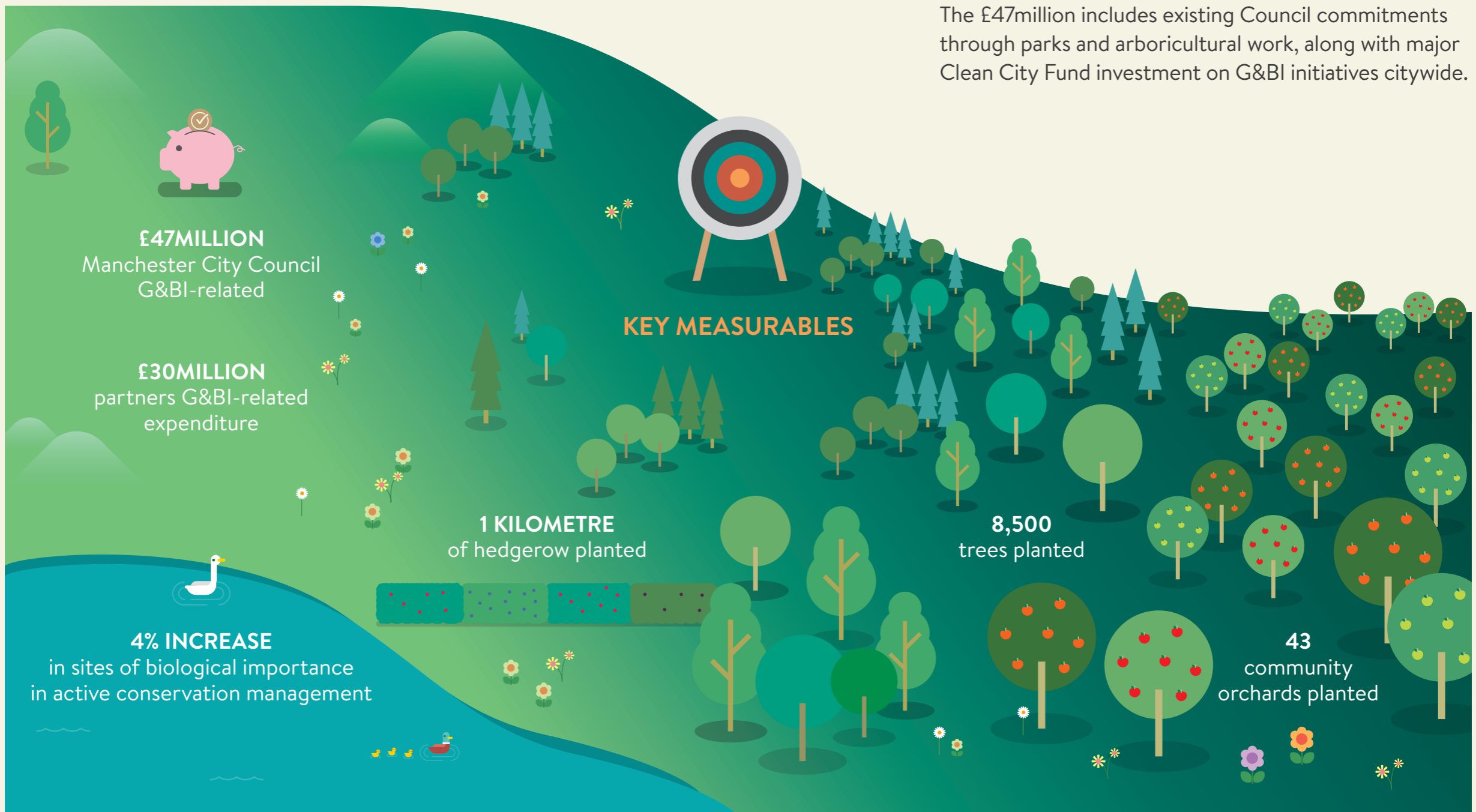
## 3.2 WHAT HAS BEEN DELIVERED?

The following section takes each objective heading and shares some of the headline actions that have been delivered within the Stakeholder Implementation Plan over the past three years. A complete appraisal of all the headline actions is provided in Appendix 2 – Are We on Track?

## OBJECTIVE 1: IMPROVING QUALITY AND FUNCTIONALITY

Manchester already has a significant G&BI resource, but increasing its usefulness and multifunctionality is the key driver behind this objective.

The £47million includes existing Council commitments through parks and arboricultural work, along with major Clean City Fund investment on G&BI initiatives citywide.



**Projects directly influenced by the Strategy include Natural Course and GrowGreen:**

**Natural Course**

The G&BI strategy has been a fundamental component of this major regional water quality improvement project and underpinned the successful European bid by the Environment Agency. The project has given significant focus to the Irwell, with Manchester featuring prominently in the first phase of this ten-year, €20million project. Three new jobs have been created as a result, and specialist research delivered, including a River Medlock-focused Ecosystem Services appraisal, which benefits Manchester directly.

**GrowGreen**

Manchester became one of only four out of 35 cities to successfully bid for EU Horizon 2020, funding cities for G&BI. The G&BI Strategy provided the foundation for the bid, enabling the direct alignment with the Horizon 2020 priorities. Launched in 2017, Manchester is managing the entire five-year, **€11.2million GrowGreen programme**, working with 23 partners across Europe and China. Part of the project involves working with Brest in France to develop a refreshed G&BI Implementation Plan for Manchester and a new G&BI Strategy for Brest. Manchester, as a lead city, will also deliver a local park in West Gorton, which will demonstrate how green infrastructure in urban neighbourhoods can improve flood resilience. This will act as a replicable GrowGreen Demonstrator worth **£3million** and the messages learned during this process will be shared and showcased internationally.

**“The Strategy allowed us to demonstrate to Europe, the Government and partners that Manchester has a clear focus and commitment around this agenda.”**

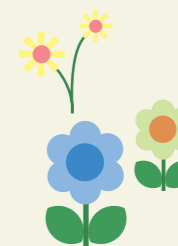
---

MATT ELLIS, CLIMATE CHANGE LEAD, ENVIRONMENT AGENCY

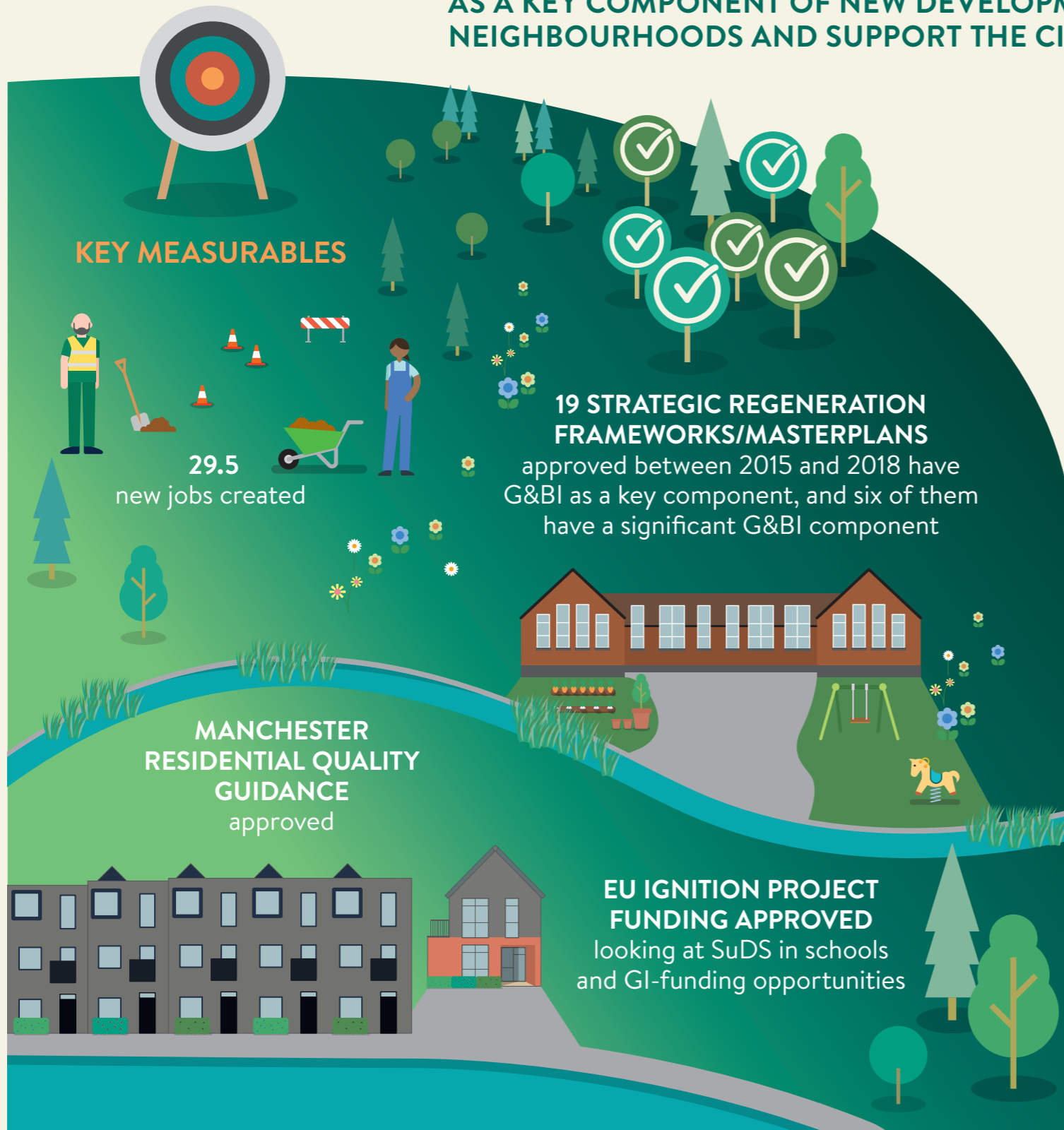
**“Without a clear policy and strategy for GI in Manchester, the GrowGreen project, and the other funding bids currently in development, simply would not have been possible.”**

---

J SADLER, MANCHESTER CLIMATE CHANGE AGENCY



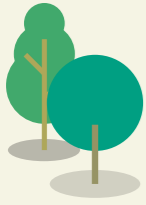
## OBJECTIVE 2: TO USE APPROPRIATE GREEN AND BLUE INFRASTRUCTURE AS A KEY COMPONENT OF NEW DEVELOPMENTS TO HELP CREATE SUCCESSFUL NEIGHBOURHOODS AND SUPPORT THE CITY'S GROWTH.



The success of Objective 2 relies very much on the ambition set out in the **Manchester Residential Quality Guidance**. This guidance sets out considerations for high-quality residential development within sustainable neighbourhoods, which developers will need to satisfy or exceed, and a chapter is dedicated to the need to 'make it (development) work with the landscape'. This confirms the importance of the city's green and blue infrastructure and sets out the key actions developers must consider that link strongly to the objectives of the G&BI Strategy. These are to:

- Incorporate landscape
- Interact with the city's waterways
- Protect and enhance biodiversity
- Introduce street trees
- Appreciate the microclimate
- Incorporate SuDS.

The Residential Design Quality Guidance (RDQG) has been approved as interim planning guidance within the context of the Core Strategy (Manchester Local Plan). The Local Plan is to be reviewed and the RDQG will be reflected in the new Local Plan and so become part of the statutory planning policy, further demonstrating the Council's commitment to this area of work.



The integration of green and blue infrastructure early in the development process is essential to delivering this objective. This is supported by large-scale master planning proposals around Mayfield in the city centre

“The Strategy is shaping the Strategic growth of the city.

“The city’s new Residential Quality Guidance specifically references the importance of G&BI in terms of place-making.

“G&BI has been built in as a component of multimillion-pound developments, including Mayfield in the heart of the city, where over thirteen acres of new public realm will be created, including riverside improvements.

“There are ambitious G&BI proposals around the exciting and challenging £3billion Northern Gateway project, which will link the city centre to Collyhurst and beyond. 15,000 new homes will benefit from access to high-quality green space, riverside walks and cycleways, with new habitat improvement and creation schemes along the River Irk.”

---

**TOM FENTON**, PROJECT DIRECTOR, FEC –  
LEADING ON NORTHERN GATEWAY

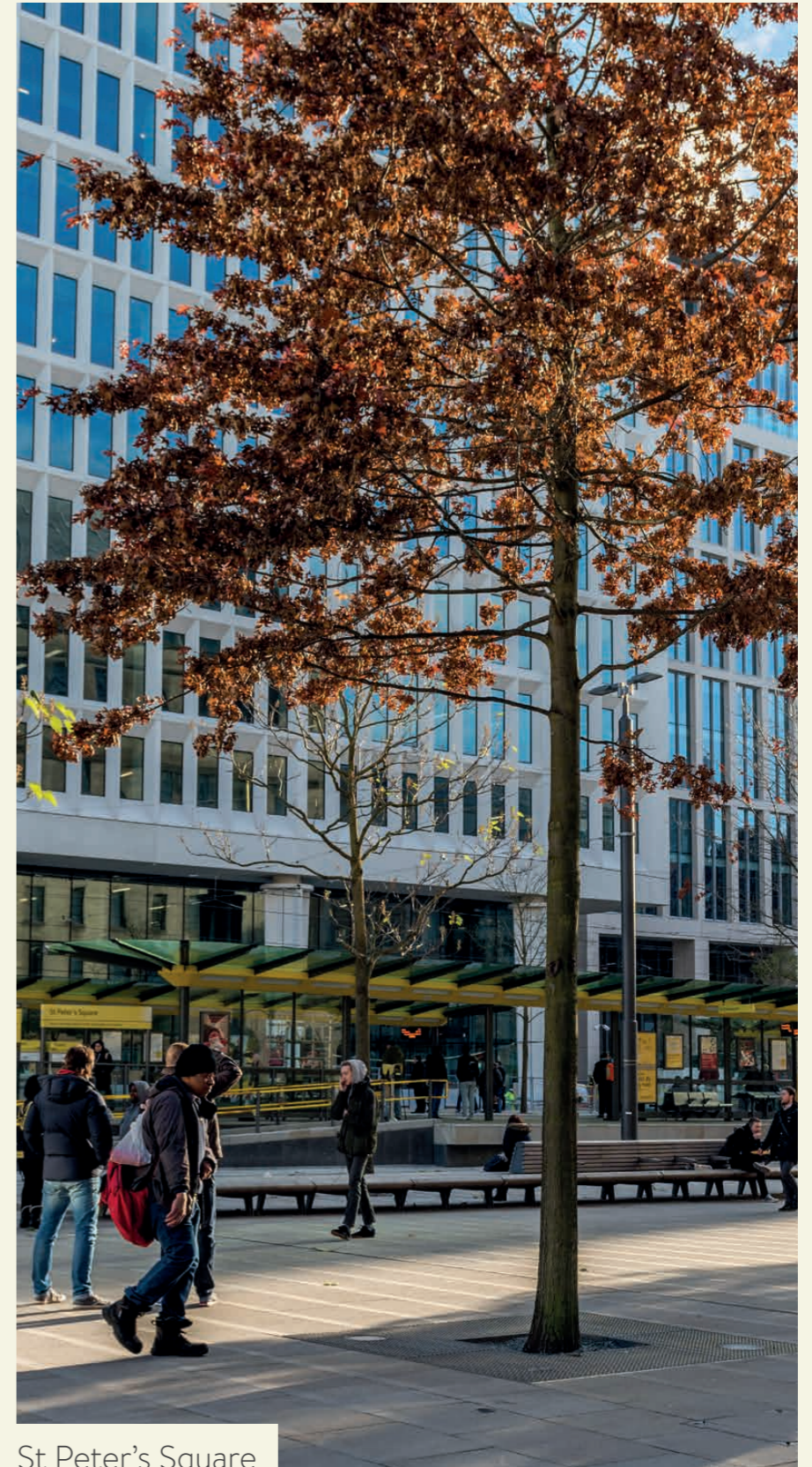
and the Northern Gateway, which runs from the city centre to Collyhurst. It is hoped the schemes will rejuvenate underused and neglected rivers to create accessible, functional, high-quality G&BI to act as a catalyst for investment and deliver a greener, healthier vision that people can see and buy into from the outset.

In relation to the above, the Planning Team, working with landowners, developers and construction experts, continue to deliver sustainable developments that fully integrate and embed some of the key G&BI principles and interventions featured in the Strategy. These include:

- SuDS-enabled tree pits (St Peter’s Square)
- Climate-resilient sustainable public realm (NOMA, 1 Angel Square)
- Green walls (Second City Crossing, Deansgate tram stop, Town Hall Extension roof)
- Zero-carbon campus, integrated landscape design (MMU Birley Campus, Hulme)
- River renaturalisation (River Medlock, Clayton, Clean Streams – citywide)
- Floating ecosystems (Boggart Hole Clough, Bridgewater Basin, Rochdale Canal).



NOMA, 1 Angel Square



St Peter's Square





Deansgate tram stop

These numerous individual schemes act to showcase and exemplify what can and will be achieved over the next ten years, providing replicable demonstrators that can be applied elsewhere, scaled up or down as appropriate. However, the biggest achievements will be through integrating G&BI into Strategic Masterplans from the outset.

Several key city developments have embedded into their vision the principles and learning set out in the Strategy, with G&BI seen as integral to the success of large-scale, high-quality place-making.

Several initiatives hope to rejuvenate underused and neglected rivers to create accessible, functional, high-quality G&BI to act as a catalyst for investment and deliver a greener, healthier vision that people can see and buy into from the outset. Masterplans that demonstrate a clear commitment to G&BI include:

- Northern Gateway River Irk improvements, habitat creation and public realm
- Mayfield Medlock Riverside Park and public realm
- Medieval Quarter public realm
- St Johns Regeneration

### OBJECTIVE 3: IMPROVING CONNECTIVITY AND ACCESSIBILITY TO G&BI WITHIN THE CITY AND BEYOND

This strategic objective aims to improve links to the G&BI network within the city, the wider city region and beyond. It also aims to improve the interconnectedness of our local green and blue assets, which enhances their effectiveness in terms of biodiversity as well as increasing opportunities for walking and cycling throughout the urban area.

Manchester's Great Outdoors has supported the delivery of the Green Connections partnership project with TfGM, City of Trees and the Ramblers Association. One of the first key outputs of this promotional project is to revisit, amend, improve and publicise all 14 walking routes of the Manchester Citywide Green Corridor circular walking trail.

Major infrastructure work that has improved access to G&BI within and beyond the city includes:

- £8million Cycle City to help improve cycling infrastructure through Didsbury into the city centre and along the Oxford Road Corridor
- £1.2million improvements to 7.5km of Rochdale Canal towpath from Newton Heath into the city centre Rochdale Canal access as part of the VeloCity programme
- £160,000 Trans Pennine Trail improvements along the River Mersey in south Manchester.

The connectivity of our open spaces, including their links into adjacent districts, has led to the Natural Course water-quality improvement project, a €20million, large-scale, multipartner project that used the G&BI Strategy directly to support the bid. This has helped position Manchester and the city region as first-phase beneficiaries of this ambitious ten-year programme.

#### KEY MEASURABLES

**7 KILOMETRES**

– Oxford Road cycle scheme delivered

**CITYWIDE**  
green-trail walking route being refined and developed

**1.5 KILOMETRES**  
of riverside access improved

**4.5 KILOMETRES**  
of brooks and streams improved

**7.5 KILOMETRES**  
of canal towpaths improved



Tree lined city centre street



Fishing on the Medlock

The project recognises the importance of joining up work across local authority boundary areas. Key outputs so far include the production of an Ecosystem Services opportunity map, a set of Natural Capital accounts for the River Irwell catchment, and a detailed understanding of the diffuse pollution pressures on the Rivers Irk and Medlock. This will help to inform decision-making while planning for growth around the city’s river systems. A long-term aim is to improve connectivity and water quality along these river systems, for example by breaking down old weirs, which act as barriers to fish migration and restrict ecological processes. The project also works directly with the Environment Agency to develop a strategic vision for the whole of the River Irk.

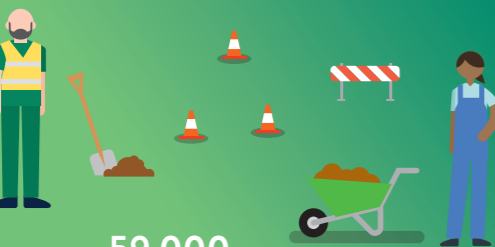


Cycle route along Oxford Road Corridor

## OBJECTIVE 4: IMPROVE AND PROMOTE A WIDER UNDERSTANDING AND AWARENESS OF THE BENEFITS THAT G&BI PROVIDES FOR RESIDENTS, THE ECONOMY AND THE LOCAL ENVIRONMENT

### KEY MEASURABLES

**£1.2MILLION**  
NERC funding  
bids successful



**59,000**  
volunteers engaged

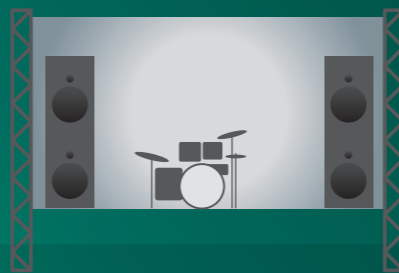
**90,000**  
volunteer hours committed

**£800,000**  
worth of volunteer time



**11,000**  
events delivered

**1.7MILLION**  
visits to events/activities  
in city parks  
and green spaces



There has been a significant drive towards realising key headline actions relating to this objective, with the universities being particularly effective in delivering successful outcomes. This demonstrates the ability of Manchester's Great Outdoors and its resultant networks to influence research and policy agendas to deliver best practice, while at the same time acting as a catalyst for practical projects.

Manchester's Great Outdoors has provided a unique focus that has successfully brought together many partner organisations and both of the city's universities – Manchester Metropolitan University and The University of Manchester. Both are now active participants in the Manchester G&BI Group. The Strategy has provided the spotlight and detailed data needed to influence key research into G&BI.

The collaborative development of the Strategy has led to a number of Natural Environment Research Council bids from our academic partners, which are helping to improve our understanding of the role that G&BI plays in a modern city.

**“...you can see Manchester is a hotbed of NERC GI research.”**

**ALISTER SCOTT**, SPEAKING AT THE TCPA CONFERENCE, 11 OCTOBER 2017

NERC Green Infrastructure Knowledge Exchange Fellow, Professor of Environmental Geography and Planning, Northumbria University

“The Strategy has helped radically change the way we as a university engage with the Council within this agenda and develop focused GBI research. Without the Strategy and the Manchester GBI Group, we would not have been as successful as we have been in developing the partnerships so vital for developing and delivering Natural Environment Research Council (NERC) and other research bids that we have been awarded.

“Manchester’s Great Outdoors has been revolutionary in helping to create, enhance and deliver research, particularly through partnership and project development.

“The partnerships created through the GBI Group have also massively supported the development of the University’s Conservation Society, the Tree Musketeers. Positive, practical activity across a range of projects with a variety of stakeholders has created important networking opportunities for undergraduates and led to the creation of organisational placements, which will provide invaluable experience and contacts when entering the workplace.”

---

DR ANNA GILCHRIST, THE UNIVERSITY OF MANCHESTER

The interdisciplinary projects listed below are worth over £1.2million over 1–3 years, and are providing detailed study, evidence and tools to help inform decision-making in Manchester. These include:

- Green Infrastructure and the health and wellbeing influences on an ageing population (GHIA)
- Domestic gardens and their value in terms of ecosystem services
- Green Growth: Increasing resilience in cities through green-infrastructure-based solutions.

The Strategy has also promoted opportunities for training, knowledge exchange and education to improve understanding and awareness-raising. It has also helped facilitate numerous bespoke GBI seminars and training events across Manchester, with GBI activity having a growing social-media presence through a wide range of partner activity.



# 4. GAUGING SUCCESS, MOVING FORWARD

## 4.1 HOW HAS THE STRATEGY HELPED TO DELIVER SUCCESS?

A city such as Manchester constantly changes and evolves, so the creation and management of our green and blue infrastructure needs to be seen within this context. There is no one size fits all for providing and caring for our green and blue assets across the city; for example, life within the city centre is very different to life within Manchester's outer wards. In addition, much of the city's green infrastructure – its trees and plant life – is dynamic, constantly changing and maturing, so

gauging G&BI success against this backdrop will always need to come with caveats. Also, the ward boundary changes in 2017 mean we are not comparing like for like when we discuss tree cover, and previous analysis in 2012 will have been undertaken with older methodologies using different boundaries.

“Our EnRoute project demonstrates that nature-based solutions and green infrastructure are vital components of growing cities. Manchester's G&BI Strategy has helped us illustrate this and serves as an example for many other European cities in our network.”

---

JOACHIM MAES, EUROPEAN COMMISSION –  
INTERNATIONAL PROJECT CO-ORDINATOR, ENROUTE



What this review does show, however, is that the direction of travel is an extremely positive one. Significant focused research provides us with strong evidence to inform decision-making around this agenda. Collaborative projects, providing Manchester’s G&BI with millions of pounds’ worth of capital investment, are increasing the usage and functionality of our green and blue spaces, while ecologically we can see steady and continuous improvement in the conservation management of the city’s Sites of Biological Importance.<sup>3</sup>

3. SBIs in active conservation management 2015/16 – 57.89%; 2018/19 – 63.15%

We are doing things differently – developing projects based on need and strong evidence provided by the Strategy. We are using the Strategy and encouraging it to be used by our stakeholders as a starting point for discussions. This has led to the development of projects that relate directly to city priorities and answer questions that the Strategy poses.

### RAISING THE PROFILE, WINNING AWARDS

Manchester’s Great Outdoors has provided an international spotlight for the city that continues to foster exceptional profile and knowledge-exchange opportunities.

In 2018, Manchester’s Great Outdoors won the coveted Knowledge Exchange category at the Chartered Institute of Ecology and Environmental Management (CIEEM) National Awards.

CIEEM is the leading professional body representing and supporting environmental managers and ecologists in the UK, Ireland and abroad, and the flagship project-based awards recognise high standards of professionalism and ecological and environmental management practice.

The judging panel was made up of national experts from across the environmental spectrum, so recognition from acclaimed peers is deserved recognition and a strong indicator of success.



**Raising the profile**  
SHARING BEST PRACTICE ACROSS 22 EU CITIES

**Winning awards**  
CIEEM 2018

**Accessing funding**  
£10MILLION GROW GREEN PROJECT

**Governance and delivery**  
GI&BI BOARD – WORKING COLLABORATIVELY ACROSS THE COUNCIL

**Focused research**  
MY BACK YARD GARDEN RESEARCH PROJECT

**Catalyst for practical activity**  
MY WILD CITY FOUR-YEAR PROGRAMME OF BIODIVERSITY FOCUSED WORK

Manchester had two other G&BI case study projects highly commended by the judges as finalists: the citywide Clean Streams urban watercourse reclamation project in the stakeholder engagement category, and the Bridgewater Basin Floating Ecosystems in the small conservation project category.

In addition, Manchester's Great Outdoors and its supported research has been showcased as an exemplar of good practice by the European EnRoute project, a 22-city collective looking at delivering best practice around nature-based solutions (NBS) in cities. The Strategy is a key component of the 23-partner European Grow Green project, which looks at the benefits of deploying nature-based solutions to cope with climate change in cities. Manchester's Great Outdoors was also showcased as part of the Global Society of Ecological Restoration Conference hosted in Manchester in 2015.



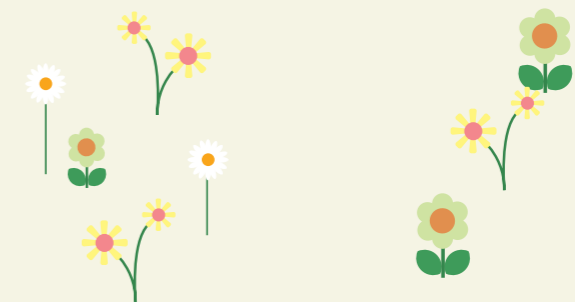
**“The Strategy has provided us with an obvious focus. This in turn has helped us secure funding for projects that will have a real benefit to Manchester communities.”**

**MARK KNIGHT, LANDSCAPE TEAM MANAGER,  
GROUNDWORK TRUST**

## ACCESSING FUNDING

A key success of Manchester's Great Outdoors is its ability to demonstrate the important strategic value that G&BI brings to the city. It gives potential investors and funders the confidence and trust that Manchester means what it says – that it wants to deliver a greener, more productive city and has the policy commitment to back this up.

It also provides the framework to support collaborative funding bids for project development and delivery. Headline actions and data from the Strategy have been directly aligned to specialist funding opportunities, including the European Commission's Horizon 2020 funding strand, the Heritage Lottery Fund, and the Natural Environment Research Council, resulting in successful bids. The direct links between the project idea and Manchester's Great Outdoors has demonstrated the wider strategic fit of the bid to funders, which has proved vital for success.





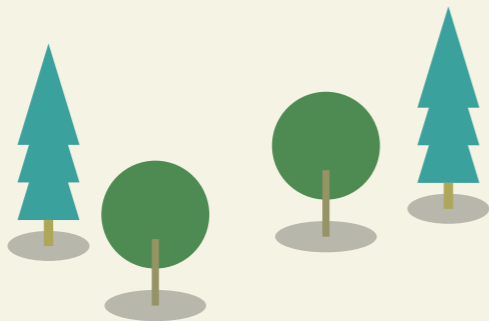
## GOVERNANCE AND DELIVERY

Key to the success of the Strategy is project sustainability and high-level buy-in. An internal Council governance board has been established, chaired by the Strategic Director and made up of key section heads. This group oversees Council delivery of Manchester's Great Outdoors. It expects G&BI to be embedded in short, medium and long-term service and business planning. It ensures that departments work collaboratively, to share knowledge, best practice and planning in order to realise the long-term goals of the Strategy. The Governance Board also ensures that the Strategy and Implementation Plan are built around the city's Our Manchester aspirations.

## FRAMEWORK TO INFLUENCE AND CAPTURE PARTNER ACTIVITY

The Council worked in partnership with an independent stakeholder group during the creation of the Strategy and continues to do so. The Manchester G&BI Group is made up of a range of experienced practitioners and stakeholder organisations, including officers from the Council, Manchester Climate Change Agency, Greater Manchester Combined Authority, Registered Housing Providers, statutory bodies such as the Environment Agency and Natural England, environmental charities like Groundwork, City of Trees, the National Trust, Wildlife Trust and RSPB, as well as academics from local universities and Manchester Museum. The group provides a forum for sharing best practice, supports and encourages G&BI innovation and practical action, and acts as a catalyst for encouraging new partnerships for delivering activity in line with the objectives of the Strategy. This has led to a number of high-profile collaborative projects, such as the My Back Yard garden research project, which brought together Manchester Metropolitan University, Southways Housing Trust, City of Trees and the Council, as well as many of the case studies that are referred to below.

Through the G&BI Strategy and the Stakeholder Group we will continue to deploy and share best-practice approaches, explore opportunities, develop partnerships and deliver benefits.



## 4.2 REFRESHING THE ACTION PLAN

Through the international GrowGreen project we have been given a unique opportunity to refresh the Implementation Plan collaboratively with another partner city. Manchester will be working closely with the Environment and Engineers Team in Brest, France, which will be developing its own G&BI-related strategy concurrently.

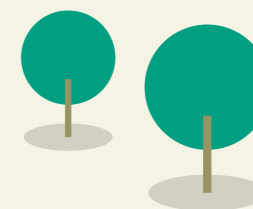
The idea is to co-develop the pieces of work, exchanging ideas and working together.

Through this collaborative process, Manchester will be able to utilise extensive specialist technical resources from a range of international experts to help refresh the G&BI Implementation Plan. We will also be able to use the increased understanding of the functionality of Manchester's G&BI gained from the EnRoute Citylab work and referred to earlier, to identify where priorities for action will be.

This innovative piece of work has been undertaken in order to look at the broad functionality of the city's green and blue assets. It is particularly useful at ward level and has been used in Hulme to gain a shared understanding of priorities and possible interventions that could increase the benefits of local G&BI.

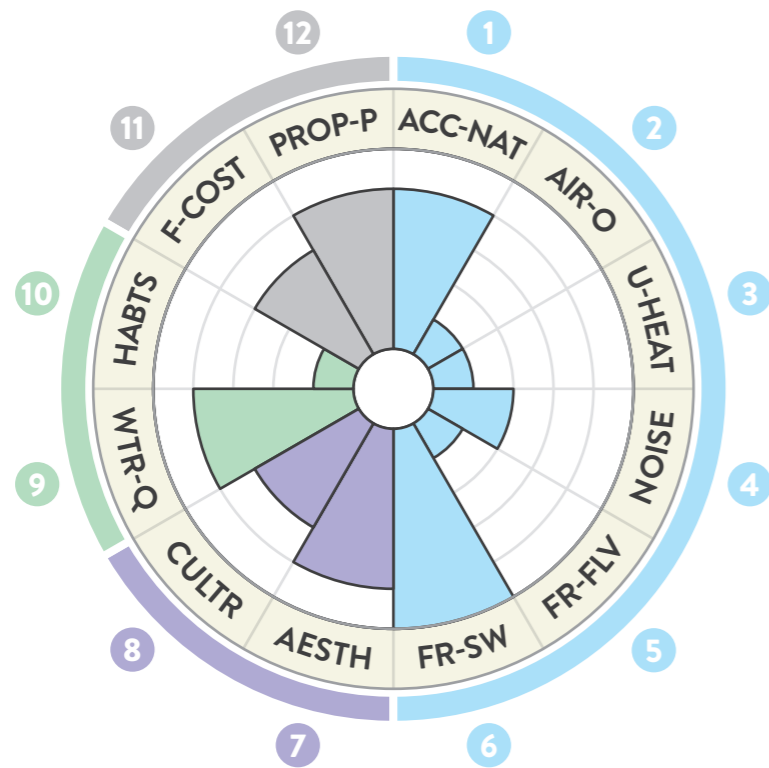
This will not be a complete rewrite of the Strategy, but will look at undertaking groundwork to establish where we can make changes that make the implementation even more productive.

The work will be undertaken in 2019/20.



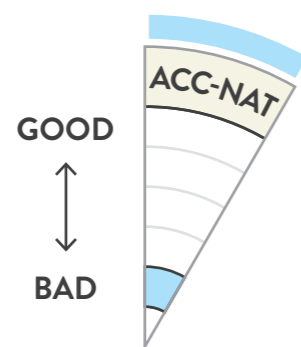
# NET-BENEFITS WHEELS

Tailored to Manchester



- 1 Access to natural space**  
Percentage of people in a ward who live within 600m (10 mins) walk of an accessible greenspace.
- 2 Air pollution (PM<sub>2.5</sub>)**  
Mean concentration of PM<sub>2.5</sub> modelled for 2018, derived from emissions maps from the UK-AIR data archive.
- 3 Local climate regulation**  
Urban heat island effect measured using Landsat 8 satellite thermal imaging data.
- 4 Noise pollution**  
Average noise levels from traffic and rail derived from Defra Noise dataset.
- 5 Flood risk (rivers and sea)**  
Number of properties that have a greater than 1-in-100-year chance of flooding from rivers and/or sea.
- 6 Flood risk (surface water)**  
Number of properties that have a greater than 1-in-100-year chance of flooding from surface water.
- 7 Aesthetic value of landscape**  
Number of nature-related photos taken in the area that have been uploaded to Flickr and tagged accordingly.
- 8 Cultural activity**  
Number of natural environment-related cultural resources/facilities per 1,000 people, including places such as allotments and sports clubs.
- 9 Water quality**  
Reasons for not achieving good Water Framework Directive status' identified for each river/water body
- 10 Habitats for wildlife**  
Percentage of ward area that is described as a priority habitat in Natural England's Priority Habitats Inventory.
- 11 Flood damage cost (surface water)**  
Estimated costs incurred due to flood damage from SW flooding, based in figures in the EA National Flood Risk Assessment (NaFRA).
- 12 Average house price**  
Mean price paid for a terraced house in 2015.

## EXPERIENCE



Ward-scale analysis. Metrics represent range of values in Manchester. White spaces represent opportunity for improvement.

The LAP approach includes a simple, but consistent and robust framework for the assessment of natural capital and ecosystem services derived benefits in urban landscapes. The graphics produced have been referred to as Ecosystem Service Benefits 'Wheels'.

## CASE STUDY ON HULME FROM THE NATURE OF MANCHESTER

The 'Nature of Hulme' Project (run between November 2017 and June 2018) was designed to include a comprehensive, local and collaborative natural capital benefits assessment and needs/ opportunity mapping exercise for the Hulme Ward, incorporating refined and improved GI/SuDS



opportunity mapping methods. This evidence-led approach has also built on the significant work already being done by the MCC City Policy and Neighbourhood Team to deliver environmental improvements in the City Centre Wards and to take advantage of the comprehensive and detailed pre-existing GI data created by MCC and their partners, integrating it with additional local information collected through stakeholder dialogue in the community.

This combined evidence has been used to create an Evidence Review for Hulme, to facilitate a number of stakeholder/ community workshops/engagement events and will be used to create an online interactive resource to present the Nature of Hulme story. The City Centre and Central Neighbourhood Team at MCC, along with a number of key advocates for this approach within the Council and other organisations are working to disseminate the work to a wider audience both within the council and across the professional communities of practice across the city. The final key element of this community engagement process is to develop a shared vision for the future of the Hulme landscape and then to continue collating and working-up an 'action plan' (true co-creation) of ideas, next steps, actions and communications that will all contribute in one way or another the realisation of that vision. The work has been integrated into the Local Ward action plan.

## 4.3

# A CELEBRATION OF SUCCESS, BUT WHAT ARE THE FUTURE CHALLENGES?

We have identified that we are delivering each objective, with progress being made against most headline actions, but we also know that the work towards delivering the Our Manchester vision of creating a liveable city needs to be maintained.

The city is expected to continue to grow over the next decade, and the city's population is predicted to exceed 600,000 by 2021.<sup>4</sup> This is a fantastic demonstration of the successful regeneration of Manchester and its attractiveness as a place in which to live and work. This success brings with it the challenge of ensuring that Manchester's green and blue assets continue to work for the growing population, and creative approaches are required to deliver this within an increasingly dense urban environment.

There are other challenges to be considered in any refresh of the Action Plan. We know that much work is needed to improve the health of our residents. The Our Manchester Residents' survey showed that of those people who felt they had poor health, over 85% wanted to do something about it. More exercise was the most popular action, with walking being in the top five responses. When the same people were asked what support might help with this, parks, green spaces and safer environments were in the top five things listed. The value of high-quality green environments in improving both physical and mental health is well documented.<sup>5</sup>

The research that has been undertaken by the universities has demonstrated the value of G&BI on an ageing population. We also know that the delivery of the G&BI Strategy creates opportunities for local jobs, from entry level to highly skilled positions. In refreshing the Action Plan, further consideration will be given to how the city's green and blue infrastructure can play its full contribution to help meet these challenges and make the most of the opportunities.

Local authorities will continue to face financial challenges that require new approaches to be taken in response. It is important to note that the Green & Blue Infrastructure Strategy is neither a budget nor a project programme; rather it provides a vision for improving the city's green and blue assets in a way that the many varied stakeholders across the city have agreed and continue to engage with strongly. It is supported by the Stakeholder Implementation Plan, which brings together the actions of the Council and the partner organisations to achieve demonstrably greater benefits.

We cannot predict all outcomes, but we can all work towards this shared vision, which we are doing well, as a city and as a council.

4. Manchester City Council Forecasting Model W2018

5. Manchester Green Infrastructure Technical Report, March 2015



# APPENDIX 1 POLICY CONTEXT

POLICY	STATUS	OVERVIEW	DATE
<b>Natural Environment and Rural Communities (NERC) Act</b>	National Policy	The Council has a key role to play in the conservation of biodiversity and this is recognised within Section 40 of the NERC Act 2006, which states:  “Every public body must, in exercising its functions, have regard – so far as is consistent with the proper exercise of those functions – to the purpose of conserving biodiversity.”	2006
<b>The Natural Environment White Paper (NEWP) The Natural Choice: securing the value of nature</b>	National Policy	The NEWP recognised that a healthy natural environment is the foundation of sustained economic growth, prospering communities and personal wellbeing. It set out 92 specific commitments for action.	2011
<b>Biodiversity 2020: A Strategy for England’s Wildlife and Ecosystem Services</b>	National Policy	The Strategy guides conservation efforts in England until 2020, including setting an ambition to halt overall loss of England’s biodiversity by 2020. In the longer term, the ambition is to move progressively from a position of net biodiversity loss to net gain.	2010
<b>National Planning Policy Framework</b>	National Policy	The recently updated NPPF continues to provide the planning framework for consideration of GI in planning policies and development decisions. LAs are required to take a strategic approach to maintaining and enhancing networks of habitats and green infrastructure; and plan for the enhancement of natural capital at a catchment or landscape scale across local authority boundaries. National Planning Policy Guidance which supports NPPF describes this strategic approach as an evidence-based assessment of current green infrastructure provision that identifies gaps in the network and the components and opportunities for improvement. Green infrastructure is described as a network of multifunctional green space, urban and rural, which is capable of delivering a wide range of environmental and quality of life benefits for local communities.	2012, updated 2018
<b>Defra 25-Year Environment Plan</b>	National Policy	This 25-Year Environment Plan sets out the Government action to help the natural world regain and retain good health.	2018

POLICY	STATUS	OVERVIEW	DATE
<b>Greater Manchester Urban Pioneer</b>	Regional Project supporting the Defra 25YEP	The GM Urban Pioneer is one of four three-year Defra Pioneer projects designed to support and inform the development of the Government's approach to the 25-Year Environment Plan (25YEP). The Urban Pioneer will explore the links between environment, society and economy, focusing on improving the natural environment through improved decision-making to support the health, wellbeing and prosperity of Greater Manchester's residents.	2017
<b>Greater Manchester Spatial Framework</b>	Regional Policy	The ten local authorities in Greater Manchester are working together on a joint plan called the Greater Manchester Spatial Framework (GMSF). This is being prepared to ensure that new homes and jobs are provided in the right places across the conurbation. The draft plan also considers the protection and enhancement of green infrastructure at a strategic level.	Tbc
<b>Our Manchester</b>	Local Policy	The Our Manchester Strategy sets out the vision for a world-class city with a dynamic economy by 2025, where residents from all backgrounds can live well. The delivery of the GI Strategy is seen as a key indicator in the success of Our Manchester.	2015
<b>Manchester Local Plan</b>	Local Policy	The Local Statutory Planning policy for green and blue infrastructure is set out in Manchester's Local Plan (Manchester Core Strategy 2012–27). A review of the Local Plan is shortly to commence.	2012–27
<b>Climate Change Action Plan</b>	Local Policy	In January 2016, Manchester published its latest commitment on climate change in the Manchester Climate Change Strategy 2017–2050: 'to be on a path to become a zero-carbon city by 2050'. Further carbon budget proposals were discussed during the 2018 Climate Change Conference to ensure that a 2°C increase in global temperature can be avoided. Research showed that Manchester must be almost fully de-carbonised by 2038. Green and blue infrastructure is one of the key thematic drivers of the Climate Change Strategy and is recognised as being a key part of the city's response to creating resilience to climate change.	2016



POLICY	STATUS	OVERVIEW	DATE
<b>Citywide Action Plan</b>	Local Policy (in preparation)	A draft citywide plan to make Manchester carbon neutral by 2038 is to be adopted by the Council on behalf of the city, by March 2019. The final plan will then be developed with all partners, setting out more detailed plans for implementation, to be adopted by the Council on behalf of the city by March 2020	2018-20

# APPENDIX 2 ARE WE ON TRACK?

## OBJECTIVE 1: IMPROVING THE QUALITY AND FUNCTION OF GBI

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
River valleys and canals: continue to invest in the river valleys and canals to provide attractive settings for residential communities, leisure and recreation, health, and biodiversity benefits	There is an active commitment to managing land across the city’s three main river valleys: the Irk, Medlock and Mersey.	New partnerships have been forged in order to improve functionality of the river valleys. In south Manchester, RSPB are helping to develop a vision for the Mersey Valley, while in the north, FEC master planners are looking at transforming the Lower Irk Valley and providing environmental improvements over a long-term period.	MGO has helped facilitate consistent dialogue between partner organisations, for example leading to practical projects being delivered across all the city’s river valleys, and engaging with developers in the Lower Irk Valley.	
Enhance existing parks to maximise their potential in making Manchester a world-class city	There is significant ongoing investment across the city’s extensive 135-site portfolio of parks and green spaces.	It was important to make sure that the Park Strategy development was recognised as a key driver of MGO.	Delivering the park strategy was an output of the implementation plan. Working with the park strategy officer, a focused workshop was provided for MGO stakeholder groups, thereby ensuring that partner organisations could have their say on its role and development.	

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
Enhance existing and introduce new green infrastructure within large estates and land holdings, eg. colleges, registered housing providers, cemeteries, universities and hospitals	Ongoing GI commitments through existing land-management contracts – detail needed from partner organisations.	€11million funding secured for the GrowGreen project. This includes £3million directly to West Gorton to deliver various GBI interventions. MGO will also provide the backdrop to celebrate and share best practice on this project and others.	Priorities of a strand of EU Horizon 2020 funding around GBI were directly aligned with MGO headline actions, leading to one of the most high-profile GBI projects in the country – West Gorton GrowGreen.	<i>“Without a clear policy and strategy for GI in Manchester the GrowGreen project, and the other funding bids currently in development, simply would not have been possible.”</i> J Sadler, MCCA
Schools: enhance school grounds for environmental education and biodiversity	Many of Manchester’s schools are already part of the National Ecoschools Programme, and are supported by the Manchester Environmental Education Network.	MGO has helped to support and develop collaborative partnerships that have enabled schools to undertake better environmental education locally.	MGO has provided the backdrop to supportive bids by Lancs Wildlife Trust, RSPB and Groundwork, with over £250,000 committed to Forest schools and environmental education support across Manchester. MGO directly supported Groundwork’s Protecting Playgrounds programme, which will look at using GBI creatively around three schools in AQMAs and monitoring any effect it has on air quality. The project will be worth around £190,000.	<i>“The Strategy has provided us with an obvious focus. This in turn has helped us secure funding for projects that will have a real benefit to Manchester communities.”</i> Mark Knight, Landscape Team Manager, Groundwork Trust

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
Trees and woodlands: effective and appropriate tree and woodland management and planting	The city has planted many trees over the past ten years, with over 8,000 planted in the past three years. On average, the city has over 20% of its land area covered by tree canopy. It has the third highest canopy cover across Greater Manchester.	MGO has facilitated the development of key tree-related policies for Manchester. MGO has also helped in providing the backdrop for tree and woodland-related funding bids.	In January 2017, Manchester City Council adopted a new Tree Action Plan (TAP), and in 2018/19 it is hoped a new Principles of Tree Management policy will be approved – the first of its kind in Manchester. City of Trees have used MGO and the new TAP to secure funding for tree-related practical projects in east and south Manchester.	
Community greening and community food-growing: delivery of community-led and focused GI projects and food-growing	Numerous growing projects are undertaken across the city, with hubs in Hulme, Wythenshawe and Heaton Park. There are more than forty allotment sites across the city.	MGO has supported the development of case studies that celebrate and showcase good practice.	Case studies include the Meanwhile Growing Space in Wythenshawe. MGO directly shaped the successful My Wild City bid by the Wildlife Trusts. This four-year project will see two new jobs created to support community engagement around nature in Manchester. This project will be worth over £300,000.	

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
Gardens: protect and enhance private gardens	The city has extensive garden coverage. MGO indicated that this figure might be as high as 30% of all the city's garden space.	MGO helped MMU develop a piece of focused research to investigate how much of Manchester's garden space was actually green space, and what impact this was having.	The two-year My Back Yard research project came directly from the questions raised by MGO in terms of garden space. This has also led to a campaign being delivered by the Wildlife Trusts called My Wild Garden, encouraging gardens to be used as active gardens once again.	
Sites of Biological Importance (SBIs): increase the number of SBIs in active management to conserve, protect and enhance biodiversity	Manchester has 38 SBIs, with over 60% in active conservation management.	MGO has an overarching commitment to deliver a new Biodiversity Action Plan for Manchester, of which SBIs are a key component.	Ensuring 1–5% of SBIs are in active conservation management is a key annual target for Manchester. MGO helps ensure that this target is met and reported to Defra annually.	
Local Nature Reserves: increase the coverage of LNRs in line with national guidance to one hectare of LNR per 1,000 residents	Manchester has eight LNRS covering 392 hectares.	MGO has an overarching commitment to deliver a new Biodiversity Action Plan for Manchester, of which LNRs are a key component.	MGO has helped facilitate dialogue with Manchester City Council's legal services in order to deliver LNR targets where possible.	

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
<p>Health and wellbeing: deliver GI projects with a particular focus on improving health and wellbeing</p>		<p>MGO helps to illustrate the importance that GI can play in terms of improved health and wellbeing and quality of life.</p>	<p>MGO has helped deliver a successful partnership project bid with The University of Manchester, Public Health Manchester and Manchester City Council Policy, Partnerships and Research. A three-year focused PhD project is looking at the effects GI can play in relation to health and wellbeing.</p>	

## OBJECTIVE 2: USE APPROPRIATE GREEN AND BLUE INFRASTRUCTURE AS A KEY COMPONENT OF NEW DEVELOPMENTS TO HELP CREATE SUCCESSFUL NEIGHBOURHOODS AND SUPPORT THE CITY'S GROWTH

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
Embed new and existing GI as part of residential developments	Ongoing GI commitments through planning process.	GBI is recognised as a key component of major development opportunities, eg. Mayfield, Northern Gateway.	GI is a strong key component of new Residential Quality Guidance. MGO has been a key driver of key GI masterplans for the city, including Mayfield and Northern Gateway.	<p><i>“The Strategy has allowed us to demonstrate to Europe, the Government and partners that Manchester has a clear focus and commitment around this agenda.”</i></p> <p>Matt Ellis, Climate Change Lead, Environment Agency</p>



HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
Embed GI as part of city centre developments	Ongoing GI commitments through planning process. GI commitments made around Mayfield, Northern Gateway and St Johns.	MGO has helped to develop over thirty best-practice case studies at a range of scales.	MGO provides the strategic GBI backdrop to support investment and growth. It champions sustainable development, and is the mechanism to capture and celebrate work being undertaken on GI by partners, and will continue to do so. The GI improvements undertaken at NOMA and St Peter’s Square feature as GI case studies.	<p><i>“The Strategy is shaping the strategic growth of the city. We all know that the provision of green and blue infrastructure supports healthy urban living and aligns with the Government’s health and wellbeing agenda. When we look to the world’s most liveable cities we see examples of places that have successfully integrated dense, urban ecologies with natural ecologies. There are ambitious GBI proposals around the exciting and challenging £3billion Northern Gateway project, which will link the city centre to Collyhurst and beyond. 15,000 new homes will benefit from access to high-quality green space, riverside walks and cycleways, with new habitat improvement and creation schemes along the River Irk.”</i></p> <p>Tom Fenton, Project Director FEC</p>
Embed GI as part of major employment developments	Ongoing GI commitments through planning process.			

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
Retrofit new GI to existing buildings, particularly in the city centre	Ongoing GI commitments through planning process.	MGO has helped to provide knowledge-exchange events that encourage building retrofit.	MGO has helped facilitate numerous GI-related seminars, including seminars on GI best practice co-developed by MGO stakeholders.	
Embed GI as part of school new-build and major refurbishment	Ongoing GI commitments through planning process.	BITC, MCCA and Manchester City Council developed a bid that will lead to a pilot programme for Manchester.	MGO has provided the strategic backdrop for developing a large-scale funding bid. The GM-wide IGNITION project was approved by the European Commission in October 2018.	
Establish temporary uses on sites awaiting development	Manchester City Council continues to encourage usage where appropriate.	MGO has captured several Meanwhile projects, including the temporary growing spaces at McDonald's Wythenshawe and the temporary tree and orchard area at Stagecoach Moss Side.	The meanwhile site co-developed by City of Trees with Manchester City Council and McDonald's Wythenshawe is one of our GI case studies.	

## OBJECTIVE 3: IMPROVING ACCESS AND CONNECTIVITY

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
River valleys and canals: enhance river valleys and canal towpaths to improve accessibility and use as active transport corridors	There is an active commitment to managing land across the city's three main river valleys: the Irk, Medlock and Mersey. The Canal and River Trust are actively trying to improve Ashton and Rochdale Canal towpaths and waterways.	MGO encourages partnership working. CRT worked collaboratively with TfGM in order to deliver Velo-city improvements.	MGO provides the mechanism to include and celebrate work being undertaken on GI by partners. In this case, over £1.2million was spent to improve 7.5km of towpaths in Clayton, through Bradford into the city centre. Similarly, as part of Velo-city in south Manchester, £165,000 was spent improving Trans Pennine Trail access along the River Mersey in Burnage and Didsbury.	
Green routes: greening transport routes (eg. tramlines, footpaths, cycle routes, roads, rail corridors, including disused) to encourage walking and cycling, reduce flood risk and provide corridors for wildlife	Ongoing commitments to manage sustainable transport corridors, such as Oxford Road Corridor, £1.3million Velo-city Ashton Canal improvements, £180,000 Trans Pennine Trail investment, and the Mobike pilot.	New partnership initiatives developed include the Green Connections Project.	MGO provided the GBI backdrop to the £50,000 Green Connections and Green Corridor project being delivered with Manchester City Council, TfGM, City of Trees, and ramblers. It will see the 14 Manchester Green Corridor walking routes refreshed, rebranded and republicised by the end of 2018.	

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
<p>Cross-boundary working to improve access and connectivity</p>	<p>Manchester is committed to cross-boundary partnership working, and is a key partner of both GMCA and TfGM.</p>	<p>MGO encourages partnership working. CRT worked collaboratively with TfGM in order to deliver Velo-city improvements.</p>	<p>Both from an access point of view, as illustrated above by Green Connections, and ecologically, MGO has had positive effects. MGO was a key part of the bid that secured £20million for a ten-year project focused on improving water quality, called the Natural Course. This groundbreaking initiative will deliver catchment-wide environmental improvements that will benefit citizens across the north west.</p>	
<p>Use active and sustainable transport to access green infrastructure in the city and beyond</p>	<p>Initiatives such as Mobike and recent GM-wide commitments to walking and cycling will make it easier to access Manchester’s green spaces and its river and canal networks.</p>	<p>MGO included the £1.2million Cycle City improvements along the Ashton Canal within its implementation plan.</p>	<p>MGO helps to showcase and celebrate best practice through knowledge exchange and sharing. It is hoped that MGO will continue to support and influence positive environmental changes that support active travel.</p>	

## OBJECTIVE 4: INCREASED GBI UNDERSTANDING AND AWARENESS-RAISING

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
Objective 4: Increased GBI understanding and awareness-raising Monitor existing GI within the city	There is some autonomous monitoring of GI within the city through parks, tree management systems etc, and independently, ie. through the Greater Manchester Ecology Unit and the universities.	MGO brings some of these data sets together and adds a new detailed spatial interpretation of green space data.	For the first time as a result of MGO, the city can not only see the extent and type of GI coverage across Manchester, but also the detailed technical report that supports the strategy by using environmental economics around natural capital to monetise some of the key benefits GI can bring.	
Embed GI in key plans and policies	There are numerous existing policy commitments through the Local Plan that relate to GI.	MGO is referenced as a key measure of success in relation to delivering the city's Our Manchester vision for the future.	MGOs inclusion as a benchmark of the success of Our Manchester, as well as its inclusion in the city's Climate Change Action Plan, illustrates how the strategy is seen as a catalyst for change – something that will make things happen and make a positive difference.	

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
Develop research into the benefits of GI to residents, the economy and the environment to provide the basis for new policy, projects, programmes and investment mechanisms	There is an independent approach to research development.	Better collaborative, joined-up approach to research and project development.	MGO has directly influenced £1.3million worth of focused GI Research projects, including My Back Yard – Gardens and Ecosystem Services project GHIA the benefits of green infrastructure to an ageing population Green Growth – economic benefits of GI EnRoute – 20 EU Cities GBI Collective.	<p><i>“The Strategy has helped radically change the way in which we as a university engage with Manchester City Council within this agenda and develop focused GBI research. Without MGO and the Manchester GBI Group, we would not have been as successful as we have been in developing the partnerships so vital for developing and delivering NERC and other research bids we have been awarded.”</i></p> <p>Dr Anna Gilchrist, The University of Manchester</p>

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
<p>Showcase local best practice and seek recognition for delivered projects</p>	<p>Manchester will always endeavour to develop best-practice approaches on the way the city's GI is managed and improved.</p>	<p>MGO has helped to develop over thirty best-practice case studies at a range of scales.</p>	<p>Numerous projects have been nominated for awards, including Tale of Two Cities, which won the RHS NW Biodiversity Award for Manchester's Wildflower meadows in 2016, and the MGO strategy itself, winning the 2018 CIEEM National Best Practice Award for Knowledge Sharing. The Bridgewater Basin Floating Ecosystems and the Manchester City Council Clean Streams projects were also commended finalists in the 2018 CIEEM Awards, in the small conservation category and community engagement category respectively.</p>	

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
<p>Raise the awareness of the benefits of GI through public communication, education and training</p>	<p>Manchester has an ongoing commitment to engage and raise awareness of the importance and value GI brings to the city.</p>	<p>MGO has helped by having an independent stakeholder collective to oversee its development and delivery. This also acts as a sounding board for ideas and a springboard for collaborative working.</p>	<p>MGO has helped facilitate numerous GI-related seminars, including tree workshops for Manchester City Council planners, and seminars on GI best practice co-developed by MGO stakeholders. Several global environmental conferences have been hosted in the city, with key visits made to MGO projects, and workshops led by MGO stakeholders. MGO has also captured key statistics in relation to the wrong number of active groups involved in GI-related activity, eg. Britain in Bloom and Friends of parks.</p>	



HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?	SUPPORTING QUOTES
<p>Raise the profile of Manchester as an attractive place to live with access to high-quality GI within and beyond Manchester</p>	<p>Promotion and engagement is already undertaken by numerous partner agencies and organisations in a range of formats, including social media.</p>	<p>MGO has helped to provide the backdrop for numerous eco tweets via Manchester City Council social media, while partners have profiled their own GI projects via social media, YouTube, TV and radio.</p>	<p>MGO helps to showcase and celebrate best practice through knowledge exchange and sharing. Through the development of a focused GBI strategy, Manchester was invited to be part of a 22-city European Collective of Cities looking at the role GBI plays in urban environments – called EnRoute. It is telling that MGO was used by the project facilitators as the starting point for discussions at several of its international seminars, illustrating that MGO is helping raise Manchester’s profile on the global stage in relation to the GBI agenda.</p>	<p><i>“Our EnRoute project demonstrates that nature-based solutions and green infrastructure are vital components of growing cities. Manchester’s GBI Strategy has helped us illustrate this and serves as an example for many other European cities in our network.”</i></p> <p>Joachim Maes, European Commission – International Project Co-ordinator, EnRoute</p>

# REVIEW AND MONITORING

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?
Review and Monitoring			
KPIs	There is already some reporting on GI KPIs such as SBIs, numbers of trees planted and updates provided for the State of the City Report.	MGO helps to provide the focus for further research into KPIs.	MGO is encouraging partners to help develop a better and more consistent set of indicators where possible.
Annual review and reporting	Environmental updates are provided annually via the State of the City Report.	Having MGO has helped to provide focus for consistent monitoring of activity.	MGO has helped to provide the impetus for the high-level MCR GBI Governance group to be established, with regular reports provided for the group and annual updates to scrutiny committees. Scrutiny reports have been supported by the attendance of external stakeholders.
Website and stories	Regular reporting via social-media channels.	More focused opportunity for sharing news stories and case studies.	MGO has a permanent web presence, along with a tree action plan, biodiversity action plan, and case studies. More GI-related stories are appearing on a range of media channels.

HEADLINE ACTIONS	GREEN – EXISTING COMMITMENTS TO GBI	GETTING GREENER – ADDED VALUE THAT MGO BRINGS	HOW DID MGO INFLUENCE THIS?
Review and update	Annual updates to Scrutiny	A three-year review/audit is being undertaken, to be published in January 2019. Plans will be made to refresh the implementation plan in collaboration with Brest as part of GrowGreen in 2019/20.	MGO was a key driver behind the successful GrowGreen EU bid, and capacity was made within the project to fund focused work on refreshing the implementation plan working in partnership with another EU city – Brest.



Objective 1: Improve the quality and function of green and blue Infrastructure to maximise the benefits it delivers.						Owner: Fiona Worrall, Neil Fairlamb
Our Manchester links: A7 - Collectively improve our health and wellbeing and be more active as adults and children						
A11 - Be known for high life-quality, better green spaces and world-class sport,leisure and culture.						
LL5 - Improve the quality of parks, green spaces and waterways, and incorporate more into new developments.						
Headline Action	Action	Stakeholders	Location: N,S,C,CC	Timescale	Progress	
1 River valleys and canals: continue to invest in the river valleys and canals to provide attractive settings for residential communities, leisure and recreation, health, and biodiversity benefits	EU Water Framework Directive in Manchester: deliver a programme of citywide river and canal projects to improve water quality, reduce flood risk and improve biodiversity. To include: - Delivery of the Manchester elements of the €20million Environment Agency Northwest River Basin Management Plan LIFE project- The Natural Course	MCC, EA	N/E	2015-20	Ongoing. production of an Ecosystem Services opportunity map and set of Natural Capital accounts for the River Irwell catchment and a detailed understanding of the diffuse pollution pressures on the Rivers Irk & Medlock. NC are working with the Environment Agency to develop a vision for the River Irk.	
	Medlock Valley Project and Medlock Restoration Project: to improve access to the river valley, water quality, biodiversity and use by local people. To include: - Development of Strategy for lower Medlock and ongoing restoration options	GW, MCC, EA	C/CC	2015-20 2015-18	Ongoing. Opportunities to improve the environment adjacent to the R Medlock around Mayfield, One Circle Square and Gt Jackson Stare being progressed. Public realm at Circle Square is underway. Manchester GI Group consultation events around Mayfield supported	
	Irk Valley Project: to improve access to the river valley, water quality, biodiversity and use by local people.	GW, MCC, EA	N/C/CC	2015-20	Ongoing. 2018 major input to Northern Gateway initiative from Manchester G&BI Group	
	Moston Brook Project: to improve access to the river valley, water quality, biodiversity and use by local people.	MCC, OMB, GW, LWT	N	2015-20	Ongoing.	
	Mersey Valley Partnership: MCC and RSPB partnership to develop and deliver a new vision and investment plan for the Mersey Valley, to improve access, usage, biodiversity. To include: - Development of Strategic vision for Mersey Valley	MCC, RSPB	South	2018	Ongoing. Developing joint MV vision	
	Delivery of the Clean Streams Project by Environment Agency and MCC to deliver clean ups, biodiversity enhancement and behaviour change	MCC, EA	Citywide	2018	Ongoing. Planning for Flood Risk projects	
	The Canals and Rivers Trust to deliver the Manchester and Pennines Waterways Partnership Vision to improve the Ashton and Rochdale Canals within the city and to improve connections to surrounding areas.	CRT	N/C/CC	2018	Ongoing. Small scale capital works secured for City Centre Rochdale Canal improvements	
2 Enhance existing parks to maximise their potential in making Manchester a World Class City	Produce a new Manchester Parks Strategy to set out plans for new investment and park improvements.	MCC	Citywide	2018	Ongoing. 15 new park plans to be completed by December 2018.	
	£20 Million Capital programme of improvements agreed	MCC		2017-2020	Major investment planned at Heaton park and Wythenshawe park, with additional prioritised park investment.	
3 Enhance existing and introduce new GI within large estates and land holdings e.g. colleges, registered housing providers, cemeteries, universities and hospitals	Registered Housing Providers' to integrate GI as part of business plans. To include: - Research to identify best practice amongst the city's Registered Housing Providers - Establish a mechanism(s) for sharing best practice and supporting further roll-out	RHPs	Citywide	2015-17	Ongoing. New RHP GI Forum established.	
	University of Manchester – integrate GI as part of the development and delivery of the £1bn UoM estate and landscape masterplan. To include: - UoM GI Strategy including - Biodiversity Master Plan - Green Roof Green Wall policy	UoM	C/CC	2016- 2020	Ongoing.	
	Nature based solutions via H2020 EU - GrowGreen	MCC	C	2017-20	Ongoing. 2018 work including community engagement activity and outline masterplanning	
	Manchester University NHS Foundation Trust	MUNHSFT	Citywide	2017-20	Following the merger between the Central Manchester and South Manchester Hospital Trusts there will be dialogue to assess progress and opportunities for managing the hospital estates to increase the value of GI	
4 Schools: enhance school grounds for environmental education and biodiversity	Lancashire Wildlife Trust to deliver £66,000 Forest Schools project in North Manchester	LWT	N	2018	Ongoing. Further funding secured for 2018.	

	Headline Action	Action	Stakeholders	Location: N,S,C,CC	Timescale	Progress
		RSPB to deliver schools engagement programme involving Primary schools across the Mersey Valley and wider Manchester area	RSPB	S	2015-20	Ongoing: Involving 16 Primary schools across Manchester
5	Trees and woodlands: effective and appropriate tree and woodland management and planting	Aim for at least 2,500 new trees per year, to be planted in line with the Manchester Tree Action Plan target, by a range of organisations and the City of Trees initiative.	MCC, CoT, RPs, individuals, developers, COM, CoT	Citywide	2015-20	2015/16- 2960 trees planted, including 35 orchards plus 1080 hedge trees 2016/17 2129 trees planted, including 6 orchards and 832 hedge trees 2017/18 3348 trees planted including 4 orchards plus 1585 hedge trees City Centre Opportunity mapping undertaken by City of Trees note: change in tree action plan targets to reflect need for neighbourhood focus to new planting
		Wythenshawe Woodlands – Red Rose Forest, Groundwork and Council project to deliver biomass products, biodiversity improvements, skills, training and volunteering opportunities. (Heritage Lottery Fund application re submitted June 2018).	CoT, MCC, GW	S	2018-2019	CoT secure 185,000 HLF Funds Work being undertaken on 3 x Wythenshawe Woodlands as part of pilot project
		Minimum of 4 new community orchards to be planted per year.	CoT, MCC, RHPs, CGs	Citywide	2015-17	35 orchards planted in 2015/16 6 orchards planted in 2016/17 4 orchards planted 2017/18
		Map known community orchards across the city	MCC CoT	Citywide	2018	Ongoing. Liasing with CoT and urban orchard project
6	Community greening and community food growing: delivery of community led and focussed GI projects and food growing	Deliver £1million Real Food Wythenshawe community training and capacity building project.	RFW, GW, RHPs, MCC	South	2018	Ongoing. 2018. Extension funding secured
		Promote RHS in bloom campaigns	RHPs, MCC	Citywide	2015-18	130 In Bloom awards citywide in 2015 126 In Bloom Awards citywide in 2016 166 In Bloom Awards citywide in 2017 154 In Bloom Awards citywide in 2018
7	Gardens: protect and enhance private gardens	Southway Housing Trust to improve at least 2 local green spaces per year, using in-house expertise working with local communities	Southway Housing Trust	South	Annual	Ongoing
		Registered Housing Providers and partners, facilitated by Southway Housing Trust, to promote the importance of private gardens to residents and actions they can take to protect and enhance them, to include: • Creation of a forum to share best practice • Arranging 2 site visits per year to showcase best practice	RHPs, RA, MCC	Citywide	2018	Ongoing. New RHP GI Forum set up.
8	Sites of Biological Importance (SBIs): increase the number of SBIs in active management to conserve, protect and enhance biodiversity	MCC to work with land owners and managers to increase the numbers of SBIs in active conservation management by 1-5% annually. (In June 2015 Manchester has 38 SBIs; 55% are in active conservation management). Report progress annually to DEFRA.	Landowners MCC, GMEU	Citywide	2015-20	2018/19 60% SBIs in active conservation mgt including Rosehill Wood - upgraded and now in active conservation management.
		Map and survey SBIs to review current condition and identify opportunities for improvements.	MCC, Universities	Citywide	2015-2020	Ongoing
9	Local Nature Reserves: increase the coverage of LNRs in line with national guidance to 1 ha of LNR per 1,000 residents	Identify potential Local Nature Reserves or similar opportunities to reach target coverage of 1 hectare LNR per 1,000 residents in line with national guidance, over the 10 year lifetime of the Strategy – including Southern Cemetery and Moston Vale as candidate sites and within Parks	MCC, NE, GMEU	Citywide	2016-17	Ongoing
10	Health and wellbeing: deliver GI projects with a particular focus on improving health and wellbeing	Pilot the prescription of GI-based preventative health activities such as health walks, volunteering and use of courses to up-skill long term unemployed with health/addiction issues, to deliver improved health outcomes, as an alternative/complement to traditional approaches and measure the impact	NHS, MCC, Universities	Citywide	2016-20	New 3 year PhD funding project looking at the value of GI and health, working with MCC Policy and public health teams.

Objective 2 - Use appropriate green and blue infrastructure as a key component of Our Manchester link: A14 - Be a beacon for sustainable design.						Owner : Eddie Smith, Julie Roscoe
	Headline Action	Action	Stakeholders	Location: N,S,C,CC	Timescale	Progress
1	Embed new and existing GI as part of residential developments	Integrate high quality GI and appropriate SUDS, and a strategy for their long-term management, into major developments, from development framework and masterplan stage to delivery. To include:		Citywide	2018 - 2020	October 2018 - IGNITION GM £5million bid Successful, part of which will look at feasibility of SuDS in schools
		Circle Square	Bruntwood	Central	2015-19	Mixed student residential, leisure and office development including over 23,000sqm of public realm with significant green space (equivalent of four football pitches), 180 semi mature trees and over 1,000 plants and flowers, currently being delivered on site
		West Gorton Regeneration	MCC Guinness partnership/ Keepmoat Homes/ Communities Agency	Central	2017-	Large new community park as part of a comprehensive neighbourhood regeneration. Community Consultation on proposals undertaken during the autumn of 2018. Project delivery arrangements being firmed up in advance of procurement of contractor.
		Northern Gateway	MCC	North	2017-20	Ongoing. A major public consultation exercise for a Draft Strategic Regeneration Framework for the Northern Gateway has recently concluded and a Final version of the SRF will be taken to MCC's Executive shortly for approval. The SRF includes significant landscape proposals by FEC/Plan-it incorporating major integration of River Irk and natural landscape into a New City River Park. Proposals will be subject to Housing Infrastructure Fund submission in 2019.
2	Embed GI as part of city centre developments	Where appropriate integrate high quality GI and appropriate SUDS, and a strategy for their long-term management, into major developments, from development framework and masterplan stage to delivery. To include:		Citywide	2015-2025	(See below)
		• St John's public realm strategy	MQL (partnership between Allied London & MCC)	CC		Ongoing.
		Great Jackson St SRF		CC	2018	Ongoing. A new SRF was agreed in May 2018. The aim is to create a high quality residential neighbourhood underpinned by the creation of a high quality environment including areas of public space, shared/private amenity space and new pedestrian linkages and connections. The Owen Street development is on site, which includes a large riverside public open space. Crown St proposals which include a large green public space have received planning permission
		New Cross Public Realm Strategy and supporting Delivery Strategy	MCC and developer partners	CC	Approved Nov 2017	Ongoing. Currently a monitoring group (which will include representatives from Planning, Highways and Public Realm) is being put in place to oversee the implementation of the strategy and ensure that all appropriate s106 contributions and / or improvements to be delivered via planning conditions are captured at the decision-making stage. This to ensure that necessary upgrades to the public realm are delivered in a coordinated and collaborative way to support the creation of a successful residential neighbourhood.
		Mayfield public realm	LCR, MCC, TIGM	CC	2018 -	SRF Approved Feb 2018. The Council is working with partners to deliver a major new 6 acre city centre park as part of the Mayfield regeneration proposals. The Mayfield SRF area is adjacent to the North Campus area and will be easily accessible by those who live and work in the area.
		Medieval Quarter	MCC, Cityco, Chethams, Cathedral	CC,	2016 -	This includes a public realm strategy for the Medieval Quarter predicated on a landscaping scheme which provides an appropriate setting for some of the city's most historic architecture. Funding secured for Phase 1a with a planned start on site early 2019
		Great Ducie Street		CC	2018 -	Development contributes directly to the city's G&BI Infrastructure Strategy, placing an emphasis on high quality place making. The area possess natural assets, notably the River Irwell which offers a significant opportunity to create high quality public spaces.  SRF approved in Aug 2018 includes high quality public spaces which will be delivered through a phased approach as part of future development. A key green space is proposed within the 'park place' character area.
		North Campus Strategic Regeneration Framework	UoM MCC	CC	2017-	The North Campus SRF proposals maintain and extend the area's existing characteristic of smaller pocket parks / green spaces rather than a single larger space, with a slightly larger area of green space than exists now (2,330sqm). Any trees lost during development will be replace/replanted on other green areas of the site. Detailed design will include landscaping strategy relating to existing trees, planting and biodiversity. An investment framework across the whole site will be needed to deliver any additional amenity.

3	Embed GI as part of major employment developments	Airport City	Manchester Airport City Group, MCC, Plan.it and developer partners	South	2012-2027	Ongoing development of international business destination, including offices, hotels and ancillary retail in a high quality environment.
4	Retrofit new GI to existing buildings, particularly in the city centre	MACF and partners to deliver a programme of events to promote GI retrofit to city centre building owners and developers, including showcasing existing good practice	MACF GI, UK GBC	Citywide	2018	November 2018 - CoT delivering resilient cities seminar
5	Embed GI as part of new schools and major refurbishment	Deliver 'water resilient places' pilot project	BitC, MCC	C	2018	October 2018 - IGNITION GM £5million bid successful, part of which will look at feasibility of SuDS in schools
6	Establish temporary 'meanwhile' uses on sites awaiting development	Cityco and partners to develop stewardship and adoption of city centre GI	Cco, CRT	Citywide	2018	Friends of Rochdale 9 established, with community supported activity in the City Centre along the Rochdale Canal. Highly commended finalist at CIEEM awards 2018. Nominated finalist at Manchester Culture Awards 2018.



Objective 3 - Improve connectivity and accessibility to green and blue infrastructure within the city and beyond						Owner: Steve Robinson, Richard Elliott
Our Manchester links: A13 - Be on a path to being a zero-carbon city by 2050.						
LL2 - Encourage walking, cycling and use of public transport, and continue to invest in infrastructure this requires						
	Headline Action	Action	Stakeholders	Location: N,S,C,CC	Timescale	Progress
1	River valleys and canals: enhance river valleys and canal tow paths to improve accessibility and use as active transport corridors	Maintain accessible routes through Irk valley and Moston Brook	RVIs,	North	2015-18	Ongoing.
		Connecting Collyhurst - Walking Routes	MCC, GW, HLF	North	2017	July 2017. Launch of 5 walking routes, including fitness trails and safe routes to school
2	Green routes: greening transport routes (e.g. tramlines, footpaths, cycle routes, roads, rail corridors including disused), to encourage walking and cycling, reduce flood risk and provide corridors for wildlife	TfGM and partners to deliver the Green Corridor programme to encourage increased walking and cycling and measure the impact in terms of use and health outcomes	NHS, CoT, MCC, TfGM, GW, LWT, universities	Citywide	2015-20	Ongoing. TfGM are working in partnership with MCC, CoT, the Ramblers Assoc and Living Streets to refresh Manchester's Green Trail (previously called Manchester's Green Corridor) - a walking circuit made up of 14 routes originally established in 2012. These routes connect many of the City's parks, woodlands and open spaces.
		Develop and agree an approach with Network Rail and TfGM to encourage the management of transport corridors, including train lines, as green and blue assets that can provide multiple benefits, including providing an attractive welcome to the city	NR, TfGM, MCC, CoT, GW, Universities	Citywide	2015-20	Schemes delivered through TfGM along tram corridors in south, north and east Manchester. Potential to take this further through appropriate contacts within Network Rail being explored.
		TfGM to deliver Wildlife Habitat and Tree Replacement Policy providing replacement trees for every tree removed as part of development and infrastructure projects and resulting in a net increase in the number of trees across the city	MCC, TfGM, developers	Citywide	2015-20	Schemes delivered through TfGM along tram corridors in south, north and east Manchester.
		Tale of Two Cities Kew Grow Wild Project: wildflower planting in Hulme and Moss Side to improve 5ha of open space, including parks, verges and school grounds	MCC, Kew, LL, NT	C	2015-17	Completed. July 2017 Final report and event delivered. Grow Wild supporting one new project in Whalley range
		Establish a programme of citywide SuDS retrofit and identify funding for delivery	MCC	Citywide	2015-17	Ongoing. Discussions have taken place with United Utilities regarding adoption of SuDS
		Greater Manchester Growth Deal - Great Ancoats Street (between Oldham Rd and Pollard St). This project will reduce improve pedestrian access between the city centre and residential/commercial areas to the north west. It involves re-aligning existing, and introducing new pedestrian crossings, and enhancing the public realm, including the provision of a significant number of new trees; the trees will replace those lost through another Growth Deal scheme at Regent Road.	MCC / TfGM	City Centre and Fringe	by 2020/21	Ongoing. The scheme was granted Conditional Approval in April 2018, in line with the agreed Growth Deal governance arrangements. Detailed design work is underway in preparation for Full Business Case submission in spring 2019. Subject to obtaining the necessary approvals, a start on site is currently scheduled for autumn 2019.
3	Cross boundary working to improve access and connectivity	Link GI within the city with surrounding assets within GM, through landscape scale planning and ensuring that strategic level approach to GI is incorporated within any review of the Core Strategy and within the GM Spatial Framework.	MCC, GMCA,	Citywide	2015-18	Ongoing. Dec 2017 - Development of GM Mayor's 2nd Green Summit March 2019
		Continued support and promotion of Trans Pennine Trail (TPT) initiative	MCC, TPT	S	2015-20	Ongoing.
4	Use active and sustainable transport to access green infrastructure in the city and beyond	Chorlton Cycleway. Proposed, largely segregated cycleway between Chorlton and City Centre. This will improve access from the City Centre to the Mersey Valley and the TPT through the Hardy Lane corridor	MCC	S	Construction 2019-21	Consultation commenced end November 2018
		Northern Quarter Cycleway between Piccadilly and Victoria Stations Will connect with Regional Cycle Route 86 connecting with the Ashton Canal, National Cycling Centre, Medlock Valley in the east and Irwell River Park and Salford Quays in the west.	MCC	CC	Construction TBC	Following discussion the design of this scheme is being reviewed

	Headline Action	Action	Stakeholders	Location: N,S,C,CC	Timescale	Progress
		Identify and promote public transport routes that can be used to access major parks and greenspaces in Manchester and beyond	MCC, TfGM, CoT	Citywide	Ongoing	Development of Green Connections project with TfGM and CoT
		Explore the development of a network of walking and cycling routes to access open spaces in Manchester and beyond	MCC, TfGM	Citywide	Ongoing	This work is being developed as part of the wider GM wide 'Beeline' cycling and walking infrastructure network and is in early inception stages.

<b>Objective 4 - Improve and promote a wider understanding and awareness of the benefits that green and blue infrastructure provides to residents, the economy and the local environment</b>						Owner: Richard Elliott
<b>Our Manchester link: A11 - Be a City recognised for its high quality of life, with improved green spaces and access to world-class sport, leisure and cultural facilities.</b>						
	Headline Action	Action	Stakeholders	Location: N,S,C,CC	Timescale	Progress
1	Monitor existing GI within the city	Universities and the Council to establish a mechanism for ongoing review of GI across the city in order to understand distribution and changes over time. To include open access data, wherever possible.	Universities, MCC, LO, STAT, MM	Citywide	2018	Ongoing. UoM developing Community GI mapping project - MeMo. Hulme Ecosystem Services Appraisal completed. Natural Course - Medlock Ecosystem Services appraisal completed. My Backyard - MMU garden project completed Green infrastructure and the Health and wellbeing Influences on an Ageing population (GHIA) - ongoing
2	Embed GI in key plans and policies	Embed GI into the review of the Local Plan in line with Our Manchester We Wills	MCC	Citywide	2018-22	Ongoing. Local Plan Review to commence during 2019
		The Council, Registered Housing Providers and other partners to integrate GI as part of place plans, with assets and priorities for action identified, and clear responsibility for delivery.	MCC, RHPs	Citywide	2015-18	Ongoing. RHPs developing independent plans.
		Ward councillors and local communities to include GI activity in ward plans as appropriate, drawing from the Eco neighbourhoods pilots in Gorton, Rusholme, Whalley Range, Moston, and Old Moat	Ward Councillors, COM	Citywide	2018	Ongoing. Hulme Ecosystem Services assessment integrated into ward plan.
		Integrate GI as part of the refresh of the Manchester Health & Wellbeing Strategy, recognising the ability of G&B to deliver positive mental and physical health outcomes.	MHWB	Citywide	2018	The decision has been made to align the HWB Strategy with Our Manchester (i.e 10 year time frame). However the short term delivery of the Strategy will be through the Manchester Locality Plan agreed by the HWB in April 2016. The Locality Plan has a strong focus on prevention including the social prescribing model and emphasises the need to address the wider determinants of health (including G&B). 2018 Links to health and GI being explored by 3 yr PhD working with MCC public health and policy teams with potential for links with the age friendly agenda.
		MCC, GMEU, LWT and other partners to review the Manchester Biodiversity Action Plan in the context of the new GI Strategy and agree next steps	MCC, GMEU, LWT	Citywide	2018 -22	£250,000 funding secured. 4 years. Two new posts. Engage with communities and develop a new vision for nature in the city. .
		MCC, CoT and other partners to review the Manchester Tree Strategy Action plan in the context of the new GI Strategy and agree next steps	MCC, CoT	Citywide	2018-19	Develop Principles of Tree Management for Manchester. Working withCoT to undertake new tree audit for MCC
		The Greater Manchester Transport Strategy 2040 (formerly LTP) was published by TfGM in February 2017 and sets out long-term proposals to create a cleaner, greener, more prosperous city region through better connections and simpler travel supported by a five year delivery programme.	TfGM	Citywide	2015-20	Ongoing. Within the Strategy there is a focus on improving the quality of life of residents partly through providing good walking, cycling and public transport access to leisure facilities and links to green spaces. See Objective 3 above

	Headline Action	Action	Stakeholders	Location: N,S,C,CC	Timescale	Progress
3	Develop research into the benefits of GI to residents, the economy and the environment to provide the basis for new policy, projects, programmes and investment mechanisms	Local universities, MCCA and MCC to establish an ongoing programme of collaborative GI research, initially for 2015-20, to measure the impact of GI across the range of social, economic and environmental benefits set out in the Strategy.	UoM, MMU, UoS, MACF GI, MCC	Citywide	2015-20	Ongoing. £1.2 Million NERC funding secured Green Growth, GHIA and gardens and ecosystem services EU EnRoute project, developing best practice approaches using GI across 20 European Cities Successfully bid for £5mill EU project IGNITION with European Investment Bank looking at investigating alternative ways of funding GI interventions within GM.
		Undertake research to: • Understand the physical and mental health conditions that could be improved through the use of and/or exposure to G&B and • Identify areas for more specific Manchester based cost/benefit research to test the feasibility of these	UoM, MMU, UoS	Citywide	2015-20	Ongoing. GHIA project. PhD continues research into increasing understanding of connection between green infrastructure and physical activity/wellbeing
		Research into barriers to undelivered schemes of GI within new development and those that could have been improved or delivered differently	MCC, UoM, MMU, UoS	Citywide	2016-18	Green Growth ongoing
		Research to identify new models for the management and maintenance of GI, post-construction, including identifying case studies of successfully delivered and maintained schemes of GI in new development	MCC, UoM, MMU, UoS	Citywide	2015-20	Ongoing. GrowGreen engagement and masterplanning undertaken. 2018 IGNITION project success looking at financing GI in Cities
4	Showcase local best practice and seek recognition for delivered projects	Create an interactive, publicly accessible, web based project database and map to capture planned and completed GI projects	MACF GI, UoM, MMU	Citywide	2015-18	Ongoing. MeMo project in development, MCC dashboard
		Applying for national awards wherever appropriate e.g. Britain in Bloom RHS Awards for community greening projects	MCC + others as appropriate	Citywide	2015-18	2018 CIEEM Award Winner GI Strategy Floating Ecosystems nominated finalist Clean Streams nominated finalist 130 In Bloom awards citywide in 2015 126 In Bloom Awards citywide in 2016 166 In Bloom Awards citywide in 2017 154 In Bloom Awards citywide in 2018
5	Raise the awareness of the benefits of GI through public communication, education and training	Use the publicity around nationally promoted GI projects to improve local awareness of GI benefits and encourage behaviour change.	MCC + others as appropriate FoE, UoM	Citywide	2018	2018 £190,000 Protecting Playgrounds scheme funded looking at schools, GI and air quality First Social Media campaign around Manchester Festival of Nature ( MFoN)
		Embed GI in public activities aimed at behaviour changing e.g. to increase community responsibility and ownership of shared spaces	RHP, MCC	Citywide	2018	Ongoing. See Bloom Awards above
		NHS to promote GI-based sport, leisure and recreation activities to NHS patients, through existing and new NHS channels, and measure the health impact, wherever possible.	NHS	Citywide	2015-20	Christie Hospital have organised a lunchtime walking group as part of its drive to promote sustainable travel and encourage people that work in Manchester to benefit from our G & B. Last year the Christie working with MCC earned TfGMs Gold Award for their travel plan. This award sets a bench mark for other employers to strive for and to drive good practice.
		Training session for developers, planners, urban designers, to increase awareness of cost benefits of incorporating SuDS in development and highways schemes.	MACF, MCC	Citywide	2018	Ongoing. Nov 2018 CoT GI and Resilient Cities seminar Nov 2018 LWT Nature of Cities Event

	Headline Action	Action	Stakeholders	Location: N,S,C,CC	Timescale	Progress
		RSPB appoint new family engagement officer	RSPB, MCC	Citywide	2016 - 18	2016: 1081 people engaged with Nature 2017: 1386 people engaged with Nature 2018: This part of the Aldi funding has now come to an end. However, volunteers at Chorlton Water Park have continued to use the resources to deliver a total of 351 connections to nature so far this financial year.
		RSPB to appoint new education officer to work with schools in South Manchester (as part of the MCC-RSPB Mersey Valley Partnership)	RSPB, MCC	S	2015-18	Ongoing. 2015/16: 7 Schools visited 978 students engaged 2016/17: 2360 nature connections across 16 different schools. April 2017/18: 421 nature connections across 5 schools and early years April 2018 - present: 479 nature connections so far across 16 schools
		Manchester Museum to identify opportunities to promote the city's natural environment at national and international level	MM	C	2018	Organised conference on Climate Change and Museums, with participation from UNFCCC and IPCC. Presentations were published as a book by Springer, Addressing the Challenges of Climate Change Communication Across Various Audiences Published 3-volume Handbook of Climate Change Communication Participated in UNFCCC workshop on Action for Climate Empowerment, along with Manchester Climate Change Agency
		Manchester Museum to deliver the wildlife friendly gardening project to promote wildlife friendly gardening to residents and visitors and promotion of nature via '7 Million Wonders' brochure	MM	C	2018	Ongoing. Gardening project linked in with Whitworth Park Cultural Gardener
6	Raise the profile of Manchester as a an attractive place to live with access to high quality GI within and beyond Manchester	Use the city's GI to attract visitors and create new recreation opportunities.	All	Citywide	2018	Ongoing. Development of Manchester Festival of Nature, Green Trail (Corridor) update
		Promote Parks including production of city centre green guide	MCC, universities	CC	2018	Launch of Sprytar App

## Manchester Tree Action Plan 2016-20 - Progress Update December 2018

### Objective 1 – Managing Sustainably

	Headline Action	Potential projects/activities	Delivery Agencies	Time-scales	Progress
1	<b>Map and monitor changes in the amount and distribution of trees across the city</b>	Refine datasets of tree and woodland cover	Universities, CoT	2017-20	CoT and GM partners deliver iTrees eco assessment of tree cover across GM
		Refresh Manchester Tree Audit	GM partners, CoT, FC	2017-20	
2	<b>Develop a fuller understanding of the City's tree resource</b>	Develop MCC tree management system	MCC	2016	Complete
		Deliver annual highway tree inspection programme	MCC	2016-20	Ongoing
		Investigate online mapping tool of planned tree works in the City	MCC, Universities	2017-19	Ongoing
		Encourage network of data gathering and information sharing e.g. University access to canopy data for research	MCC, CoT, FC, Universities	2016-20	Utilised tree audit for Hulme and Medlock Eco System Services work, UoM tree trail, My Back Yard, GHIA
		Investigate opportunities for valuing Manchester tree stock including: <ul style="list-style-type: none"> <li>The development of an ecosystem services valuation of treescape</li> </ul>	Universities, CoT	2017 -2020	CoT and GM partners deliver i-Trees eco assessment of tree cover across GM – Value of Mcr Tree stock - £3Million Annually
3	<b>Ensure continued and sustainable management of all trees and woodland and best practice approaches employed</b>	Develop, agree and embed principles of tree management in Manchester	MCC	2017- 19	Draft Principles of Tree Management for Manchester submitted to Scrutiny Jan 2019
		Develop tree and woodland management plans for MCC parks and greenspaces, which include: <ul style="list-style-type: none"> <li>No waste timber going to landfill</li> </ul>	MCC, CoT, GMEU, CGs	2016-20	Ongoing - Park Strategy approved with a commitment to develop site specific management

	Headline Action	Potential projects/activities	Delivery Agencies	Time-scales	Progress
		<ul style="list-style-type: none"> <li>Consideration of sustainable uses of woodland by-products</li> </ul> <p>Develop tree focussed opportunity mapping for :</p> <ul style="list-style-type: none"> <li>Parks and open spaces</li> <li>City centre</li> <li>Neighbourhoods</li> </ul> <p>Encourage the development of tree and woodland management plans by all landowners and managers of trees in Manchester</p> <p>Develop tree management good practice case studies as part of MACF GI Group</p>	<p>MCC CoT</p> <p>RPs, Universities, Network Rail, other landowners</p> <p>Mcr GI Group</p>	<p>2016-20</p> <p>2016-20</p> <p>2016-20</p>	<p>plans for 15 parks Citywide.</p> <p>Wythenshawe Park Masterplan being developed.</p> <p>CoT City Re-leaf Opportunity mapping Document approved by GI Board</p> <p>RHPs developing independent tree management policies and plans</p> <p>Tree related Case Studies produced including Heroes Wood and Stenner Woods and Rosehill Wood</p>
4	<b>Ensure green and blue infrastructure (including trees and tree management) are considered as part of major new developments and retrofits, policy and strategy reviews where appropriate.</b>	<p>Major development projects to include: Transport infrastructure changes Mayfield Medieval Quarter St Johns Kampus Northern Gateway</p> <p>Local Plan Review, Park Strategy</p>	<p>MCC, TfGM, Developers</p> <p>MCC</p>	<p>2016-20</p> <p>2016-20</p>	<p>Ongoing. First stakeholder engagement undertaken on Northern Gateway</p> <p>Park Strategy approved 2017</p>
5	<b>Develop climate resilient approaches to tree and woodland management</b>	<p>Encourage use of trees within broader climate resilient adaptive plans e.g. Sustainable Urban Drainage projects, public realm improvements</p>	<p>GM CoT, MCC RPs</p>	<p>2016-20</p>	<p>Ongoing. Potential tie in with Wuhan Sponge Cities network through the GrowGreen Project, with projects including Kampus, Mayfield and Northern Gateway</p>

	Headline Action	Potential projects/activities	Delivery Agencies	Time-scales	Progress
		Develop Ash Dieback Strategy in partnership with Natural Capital Group	GM, CoT, MCC, FC, MCC, CoT	2016-20	Ongoing. National Forestry Commission monitoring underway.
		Encourage diversity of tree stock e.g. appropriately diverse species and age ranges to help increase resilience to pests and disease	CoT, MCC, RPs	2016-20	Ongoing.
6	<b>Develop partnership projects that sensitively improve the functionality of the treescape</b>	Develop appropriate projects to deliver the City of Trees vision in Manchester including: <ul style="list-style-type: none"> <li>Heritage Trees</li> <li>Forest Schools</li> <li>Community Orchard planting and management</li> </ul>	CoT, LWT, MBP, MVP, GW, CoT, OP	2016-20 2016-20 2016-20	Ongoing Forest Schools activity citywide being undertaken by groups incl. GW in Collyhurst, LWT in Moston, Paupers Wood in Old Moat, and independent forest school use in the Mersey Valley and at Highfield Country park 45 orchards planted cumulatively



## Objective 2 – Planting Appropriately

	Headline Action	Potential projects/activities	Delivery Agencies	Time-scales	Progress
1	<b>Ensure continued healthy and diverse tree canopy cover across the City</b>	<p>Sustain tree and woodland canopy cover of 20% average to 2025</p> <p>Deliver suitable and sustainable tree planting projects which support biodiversity, in line with the G&amp;BI Strategy, tree audit baseline, park strategy and neighbourhood place plans, including:</p> <ul style="list-style-type: none"> <li>- One for one tree replacement for highways trees</li> <li>- Delivery of tree replacement policies across city</li> <li>- 150 Highways Tree planted annually (combination of new and replacement)</li> <li>- 1000 hedgerow trees planted annually</li> <li>- 1500 trees planted annually</li> </ul> <p>Develop Beacon/Heritage Trees Mapping project</p>	MCC, RVIs, RPs, CoT, Woodland Trust, LWT TfGM,	2016-20	<p>2016/17 2961 trees planted, including 6 orchards and 832 hedge trees</p> <p>2017/18 4933 trees planted including 4 orchards and 1585 hedge trees</p>
2	<b>Continued planting of community orchards in suitable locations</b>	<p>Planting of at least 4 new community orchards annually</p> <p>Mapping of Community orchard locations</p> <p>Encourage cropping, harvesting , distribution and usage of food provided</p>	<p>RFW, CoT, RPs, MCC, OP, CGs</p> <p>MCC OP CoT</p> <p>OP CoT RFW CGs</p>	<p>2017-20</p> <p>2017-18</p> <p>2016-20</p>	<p>45 orchards planted cumulatively</p> <p>Ongoing Collaboration with OP</p> <p>Ongoing</p>

	<b>Headline Action</b>	<b>Potential projects/activities</b>	<b>Delivery Agencies</b>	<b>Time-scales</b>	<b>Progress</b>
3	<b>Investigate mechanisms for funding new tree planting, management, and maintenance</b>	<p>Support the delivery of the City of Trees Vision for Greater Manchester by:</p> <ul style="list-style-type: none"> <li>• Active involvement in the GM Forest Partnership (GMFP)</li> <li>• Working collaboratively to develop sustainable tree planting and management project ideas through, for example: <ul style="list-style-type: none"> <li>• MCC Parks and greenspaces opportunity mapping programme and tree sponsorship opportunities</li> <li>• Investigating commercial opportunities for trees and woodlands</li> <li>• Neighbourhood tree planting opportunities</li> </ul> </li> </ul>	MCC, Mcr GI Group, CGs	2016-20	<p>Three GMFP Meetings held in 2018</p> <p>Initial meetings with CoT, MCC and Stobart Forestry to discuss tree management opportunities. See tree planting figures</p>
4	<b>Develop a climate resilient approach to tree planting</b>	<p>Utilise a mixture of native and non native planting projects to ensure resilience against pests and diseases</p> <p>Reduce risk of tree pests and disease by ensuring all new trees planted are from registered and approved sources</p> <p>Promote SuDS friendly demonstrators eg Gorton Grow Green</p>	<p>MCC, Mcr GI Group, CoT, CGs</p> <p>MCC, CoT</p> <p>CoT, MCC RPs</p>	<p>2016-20</p> <p>2016-20</p> <p>2016-20</p>	<p>Ongoing. Southern Cemetery Urban Arboretum concept being developed utilising native and non- native stock</p> <p>Public consultation and initial design works undertaken</p>

**Objective 3 – Protecting Strongly**

	<b>Headline Action</b>	<b>Potential projects/activities</b>	<b>Delivery Agencies</b>	<b>Time-scales</b>	<b>Progress</b>
1.	<b>Investigate effective tree replacement and compensation measures</b>	Develop and agree appropriate compensation measure for tree loss and replacement in Manchester	MCC, CoT	2018-19	Ongoing. Cavat tree value assessment being used by MCC planners. Establishment of Residential Quality Design Guide
2.	<b>Ensure trees of high value are designated as Tree Preservation Orders (TPOs)</b>	Continue to designate new TPOs as appropriate	MCC	2016-20	Ongoing
		Enforce as appropriate against unauthorised works to trees protected by tree preservation orders or within conservation areas	MCC	2016-20	Ongoing
		Promotion of the Tree Preservation Order process via neighbourhood teams	MCC, CoT, Partners	2016-20	Ongoing
3	<b>Sites of Biological Importance (SBIs): increase the number of SBIs in active management to conserve, protect and enhance biodiversity</b>	Increase the number of sites of biological importance (SBIs) in active conservation management by 1-4% annually, working with landowners and land managers  Provide statistical report to Defra annually	MCC GMEU  MCC	2016 –20  Annual	2016/17: 57.89% of SBIs in active conservation management. Active work with UoM volunteers on Painswick Park meadow and Castle Hill SBIs 2017/18 60.53% of SBIs in active conservation management – Gibb Wood work undertaken
4.	<b>Use planning conditions to ensure high standard of tree works, protection and management</b>	Tree officers to provide guidance and advice through the planning process to ensure compliance of tree works against: <ul style="list-style-type: none"> <li>• BS 5837 (the British Standard for Trees in relation to design, demolition and construction)</li> <li>• BS 3998 ( the British Standard for Tree Work)</li> </ul>	MCC, Developers	2016-20	Ongoing
			MCC, CoT	2016-18	Ongoing

### Objective 4 – Involving Creatively

	Headline Action	Potential projects/activities	Delivery Agencies	Time-scales	Progress
1.	<b>Further develop research into the benefits of trees</b>	<p>Local universities, MACF and MCC to establish an ongoing programme of collaborative GI research including trees, initially for 2016-20, to measure the impact of GI across the range of social, economic and environmental benefits set out in the Strategy.</p> <p>To include:</p> <ul style="list-style-type: none"> <li>• NERC Gardens and Ecosystem Services project</li> <li>• Nerc GHIA project</li> <li>• Nerc Green Growth</li> </ul> <p>Update GI Evidence base with tree and woodland related research</p>	<p>Universities, MCC, Mcr GI Group MCCA</p> <p>MMU UoM UoM</p> <p>CoT, MCC Universities</p>	<p>2016-20</p> <p>2016-20</p>	<p>Ongoing.</p> <p>UoM i-Trees Eco tree value work being undertaken</p> <p>My Back Yard garden survey completed with agreed action plan</p> <p>13 tree related research items added to GI Evidence database</p>
2.	<b>Encourage and record the delivery of community led and focussed tree projects and food growing</b>	<p>Projects to include:</p> <ul style="list-style-type: none"> <li>• Real Food Wythenshawe</li> <li>• Wythenshawe Woodlands</li> <li>• Green Connections</li> </ul>	<p>RFW, CGs</p> <p>CoT. CGs</p> <p>CoT, CGs</p>	<p>2016-20</p> <p>2018-20</p> <p>2016-19</p>	<p>Ongoing – new funding secured</p> <p>New funding secured</p> <p>3 x pilot woodland management areas to be developed - funded by HLF</p> <p>Draft list of accessible walking routes across the City being developed</p>
3.	<b>Raise the awareness of the benefits of trees</b>	<p>Establish social media platforms for ongoing promotion of tree related information</p> <p>Ward councillors and local communities to include tree activity in ward plans as appropriate</p>	<p>Ward Cllrs, Mcr GI Group CGs, MCC, OP, MCCA</p>	<p>2016-20</p>	<p>CoT, Woodland Trust Websites</p> <p>Trees Update provided via ward newsletter</p>

	Headline Action	Potential projects/activities	Delivery Agencies	Time-scales	Progress
4	<b>Provide opportunities for community engagement, involvement and activity</b>	<p>Support for and delivery of tree related activity, training and capacity building- Related volunteer opportunities to include:</p> <ul style="list-style-type: none"> <li>• “Friends of” group events and activities</li> <li>• Development of CoT Citizen Forester Volunteer Scheme</li> <li>• River Valley Initiative volunteer and engagement opportunities</li> </ul> <p>UoM Tree Trails – A ten-year project creating world-class facilities for staff, students and visitors to enjoy as part of University’s Campus masterplan.</p>	<p>Mcr GI Group, CGs, MCC, OP, MCCA</p> <p>UoM</p>	<p>2016-20</p> <p>2017 - 2020</p>	<p>My Wild City Project and MFoN – funding secured</p> <p>Ongoing</p> <p>Three interactive trails launched that highlight 50 of the 1,500 trees across Oxford Road Campus, North Campus and Whitworth Park.</p>
5.	<b>Showcase local best practice and seek recognition for delivered projects</b>	<p>Apply for national awards wherever appropriate e.g. Britain in Bloom RHS Awards for community greening projects</p> <p>Encourage nomination of Champion trees as part of notable and ancient trees in Britain and Ireland register</p>	<p>MCC</p> <p>MCC</p>	<p>2016-20</p> <p>2016-20</p>	<p>2017 166 In Bloom Awards</p> <p>2018 154 In Bloom Awards</p> <p>Ongoing</p>
6.	<b>Raise the profile of Manchester as an attractive place to live, work and visit with access to high quality GI within and beyond Manchester</b>	<p>Use of the city’s trees and woodlands to attract visitors and create new recreation opportunities.</p> <p>Promote the City’s existing parks and green spaces to maximise their usage by local communities, workers and visitors</p>	<p>Mcr GI Group, MCC, MCCA, MM, UoM, MCC</p> <p>MCC, Mcr GI Group, CGs</p>	<p>2016-20</p> <p>2016-20</p>	<p>Heaton Park natural Play Area being developed</p> <p>Wythenshawe Park Masterplan being developed</p> <p>My Wild City Project and MFoN</p> <p>Ongoing</p>

## Abbreviations

City of Trees	CoT
Community groups	CGs
Environment Agency	EA
Forestry Commission	FC
Greater Manchester Ecology Unit	GMEU
Groundwork	GW
The Wildlife Trust For Lancashire, Manchester and North Merseyside	LWT
Manchester – Green and Blue Infrastructure Stakeholder Group	MCR GI Group
Manchester Climate Change Agency	MCCA
Manchester City Council	MCC
Manchester Garden City	MGC
Manchester Metropolitan University	MMU
Manchester Museum	MM
Natural England	NE
The Orchard Project	OP
Real Food Wythenshawe	RFW
Registered Providers (Formerly Registered Housing Providers)	RP
River Valley Initiatives:	RVI
Irk Valley Project	
Medlock Valley Project	
Moston Brook Partnership	
Mersey Valley Partnership	
Transport for Greater Manchester	TfGM
Tree and Design Action Group	TDAG
University of Manchester	UoM
University of Salford	UoS
The Woodland Trust	WT

**Objective 1 - Improving the Quality and Function of GBI**

Headline Actions	Green - existing commitments to GBI	Project Pipeline 2019/20
1 River valleys and canals: continue to invest in the river valleys and canals to provide attractive settings for residential communities, leisure and recreation, health, and biodiversity benefits	There is an active commitment to managing land across the City's three main river valleys the Irk, Medlock and Mersey.	Development of Mersey Valley vision.  Sign off for Northern Gateway/ Mayfield/ Medieval Quarter
2 Enhance existing parks to maximise their potential in making Manchester a World Class City	There is significant ongoing investment across the City's extensive 135 site portfolio of parks and green spaces.	Begin delivery of Park Strategy priorities inc natural play Heaton Park £500,000, Spring 2019
3 Enhance existing and introduce new GI within large estates and land holdings e.g. colleges, registered housing providers, cemeteries, universities and hospitals	Ongoing GI commitments through existing land mgmt contracts - detail needed from partner organisations	Physical delivery of NBS in West Gorton as part of GrowGreen
4 Schools: enhance school grounds for environmental education and biodiversity	Many of Manchester's schools are already part of the National ecoschools programme, and are supported by the Manchester Environmental Education network.	Protecting Playgrounds - monitoring planning and installation of this air quality and schools project My Wild City - begin engagement with schools around biodiversity BITC SuDS and Schools project development as part of IGNITION GM £5million bid
5 Trees and woodlands: effective and appropriate tree and woodland management and planting	The City has planted over xx trees over the last ten years. On average, the city has over 20% of its land area covered by tree canopy. It has the third highest canopy cover across Greater Manchester.	Jan 2019 sign off and promotion of Manchester Principles of Tree Management Restoration and revitalisation of three important historic woodlands in Wythenshawe through £182,900 HL Fbid by CoT. Development of city specific i-Trees eco assessment
6 Community greening and community food growing: delivery of community led and focussed GI projects and food growing	Numerous growing projects are undertaken across the City, with hubs in Hulme, Wythenshawe and Heaton Park. The City has over 41 allotment sites across the City.	Continued delivery of citywide growing project including Real Food Wythenshawe
7 Gardens: protect and enhance private gardens	The city has extensive garden coverage. MGO indicated that this figure might be as high as 30% of all the City's GI was Garden space	Integration of My Back Yard (MMU partnership research project) into new G&BI Strategy Implementation Plan

Headline Actions		Green - existing commitments to GBI	Project Pipeline 2019/20
8	Sites of Biological Importance (SBIs): increase the number of SBIs in active management to conserve, protect and enhance biodiversity	Manchester has 38 SBIs with over 60% in active conservation management	Ensuring the number of SBIs in active conservation management continues to increase by linking volunteer groups such as the Tree Musketeers with opportunities to undertake active conservation in SBIs.
9	Local Nature Reserves: increase the coverage of LNRs in line with national guidance to 1 ha of LNR per 1,000 residents	Manchester has 8 LNRS covering 392 ha.	Continued work towards this target in 2019.
10	Health and wellbeing: deliver GI projects with a particular focus on improving health and wellbeing		Delivery of a successful partnership project with University of Manchester, Public Health Manchester and MCC City Policy. Second of a three year focussed PhD project, looking at the effects urban GI can play in relation to health and well being.



**Objective 2 - Use appropriate green and blue infrastructure as a key component of new developments to help create successful neighbourhoods and support the city's growth.**

Headline Actions		Green - existing commitments to GBI	Project Pipeline 2019/20
1	Embed new and existing GI as part of residential developments	Ongoing GI commitments through planning process	Ongoing development and delivery of Mayfield, Northern Gateway, Eastern Gateway, Medieval Quarter,
2	Embed GI as part of city centre developments	Ongoing GI commitments through planning process. GI commitments made around Mayfield, Northern Gateway and St Johns.	Implementation of City Releaf City Centre opportunity mapping as opportunities arise.  Continued liaison with development management and use of expertise within GBI Stakeholder Group where appropriate and as opportunities arise
3	Embed GI as part of major employment developments	Ongoing GI commitments through planning process	Continued liaison with development management and use of expertise within GBI Stakeholder Group where appropriate and as opportunities arise
4	Retrofit new GI to existing buildings, particularly in the city centre	Ongoing GI commitments through planning process	Continued liaison with development management and use of expertise within GBI Stakeholder Group where appropriate and as opportunities arise
5	Embed GI as part of school new build and major refurbishment	Ongoing GI commitments through planning process	BITC, MCCA and MCC delivering a pilot programme for Manchester - the Ignition Project
6	Establish temporary meanwhile uses on sites awaiting development	MCC continue to encourage meanwhile usage where appropriate	

<b>Objective 3 - Improving Access and Connectivity</b>		
<b>Headline Actions</b>	<b>Green - existing commitments to GBI</b>	<b>Project Pipeline 2019/20</b>
1 River valleys and canals: enhance river valleys and canal tow paths to improve accessibility and use as active transport corridors	There is an active commitment to managing land across the City's three main river valley valleys the Irk, Mersey and Mersey, which includes improvements to access where possible. The Canal and River Trust are actively trying to improve Ashton and Richdale Canal towpaths and waterways.	Development of Mersey Valley Strategy  Possible funding through EA for Phase 2 Mersey surveys
2 Green routes: greening transport routes (e.g. tramlines, footpaths, cycle routes, roads, rail corridors including disused), to encourage walking and cycling, reduce flood risk and provide corridors for wildlife	Ongoing commitments to manage sustainable transport corridors, such as Oxford Road corridor, £1.3 Million VeloCity Ashton Canal improvements, £180,000 Trans Pennine Trail investment.	Continued development and delivery including the Green Connections Project as part of GM Bee lines
3 Cross boundary working to improve access and connectivity	Manchester is committed to cross boundary partnership working, and is a key partner of both GMCA and TfGM.	Continued delivery of Natural Course programme which will include GM wide Eco-system services and Natural Capital Valuation
4 Use active and sustainable transport to access green infrastructure in the city and beyond	Initiatives like MoBike and recent GM wide commitments to walking and cycling will make accessing Manchester's greenspaces, river and canal networks easier.	Development of Bee lines

Objective four - Increased G&BI Understanding and Awareness Raising		
Headline Actions	Green - existing commitments to GBI	Project Pipeline 2019/20
1 Monitor existing G&BI within the city	There is some autonomous monitoring of G&BI within the City through parks, tree management systems etc and independently ie through the Greater Manchester Ecology Unit and Universities	Further refinement of datasets as part of the refresh of the Strategy Implementation Plan through GrowGreen
2 Embed G&BI in key plans and policies	There are numerous existing policy commitments through the Local Plan that relate to G&BI	Develop and deliver new G&BI Implementation plan in line with Grow Green.  Deliver a new biodiversity vision for Manchester  Embed G&BI within the Local Plan Review 2019-22
3 Develop research into the benefits of G&BI to residents, the economy and the environment to provide the basis for new policy, projects, programmes and investment mechanisms	An Independent approach to research development	Jan 2019 present finding of Citylab to En Route partners  Ongoing GrowGreen fact finding  Second year of three year focussed PhD project, looking at the effects urban GI can play in relation to health and wellbeing.  Innovation - GM wide project to establish and deliver innovative NBS funding mechanisms 2018-21
4 Showcase local best practice and seek recognition for delivered projects	Manchester will always look to develop best practice approaches on the way the city's G&BI is managed and improved.	Continued production of G&BI case studies and sharing best practice
5 Raise the awareness of the benefits of G&BI through public communication, education and training	Manchester has an ongoing commitment to engage and raise awareness of the importance and value G&BI brings to the City.	Development and delivery of MFON activity and campaign in 2019  Delivery of project G outreach programme  Disseminate information on new opportunities for local groups to become involved in GBI through liaison with neighbourhood officers.
6 Raise the profile of Manchester as a attractive place to live with access to high quality G&BI within and beyond Manchester	Promotion and engagement is already undertaken by numerous partner agencies and organisations in a range of formats, including social media	MFoN Summer 2019  Developing of cultural activity eg Irk - Wupper partnership 2019

This page is intentionally left blank



# Manchester TREE MANAGEMENT PRINCIPLES



MANCHESTER  
CITY COUNCIL

## Manchester Tree Management Principles

### Contents:

1. Introduction
2. Using this document
3. Benefits of Manchester's trees
4. Managing Manchester's trees in public places
5. Tree Management FAQs
6. The Council's Tree Management framework
7. Safety inspections
8. Trees on private land
9. Tree-planting in Manchester
10. Tree Management Principles
  - TMP1 – Carriageway obstruction due to trees
  - TMP2 – Installation of a drop kerb
  - TMP3 – Pavement obstruction
  - TMP4 – Road sight lines
  - TMP5 – Street lighting obstruction
  - TMP6 – Drains
  - TMP7 – Overhead telephone lines
  - TMP8 – Trip hazard
  - TMP9 – Tree-related subsidence property damage
  - TMP10 – Bird droppings
  - TMP11 – Blossom
  - TMP12 – Crime and antisocial behaviour
  - TMP13 – Fruit, berries and nuts

- TMP14 – High hedge
- TMP15 – Leaves
- TMP16 – Trees blocking light
- TMP17 – Personal medical complaint
- TMP18 – Pollen
- TMP19 – Poisonous berries
- TMP20 – Sap or honeydew
- TMP21 – Tree next to building site
- TMP22 – Tree touching building
- TMP23 – Tree overhanging property
- TMP24 – Tree size
- TMP25 – Trees and satellite reception
- TMP26 – Vandalism
- TMP27 – View
- TMP28 – Wild animals, insects and pests
- TMP29 – Dispute over trees between neighbours

Appendix: Tree Preservation Orders

*Manchester Tree Management Principles***1. Introduction**

Manchester has a commitment to trees. They are an integral part of what makes Manchester a vibrant, attractive and liveable city and make a vital contribution to the Our Manchester vision.

More than ever before, through extensive evidence and research, we have a greater understanding of the true value that trees and green infrastructure bring to the city. Trees are not just nice to have – they are a vital part of our natural life-support system; they filter pollutants from transport corridors, help to attenuate flooding, improve people’s quality of life, and increase the city’s biodiversity. Trees also present us with a great opportunity, not only to beautify our city, but also to protect it from the effects of climate change, increased extreme weather events, and air and noise pollution. Trees will play their part, provided we make sure they have the capacity to stay alive and thrive.

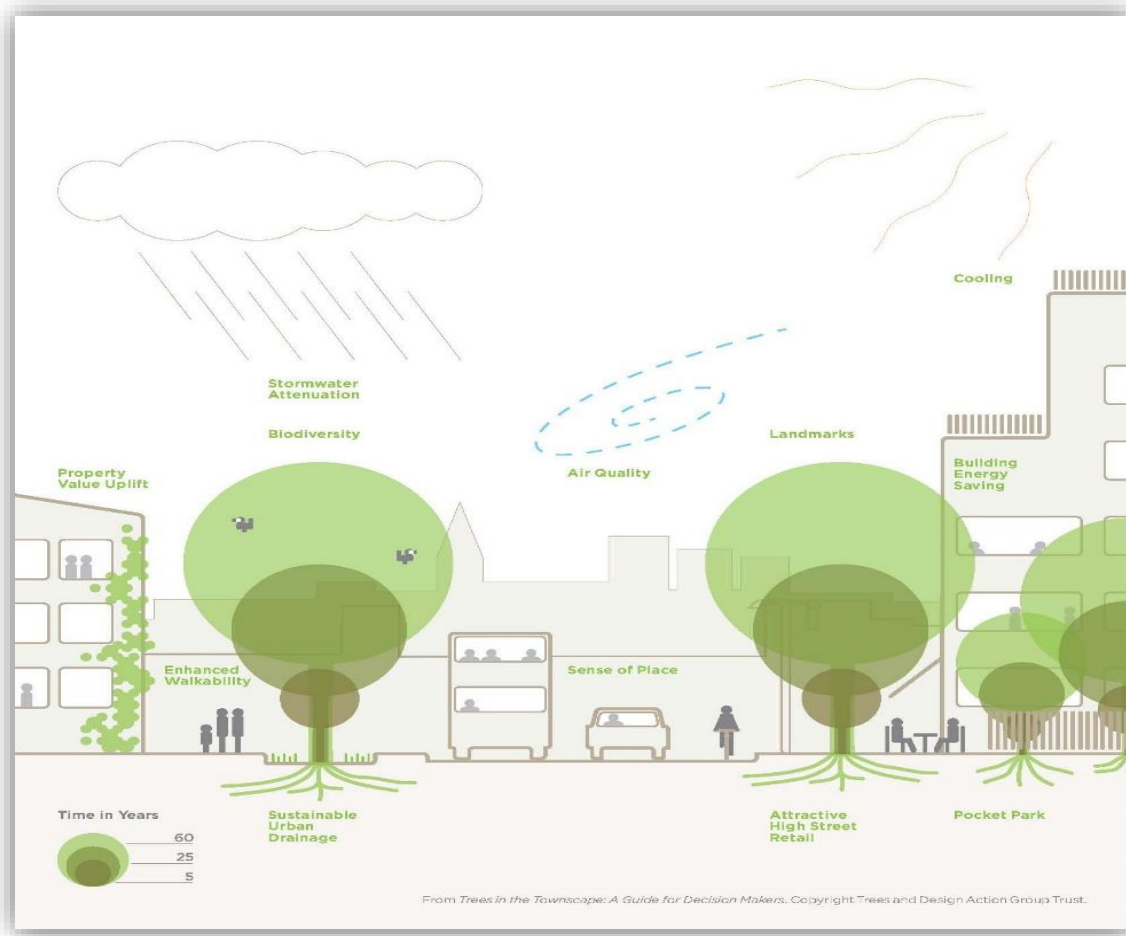
Manchester’s treescape will need to adapt to support a changing and developing city. Trees and green spaces will be embedded into neighbourhood and city planning in locations where they can grow usefully and with purpose. This will reduce the impacts of climate change, and help to create an attractive city where residents live well.

The following table demonstrates the different ways in which trees help to deliver the Our Manchester vision:

<b>Our Manchester We Wills:</b>	<b>What trees do for us:</b>
<ul style="list-style-type: none"> <li>• Ensure that our communities are protected from climate change</li> <li>• Continue to encourage the growth of a low-carbon culture.</li> </ul>	<ul style="list-style-type: none"> <li>• Help neighbourhoods adapt to the impact of climate change</li> <li>• Store carbon</li> <li>• Help to control flooding through sustainable urban drainage</li> <li>• Help improve air and water quality</li> <li>• Contribute to soil formation, habitat provision and biodiversity.</li> </ul>
<ul style="list-style-type: none"> <li>• Have a strong sense of citizenship and pride in the city</li> <li>• Improve the quality of parks, green spaces, rivers and canals, and incorporate more into new developments where appropriate</li> <li>• Be a city recognised for its high quality of life, with improved green spaces and access to world-class sports, leisure and cultural facilities</li> </ul>	<ul style="list-style-type: none"> <li>• Help to create a sense of place</li> <li>• Create landmarks within neighbourhoods, along streets and in parks and gardens</li> <li>• Create attractive high streets</li> <li>• Increase tourism.</li> </ul>
<ul style="list-style-type: none"> <li>• Tackle fuel poverty by improving the energy-efficiency of our existing homes</li> </ul>	<ul style="list-style-type: none"> <li>• Assist with building energy-saving, through helping to provide shade in the summer and protecting from winds in the winter.</li> </ul>
<ul style="list-style-type: none"> <li>• Collectively improve our health and wellbeing and be more active as adults and children.</li> </ul>	<ul style="list-style-type: none"> <li>• Enhance walkability</li> <li>• Contribute to the creation of attractive parks that encourage sport and recreation</li> <li>• Produce edible fruits.</li> </ul>



Manchester's Tree Management Principles will help us all to understand the value of our tree stock and how sensitive, consistent and appropriate management practices will help protect this resource for generations to come.



Copyright: TDAG

## 2. Using this document

The responsibility for trees, from planting to management, is not always obvious. This document provides a one-stop shop for tree-related queries in Manchester. It is intended to inform and help, and to save time. The first part (sections 1–11), clearly outlines the benefits of trees and the types of things the Council does and does not do in relation to tree management. It will help you understand what the Council's roles and responsibilities in relation to trees are, as well as what your own rights and responsibilities are. It also provides contacts for you to get involved in volunteering and tree-planting in the city.

The second part (section 10) provides a series of tree-management principles relating to specific queries we are often asked regarding trees on highways and in relation to private property. If you have a specific question about a tree-related issue, you may find the answer in this part.

### 3. Benefits of Manchester’s trees

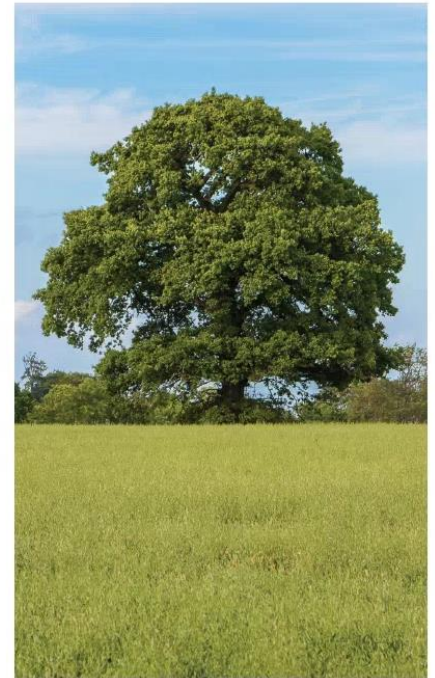
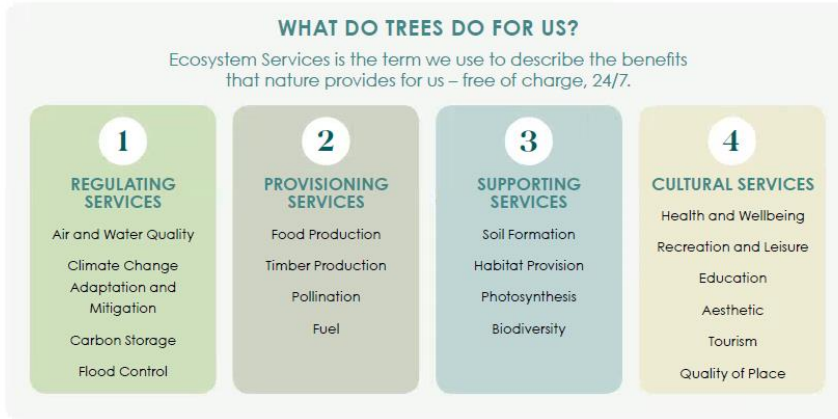
- See Manchester Tree Strategy Foreword, Introduction and Context:

[http://www.manchester.gov.uk/info/500002/council\\_policies\\_and\\_strategies/7061/green\\_and\\_blue\\_infrastructure/3](http://www.manchester.gov.uk/info/500002/council_policies_and_strategies/7061/green_and_blue_infrastructure/3)

### Ecosystem Services

Trees are intrinsic to the appeal of Manchester’s parks and open spaces. They add to the sense of place, character and attractiveness of our neighbourhoods.

They also provide a variety of unseen functions, often referred to as Ecosystem Services:



“A mature oak tree supports hundreds of life forms – more than any other native tree in the UK”

**Woodland Trust**

#### 4. Managing Manchester's trees in public places

Manchester City Council manages many thousands of trees on streets and highways, and in parks and open spaces across the city. They contribute to a significant overall citywide tree-canopy cover of over 20%. Our trees come in all shapes and sizes, species and ages. The Council has a specialist team of experienced and highly qualified tree officers who form part of its Arboricultural (Tree) section. A rolling inspection programme for trees along streets, highways and verges is in place, ensuring that all trees are considered individually, as well as collectively. We want to see the city's tree canopy expand and mature, and trees on streets and highways are a key part of this wider treescape. However, we don't want to be tied to a formalised plan – no area of the city is the same, as no trees are the same, even if they are the same species and approximate age. We hold all this information on a citywide database, ensuring our ability to nurture trees individually.

A tree officer will inspect an individual tree and note key information regarding the tree's health and condition.

A tree may be removed if it is deemed to be an unacceptable hazard to the public. This decision will be made by a tree officer based on an agreed assessment.

Factors considered include:

- Size
- Species
- Presence of decay, disease or structured defects
- Relationship of any fungal infection likely to cause decay relative to species
- Surrounding landscape.

**We don't want to remove trees for the sake of it** – big old trees can be the most valuable in terms of the benefits they can provide, so the decision to remove a tree will not be taken lightly.

In principle we will only remove a tree if it is dead, diseased, damaged or dying.

A regular annual programme of basic but necessary maintenance will be established based on the results of the individual tree inspections. This will be done on a case-by-case basis and may include pruning due to safety concerns, or removing growth from the base of the trunk (epicormic growth) to improve access along pavements and footpaths.

If the Council decides it is necessary to remove a tree on a street or highway, an Arboricultural Officer will determine the best species for its replacement. Enforcing the Right Tree, Right Place principle (see section 10) means this may not always be a like-for-like replacement. If it is not possible to replace the tree immediately and in exactly the same place, we will aim to replace it at a later date, at a suitable location nearby.

#### Maintenance regimes

We seek to manage the state of our urban tree canopy so that it provides the maximum amount of benefits and poses the least danger to its surroundings. We want to see more people benefit from the presence of high-quality, well-managed trees, with a good distribution of tree cover across the city. We are gradually bringing all our trees and woodlands into active management, and our partnership with organisations such as City of Trees is helping us to achieve this. For more information please visit: <http://www.cityoftrees.org.uk/>

- II. Street trees are maintained as per the checks set out previously.
- III. Trees in parks and green spaces are considered within site-management plans and as part of regular maintenance regimes. They are considered in relation to their surroundings, species, age and condition. Trees situated in parks, for example, tend to have plenty of room for manoeuvre and therefore require less regular maintenance than trees on streets. Typical maintenance involves ensuring the health of the tree by removing dead wood and clearing obstructions to paths and play areas if necessary. Sometimes, leaving a dead tree in a park or woodland as dead wood is a good option, as this creates additional habitat for birds and insects.

## 5. Tree Management FAQs

### Why does a tree need to be felled?

The removal of any Council-owned tree is a regrettable but necessary procedure under certain circumstances. Reasons for the felling of a tree may include:

- I. The tree has become unsafe and is posing a hazard to people, property or highways, and no alternative solution is cost-effective.
- II. The tree is infected by a disease that has no cure, and the tree is not likely to recover.
- III. Space is needed for a major road improvement or other large infrastructure scheme.

### Why does a tree need to be pruned?

The city's trees are pruned for a variety of reasons, all of which contribute to improving the quality and function of the tree and its surroundings. Some reasons necessitate:

- I. Removing damaged or poorly formed branches
- II. Taking weight out of the tree to reduce the likelihood of structural failure and ensuring both the good health and appearance of the tree
- III. Ensuring a suitable clearance over a roadway
- IV. Reducing the length of branches growing too close to buildings

### How do we value a tree?

There are various tree-valuation methods in place that can provide a monetary value for individual trees based on their worth, ie. how much they add to the landscape, how much money they can save in terms of shading, reducing flood risk, reducing air pollution etc. This is important because some trees – usually older ones – can be more valuable, and this needs to be reflected if a tree becomes damaged or needs to be removed. We utilise the CAVAT (Capital Asset Valuation of Amenity Trees) method to help us assess a tree's value. This system is used by a wide range of local authorities and arboricultural consultants, although other valuation systems are available. All of Manchester City Council's Arboricultural Team have undertaken the CAVAT training.

For more information about CAVAT, please refer to:

[https://www.forestry.gov.uk/pdf/FCRN008.pdf/\\$FILE/FCRN008.pdf](https://www.forestry.gov.uk/pdf/FCRN008.pdf/$FILE/FCRN008.pdf)

## 6. The Council's Tree Management framework: How is work prioritised, and when will it be done?

### Response rates to public enquiries

The priorities and response rates in this table apply to all the Tree Management Principles (TMPs) in this document, unless stated otherwise. Please refer to this table when seeking guidance on your given enquiry, noting that current response times are subject to review and can be subject to change. All headings will state their **Response Rate Priority (RRP)** ranging from 1 to 7:

Response Rate Priority number (RRP)	Response
1) Emergency issue (a tree in immediate danger of collapse or causing obstruction)	A tree officer will be instructed to attend the site within one hour to assess the risk.
2) Non-emergency safety issue	We will aim to undertake a site inspection within 12 working days of receipt of an enquiry.
3) Enquiry not requiring a site inspection	We will aim to provide information on Council policy within 12 working days of receipt of an enquiry.
4) Enquiry requiring a site inspection	We will aim to provide clarification of site inspection within 12 working days of receipt, and for the site inspection to be carried out within 12 weeks.
5) Concerns about property damage	We aim to acknowledge concerns about property damage within 12 working days of receipt, and it is always recommended that insurance providers are contacted.
6) Claims of property damage	We aim to acknowledge claims of property damage within 12 working days of receipt. Individual claims are dealt with on a case-by-case basis.
7) Timescale for agreed work	All tree work issued to our main contractor as a standard priority will usually be carried out within 12 weeks of instruction.

## 7. Safety inspections

We inspect the safety of our trees within a regular and appropriate cycle, which is determined by the level of public use in the surrounding area. The safety of our residents is paramount, so the condition of trees in areas of high footfall or high density takes priority over others, and these are inspected on a higher frequency. Trees are inspected by one of our Arboricultural Officers, who then determine whether any work is necessary.

### a. Dangerous trees requiring immediate action (RRP 1)

The Council operates a 24-hour, seven-day-a-week emergency call-out system. If a tree is posing an imminent risk to either people or property and is considered to require immediate action, instruction will be given to our tree contractor to ensure the safety of the situation within two hours. Note: the Council will seek to obtain the costs of any emergency tree work from the tree's owners.

### b. Dangerous trees requiring non-immediate action (RRP 2)

If a tree is identified as dangerous, but the risk to the public is not high, the tree will be made safe depending on the degree of risk identified at the time of inspection. Our standards are 'within six months if medium risk', or 'within 18 months if low risk'.

## 8. Trees on private land

There is a significant proportion of trees on land not owned or controlled by the Council. These trees are in private gardens or on private property. Major landowners, including organisations such as Network Rail, United Utilities, Transport for Greater Manchester, Registered Housing Providers, and the universities, should have their own guidance on safeguarding and managing their tree stock.

Registered Housing Providers are committed to a best-practice approach in relation to tree management. They have been involved in the development of this document, and will be applying similar principles to the management of their own tree stock in gardens and green spaces across the city.

**Note: The management of trees in gardens is the responsibility of the property or building owner. Tree management needs the approval of the landowner. If a tree is in a Conservation Area, has a Tree Preservation Order (see Appendix One), or is protected under a condition attached to a planning permission, permission is also needed from the Council before any work can be undertaken.**

You are strongly advised to consult a professional arboricultural contractor or consultant for guidance on how best to prune back encroaching trees from a neighbour's garden. A link to approved contractors and consultants is provided by the Arboricultural Association:

<https://www.trees.org.uk/find-a-professional>

You are also advised to discuss with your neighbour your intention to prune any encroaching branches growing over the boundary and agree what will be done with the severed encroaching branches.

You should offer these severed branches back to your neighbour, although in all likelihood, you may need to consider disposing of them yourself.

Before you consider doing any work to a tree/trees, you should find out if they are protected by a Tree Preservation Order (TPO), or by being within a Conservation Area. Trees on a development site or a site that has been subject to a recent development can also be protected through conditions on the grant of planning permission. The planning service can provide any necessary information in relation to new development. If the trees are protected, you will need to gain legal consent by making a formal application, giving notice to the Council.

[www.manchester.gov.uk/planning/publicaccess](http://www.manchester.gov.uk/planning/publicaccess).

To find out if the trees are protected and for guidance on how to apply for work if they are protected, see information in Appendix One, or see the TPO guidance link below:

[http://www.manchester.gov.uk/info/508/tree\\_preservation\\_orders/1424/tree\\_preservation\\_orders%5CoTreePreservationOrders](http://www.manchester.gov.uk/info/508/tree_preservation_orders/1424/tree_preservation_orders%5CoTreePreservationOrders)

## 9. Tree-planting in Manchester

At the Council we follow ‘the right tree for the right place, for the right reason’ principle regarding tree-planting. This ensures that all opportunities and constraints of a proposal are considered to generate a list of best-suited tree species for the given location.

- I. We believe that bigger trees bring considerably more benefits to the city than smaller trees, but we also recognise that these are not always suitable. Street trees must be carefully selected to ensure they don’t impose on their surroundings, yet must still provide the benefits of shade and clean air for passers-by. By taking the ‘right tree, right place’ approach we are ensuring that all trees planted are suitable for their surroundings, optimising the benefits they provide.
- II. We also acknowledge the importance and need for increasing diversity of our city’s trees, to protect them against disease and to increase biodiversity. Many non-native trees are a very good food source for bees, butterflies and many other beneficial nectar-loving insects. As such, we will avoid block planting of single species, and plant – where appropriate – a wide range of suitable species to increase both climate and disease resilience.
- III. The planting of native trees is encouraged in semi-natural environments, e.g. river valleys, and decisions will be made based on the most appropriate species for the chosen location in order for it to reach maturity. These decisions will be made with consideration of the effects of climate-change on the city – hotter, drier summers, and warmer, wetter and windier winters. The resilience of a species to adapt to or cope with these changes, and cope with possible threats from pests and diseases, is therefore of paramount importance.

### How to get involved

The city’s Tree Action Plan aims to help plant around 1,000 new trees, 1,000 new hedge trees and four community orchards every year. Our vision has been co-developed by a range of organisations as part of a citywide Tree Action Plan:

[https://secure.manchester.gov.uk/info/500002/council\\_policies\\_and\\_strategies/7061/green\\_and\\_blue\\_infrastructure/3](https://secure.manchester.gov.uk/info/500002/council_policies_and_strategies/7061/green_and_blue_infrastructure/3)

We have forged close relationships with organisations that can help us achieve these targets. A strategic partnership with many supporting organisations, including housing providers, landowners and City of Trees (formerly Red Rose Forest) facilitates this. The vision for planting more trees extends beyond Manchester. Across Greater Manchester, City of Trees has a target to plant 3,000,000 new trees as part of a new Northern Forest, which will stretch from Liverpool to Hull. In total, the aim of Northern Forest is to plant 50,000,000 new trees.

Much of the fantastic tree-planting work is undertaken through voluntary sessions with residents and businesses. The City of Trees Citizen Forester initiative builds on the legacy of the Manchester Tree Warden Network, which ran from 2008–2013. It will harness community interest in trees and woodlands, and continue to provide an opportunity for the public to get actively involved with trees and woodlands in Manchester. For more information about how to help, visit: <http://www.cityoftrees.org.uk/event/citizen-forester-monthly-volunteering-sessions>

## 10. Tree Management Principles:

Manchester's Tree Management Principles (TMPs) are a set of guidelines to inform you of the Council's approach on any tree-related matter. Please note that these are starting points for discussion, and that issues are usually dealt with on a case-by-case basis. As we increasingly understand the pressures of global climate change, it is essential that Manchester's urban environment benefits from the many functions a large, healthy and well-managed treescape provides. The TMPs will serve as reference points for all tree-related enquiries, providing a consistent approach to managing and protecting our treescape, and raising awareness of the crucial services our city's trees provide.

The Tree Management Principles have been written in response to some of the more common queries our Arboricultural Officers are asked. They have been separated into responses to queries about:

- Trees along highways and roads
- Trees in relation to domestic property.

The Regulatory Response Priorities (RRPs) are shown in brackets next to each Tree Management Principle. These are described earlier in section 6 and set out the approximate timescale in which queries are dealt with.

### ***Trees along highways and roads***

#### **TMP1. Carriageway obstruction due to trees (RRP 1 or 2)**

To ensure the safety of our daily commuters, we aim to undertake work to maintain a safe and suitable tree height to provide clearance above carriageways and along sight lines.

If a privately owned tree is causing an obstruction, it is the landowner's responsibility to deal with this issue, as stated under the Highways Act (1980). If this work is not undertaken after being formally requested by the Council, the Council will use its available powers to try and resolve the issue, and will charge the owner accordingly.

#### **TMP2. Installation of a drop kerb (RRP 3)**

The Council will not usually remove a tree to allow the installation of a drop kerb. If it is deemed that a proposal for a drop kerb will adversely affect a Council-owned tree, this will be considered before a licence or approval is granted. The benefits the tree provides will be weighed up against the proposal, and so felling or pruning of the tree is very unlikely to be approved.

#### **TMP3. Pavement obstruction (RRP 1 or 2)**

We want to encourage sustainable modes of transport wherever possible, so where reasonably feasible we aim to maintain a minimum 2.5-metre height clearance over a footpath associated with a street, road or highway (extending to 3 metres where there are cycling rights). This helps our streets to be accessible for pedestrians and cyclists alike.

Any work necessary to prevent an obstruction to the width of a footpath associated with the highway due to the presence of a Council-owned tree is considered on a case-by-case basis.

If a privately owned tree's branches or an unclipped hedge is causing an obstruction, it is the landowner's responsibility to deal with this issue, as stated under the Highways Act (1980). If we are made aware that a privately owned tree is causing an obstruction, we will try to contact the owner to ask them to deal with the matter. If it is necessary for the Council to undertake this work, the owner will be charged accordingly for the Council's costs.



**TMP4. Road sight lines (RRP 1 or 2)**

To ensure the safety of our commuters we will undertake work to a Council- owned tree to maintain clear sight lines (where feasible) at junctions and access points, in accordance with the national standards for visibility. These standards vary depending on the class of the road and the speed limit in force.

If a privately owned tree is causing an obstruction, it is the landowner's responsibility to deal with this issue, as stated under the Highways Act (1980). If this work is not undertaken, the Council will investigate how to ensure the issue is resolved and will charge the owner accordingly.

The shoots that grow from the base of some trees, eg. lime trees, are called epicormic growth. This growth is removed from trees in Council ownership as part of our ongoing tree maintenance programme. This is usually done once a year for trees growing in the footpath associated with a street, road or highway. There is no active programme to remove basal shoots from trees in parks and green spaces, unless they interfere with footpaths or the visibility at road junctions (sight lines).

**TMP5. Street lighting obstruction (RRP 1 or 2)**

We aim for all our streets to be adequately lit, contributing to an increased perception of safety for pedestrians when travelling at night.

When the Council installs new street lighting, due consideration is paid to the impact this will have on existing trees, avoiding any conflict where possible. Similarly, when new trees are planted they are positioned so that problems are not caused for existing streetlights.

We, as the highway authority, have powers under the Highways Act 1980 section 154 to ensure that foliage doesn't overhang the highway so as to endanger or obstruct the passage of vehicles or pedestrians, or obstruct or interfere with the view of drivers of vehicles or the light from a public lamp. If a privately owned tree is causing an obstruction, it is the landowner's responsibility to deal with this issue, as stated under the Highways Act (1980). If this work is not undertaken, the Council will ensure the issue is resolved and may charge the owner accordingly.

**TMP6. Drains (RRP 2)**

Tree roots typically invade leaking drains that are already broken or damaged. Trees themselves very rarely break or damage a drain. Tree roots found in drains are usually due to an underlying problem with a broken pipe, and this will need repair or replacement anyway. As a result, we will not undertake any pruning, felling or cutting of roots to prevent them from entering a drain that is already broken, blocked or damaged. The best solution will usually be to repair the drain rather than fell the tree. New drains – well laid, and using modern materials and sealants – should be immune to tree damage.

If you are concerned about the condition of your drains, we advise you to contact your water and sewerage company. You may also need to advise your insurance provider.

**TMP7. Overhead telephone lines (RRP 3)**

Large trees in the city provide many benefits for their surroundings, such as reducing exposure to harmful UV rays, alleviating flood risk, and storing carbon. Therefore, we will not normally prune or fell a Council-owned tree to remove or reduce interference from telephone lines. It is common for phone wires to be threaded through a tree's crown and uncommon for the wires to be damaged by this. If you are concerned about this issue, your telephone service provider may be able to suggest an alternative cable-related option. Please note that the external overhead phone line will usually be owned by BT Open Reach, and they will usually conduct any necessary repairs.

**TMP8. Trip hazard (RRP 1 or 2)**

Sometimes, the roots of large, well-established trees may make the pavement uneven, and may impact on the structural integrity of the surrounding pavement. The benefits that large trees provide are considerable, so appropriate action will be considered. The Arboricultural Officer will liaise with Manchester City Council Highways Officers to establish an appropriate course of action. There are several ways this problem can be resolved, such as:

- I. Building up the pavement over the hazardous area
- II. Relaying the surface of the pavement to reduce unevenness
- III. Pruning individual roots of the tree, provided this does not negatively impact its health or stability
- IV. Installing a root barrier for high-value trees
- V. Removing the tree (as a last resort); this will only be considered when the tree is of significantly low value and is easily replaced.

The Council aims to inspect pavements associated with a street, road or highway once every six months, and all trip-hazards deemed dangerous are repaired immediately.

*Trees in relation to domestic property***TMP9. Tree-related subsidence property damage (RRP 5 or 6)**

You should discuss your concerns about your property with your property insurer to agree an appropriate course of action.

Should you, or those acting on your behalf, subsequently wish to make a claim for damages, or make formal representation of your concern about future damage, alleging that a Council-owned tree is causing (or may cause) damage to your property, we would again advise that you contact your property insurer.

The level of evidence required will relate to the value of the tree(s) implicated in your claim. On receipt of your claim/notice, we will advise you of the value of the tree in accordance with CAVAT (Capital Asset Valuation for Amenity Trees).

**TMP10. Bird droppings (RRP 3)**

The presence of birds is a vital part of the biodiversity within the city. All wild-bird species, their eggs and nests are protected by law (Wildlife and Countryside Act 1981). When managing trees we would always try to avoid harming birds or their nests.

Birds are an indicator of established trees with a healthy tree canopy providing the full range of benefits described earlier in sections one and three. Bird droppings can be annoying, but they cannot easily be prevented and pruning will make little difference to the problem. Although it may look unsightly, it would be very rare for bird droppings to damage the paintwork of cars.

Undertaking pruning or felling to remove or reduce bird droppings from trees would not be undertaken.

**TMP11. Blossom (RRP 3)**

As the seasons change and spring approaches, many trees flower and blossom, which is a natural occurrence and part of the tree's life cycle. Pruning Council-owned trees would have no impact on the amount of blossom they shed; therefore, no action is required to be taken. Roads, streets and highways are swept of excessive blossom as part of regular cleaning cycles.

If you wish to report a road, street or highway that needs to be cleaned, please contact the Council's Customer Service Centre.

**TMP12. Crime and antisocial behaviour (RRP 4)**

Studies show that trees can act to reinforce perceptions of safety in a space, and leafy neighbourhoods are often seen as desirable. However, if areas become neglected and overgrown, they can have the opposite effect, encouraging criminal activity and antisocial behaviour. The Council's ground-maintenance plans attempt to combat this, keeping places well maintained and helping to increase a sense of ownership, pride and security in the local neighbourhood.

If a tree is associated with criminal activity and/or antisocial behaviour, steps to reduce the problem will typically require the co-ordination of a number of agencies; simply pruning or removing the tree is not an adequate solution. The situation may require a more considered approach to tackle the underlying issues that have caused the problem. Therefore, measures to reduce the problem will be considered on a case-by-case basis.

**TMP13. Fruit, berries and nuts (RRP 3)**

Many of the Council's trees bear fruit, berries or nuts throughout the year, providing a source of free food for wildlife and people alike. These resources – on top of the many benefits trees already provide – make these trees an extremely valuable asset to the city. However, if it is proven that this asset is contributing negatively to an area, either by making the pavement slippery and dangerous or by encouraging anti-social behaviour then action can be taken to deal with these issues. If a significant anti-social behaviour problem persists then the council will consider a phased replacement programme with an alternative species. Other than this, the value of these trees is greater than their perceived nuisance and no pruning or felling will be undertaken.

If you would like to report a road, street or highway that needs to be cleaned please contact the council via the following link:

[http://www.manchester.gov.uk/info/100006/environmental\\_problems/5319/street\\_cleaning](http://www.manchester.gov.uk/info/100006/environmental_problems/5319/street_cleaning)

**TMP14. High hedge**

Please see guidance on the Planning web page –

[https://www.manchester.gov.uk/info/500207/planning\\_and\\_regeneration/2048/high\\_hedges\\_complaints](https://www.manchester.gov.uk/info/500207/planning_and_regeneration/2048/high_hedges_complaints)

**TMP15. Leaves (RRP 3)**

The loss of a tree's leaves in autumn is part of the natural cycle, with the transitioning colours providing a visual amenity for residents and passers-by. In anticipation of this, the Council aims to dispatch additional services for street cleaning during the autumn months. No pruning or felling will be undertaken to alleviate the amount of leaf fall on a property. The maintenance of a property's gutters is also the sole responsibility of the landowner. Residents may find that fitting a gutter guard to regularly blocked gutters provides a low-maintenance solution.

In parks and green spaces, paths or areas of hard standing are regularly cleared of fallen leaves to maintain safe public routes. Leaves that fall on grass or shrubbery tend to be left until the trees have finished shedding and are either left to rot naturally or are mulched on site.

If you would like to report a road, street or highway that needs to be cleaned, please contact the Council via the following link:

[http://www.manchester.gov.uk/info/100006/environmental\\_problems/5319/street\\_cleaning](http://www.manchester.gov.uk/info/100006/environmental_problems/5319/street_cleaning)

#### **TMP 16. Trees blocking light (RRP 3)**

Living close to trees provides many health benefits: filtering pollution, reducing flood risk, and providing protection against harmful UV rays. Therefore, we do not typically prune or remove a Council-owned tree to improve natural light in or to a property including solar panels.

If natural light is being blocked by a high hedge, action may be taken to reduce this problem under the High Hedges Act. For further information, refer to the Council's web page on high hedges.

[https://www.manchester.gov.uk/info/500207/planning\\_and\\_regeneration/2048/high\\_hedges\\_complaints](https://www.manchester.gov.uk/info/500207/planning_and_regeneration/2048/high_hedges_complaints)

#### **TMP17. Personal medical complaint (RRP 3)**

There is a wealth of evidence that links the services trees provide to the improvement of physical and mental health and wellbeing; this includes physical improvement of air quality, reducing the likelihood of contracting bronchial conditions such as asthma, and the intrinsic value trees add to a neighbourhood. It is now well established that tree leaves absorb the microscopic particles PM10s from car emissions that are thought to be a contributing factor in the rise of childhood asthma. With this in mind, we will not undertake pruning or felling of a Council-owned tree where a request has been made to do so on the grounds of a personal medical condition. Our tree population is a valuable asset in ensuring the good health of all our residents.

#### **TMP18. Pollen (RRP 3)**

Pollination is a natural part of the life cycle of trees and is absolutely essential for the reproduction of the city's fruit trees. The city currently has over sixty community orchards, which depend on the work of the wind and our bee population to produce fruit. The city has multiple urban beehives located around the city centre, and the Council encourages these in the face of an international decline in the population of bees. Our urban orchards provide a valuable community asset, building cohesion between residents and improving quality of place. Consequently, it plays a key role in ensuring the health of our urban orchards, our wider tree population and the city's bee population. For these reasons, we do not undertake pruning or felling to remove or reduce the release of pollen.

#### **TMP19. Poisonous berries (RRP 4)**

We prioritise the health and wellbeing of all our city's residents; that is why we take their potential exposure to any poisonous foliage or fruit seriously. If ingested, the berries and fruits of some trees – such as yew trees – can be extremely harmful, and any case deemed to pose a threat to our residents will be investigated thoroughly. In practice, such cases are extremely rare and seldom result in fatalities. We have no general policy to remove trees bearing poisonous fruit or foliage; claims regarding the welfare of our citizens will be assessed by our Arboricultural Officers and will receive appropriate action.

**TMP20. Sap or honeydew (RRP 3)**

Sap or honeydew is caused by greenfly (aphids) feeding on the tree's leaves, which then excrete a sugary sap. Some trees, such as limes, are more prone to attack by greenfly, which may be more common following a mild winter. Sap or honeydew is a seasonal and natural occurrence; pruning offers only temporary and limited relief, and may increase greenfly colonisation in the future. It only lasts for a few weeks and the worst is usually over by the end of spring. We do not prune or fell trees due to issues with sap or honeydew, as living close to trees provides many health benefits: filtering pollution, reducing flood risk, and providing protection against harmful UV rays.

When new highway trees are planted, we try to choose trees that are less susceptible to this problem.

Where honeydew affects cars, warm soapy water will remove the substance, particularly if you wash the car as soon as possible. The honeydew is basically a weak solution of natural sugars, and contains no corrosive elements likely to damage paintwork.

**TMP21. Tree next to building site (RRP 3)**

If a tree is located next to a proposed building site, there is no requirement from the Council to prune or fell it, regardless of whether planning consent has been approved. Development for housing or businesses can benefit from proximity to trees, which provide many benefits, such as filtering pollution, reducing flood risk, providing protection against harmful UV rays, improving an area's attractiveness, and increasing property values.

**TMP22. Tree touching building (RRP 4)**

Living or working close to trees provides many benefits: filtering pollution, reducing flood risk, cooling, providing protection against harmful UV rays, and improving the image and desirability of the space. If a Council-owned tree is encroaching on a building, action may be taken to resolve the issue. This will usually involve the reduction of the length of lateral branches to give clearance to the building. However, in exceptional circumstances it may sometimes be more appropriate to remove the tree; this would normally only occur when the wrong species has been chosen for a confined site. If pruning is appropriate, we will endeavour to do this to stop the problem reoccurring within three years.

If the offending tree is growing on private land (e.g. a neighbour's garden), this is regarded as a civil matter and the Council has no powers to intervene. You will need to come to an agreement with your neighbour and perhaps agree to split the costs of any tree work.

**TMP23. Tree overhanging property (RRP 3)**

We do not normally undertake pruning or felling work to Council-owned trees on highways to alleviate the nuisance of overhanging branches, provided they pose no risk to the residents.

If you have good reason to think a tree in a neighbour's property poses an imminent risk, perhaps due to advanced fungal decay or storm damage, you can ask the Council to inspect the tree as a matter of urgency:

[http://www.manchester.gov.uk/info/709/looking\\_after\\_parks\\_and\\_open\\_spaces/5754/trees](http://www.manchester.gov.uk/info/709/looking_after_parks_and_open_spaces/5754/trees)

Note that local authorities have no powers to intervene or mediate in disputes between neighbours about trees growing on their boundaries. We will not become involved unless there is imminent danger and the neighbour who owns the tree cannot or will not reduce the danger. If we have to intervene on safety grounds, we will always seek to recover our costs from the tree's owners.

**TMP24. Tree size (RRP 3)**

The bigger the tree, the more benefits it provides for its surroundings. However, it is important to note that sometimes particular types of tree are better suited to a space than others, which is why we employ the Right Tree, Right Place method when planting new trees across the city. Whether an individual tree is considered too big or too small can be a subjective matter, which may not take into consideration the relative benefits that the tree is providing to other residents in terms of filtering pollution, reducing flood risk, providing protection against harmful UV-rays and improving the image and desirability of the area. Many residents love large trees that may have become a landmark for their entire area. Ultimately, the city's trees belong to and are a benefit to all the citizens of Manchester. For our existing tree stock, no work will be undertaken to either prune or fell based on size alone.

**TMP25. Trees and satellite reception (RRP 3)**

If a tree is interfering with TV/ satellite reception then it may be that your provider is able to suggest an alternative solution to the problem, for example relocating the aerial/ dish. This is not the responsibility of either a neighbour or the council and therefore works to prune or fell a tree will not be undertaken. Note; under consumer protection laws, it is the responsibility of the original installer of a satellite dish to inform the resident that they may not always be able to obtain perfect reception if an object such as a hill, a building or a tree is obstructing the direct line of site to the satellite. It is never the responsibility of a third party to take action to ensure someone else's TV reception.

**TMP26. Vandalism (RRP 4)**

In accordance with our Right Tree, Right Place policy, we generally plant larger trees, which are more resilient and less susceptible to vandalism. Tree guards are used to offer further protection until the tree is established, usually three years after planting. By co-ordinating with our partner organisations, we actively promote tree-planting across the city and encourage the local community to get involved wherever possible. We encourage residents to get involved in caring for trees that are planted in their neighbourhood. This often increases a sense of community ownership and pride, which helps to reduce the instances of vandalism. We also encourage our residents to report any incidents of vandalism so that appropriate legal action can be taken where necessary.

If you need to report a problem with a tree or have a general enquiry, please contact:

[http://www.manchester.gov.uk/info/709/looking\\_after\\_parks\\_and\\_open\\_spaces/5754/trees](http://www.manchester.gov.uk/info/709/looking_after_parks_and_open_spaces/5754/trees)

**TMP27. View (RRP 3)**

In terms of UK law there is no legal right to a 'view', so any request to prune or remove a Council-owned tree to improve the view from a private property would not usually be considered. Living close to trees provides many benefits: filtering pollution, reducing flood risk, providing protection against harmful UV rays, and improving the overall image and desirability of the space.

**TMP28. Wild animals, insects and pests (RRP 3)**

A healthy tree canopy provides a range of social, economic and environmental benefits for the surrounding area. Trees improve biodiversity, acting as havens where nature can seek refuge and flourish in otherwise unfavourable urban habitats. In the case of bees, it is important to remember that they are a protected species, and expert advice should be sought on how best to deal with them. Beekeepers will often help to remove a swarm. Manchester Beekeepers can be contacted via:

<https://www.mdbka.com/>

On private land, the Council provides a charged service for removing certain pest species, including wasps' nests.

<https://www.manchester.gov.uk/pestcontrol>

### **TMP29. Dispute over trees between neighbours (RRP 3)**

The Council has no authority to intervene in a dispute between neighbours regarding trees growing in a neighbour's garden. However, if the problem is due to a high hedge, information can be found on the Planning web page:

[http://www.manchester.gov.uk/info/500207/planning\\_and\\_regeneration/2048/high\\_hedges\\_complaints](http://www.manchester.gov.uk/info/500207/planning_and_regeneration/2048/high_hedges_complaints)

## **Appendix: Tree Preservation Orders (TPOs)**

### **What is a TPO?**

A Tree Preservation Order (TPO) is an order made by a local planning authority in England to protect specific trees, groups of trees or woodlands in the interests of amenity.

An Order prohibits the cutting down, topping, lopping, uprooting, wilful damage or destruction of trees without the local planning authority's written consent.

<http://www.legislation.gov.uk/ukxi/2012/605/regulation/13/made>

### **Who can make a TPO?**

The local planning authority can either start the process of making a TPO themselves, or respond to a request from a private party.

It may be expedient to make an Order if the Council believes there is a risk of trees being felled, pruned or damaged in ways that would have a significant impact on the amenity of the area. There does not need to be an immediate risk for it to be necessary to protect trees. In some cases, the authority may believe that certain trees are at risk because of development pressures, and that an Order should be made in the interests of amenity.

### **What can the Council consider in deciding whether to make a TPO?**

When deciding whether to make a TPO, the Council can only consider the amenity value of the tree(s) and whether it is expedient to make a TPO. This initial assessment would be done by the City Arborist and Planning.

### **What is meant by amenity?**

Consideration of amenity includes the following:

*Visibility:* the extent the tree can be seen by the public in a public place. Trees in back gardens are often not as visible and are therefore less likely to be the subject of a TPO.

*Individual, collective and wider impact:* the particular importance of the tree taking into account its health, age, form, size, future potential, rarity, historic value, contribution and relationship to the landscape and/or to the character of a conservation area.

*Other factors:* local authorities may also take into account other factors, such as the contribution to nature conservation or climate change made by a tree/trees, but these alone are not sufficient to warrant a TPO.

**What is meant by expediency?**

Although some trees or woodlands may merit protection on amenity grounds, it may not be expedient to make them the subject of an Order. For example, it is unlikely to be necessary to make an Order in respect of trees that are under good arboricultural management. This is typical with Council-owned trees, eg. trees on highways and in parks, which are included in a regular management and maintenance programme.

**How is a TPO made?**

If a tree is considered worthy of a TPO, a provisional TPO will be made and the owner and those persons considered to be affected by the TPO will be notified. Following a 28-day consultation period, if no objections have been received, the TPO can be confirmed. If there is an objection, the TPO must be taken to the Planning and Highways Committee with a request for members to confirm the TPO.

**What are the implications for the owner of a tree?**

The owner of a tree covered by a TPO must apply to the local planning authority for permission to carry out any work on the tree. There is no fee attached to TPO applications. The application process allows the proposed work to be fully considered by the Council's qualified arborists, and negotiations and the decision are made in the best interests of the health and amenity of the tree and the wider area. If it is agreed that a tree with a TPO can be felled, there is a statutory duty on the owner to replant a replacement tree, and this tree will automatically be included in the TPO.

**What about trees in Conservation Areas?**

All trees within our Conservation Areas, with few exceptions (those trees with a trunk diameter of less than 7.5cm when measured at 1.5m from ground level) are protected. The owner of the tree or trees must notify the Council's planning team of their intention to carry out work to the tree or trees. If Planning are unable to agree to the work, there is an opportunity to make a TPO on the tree if it meets the relevant tests.

**How do I make a TPO request?**

If you feel a tree is worthy of a TPO, please let us know via the Council's website. The query will be followed up by the appropriate Council Officers.

[http://www.manchester.gov.uk/info/709/looking\\_after\\_parks\\_and\\_open\\_spaces/5754/trees](http://www.manchester.gov.uk/info/709/looking_after_parks_and_open_spaces/5754/trees)





This page is intentionally left blank

**Manchester City Council  
Report for Information**

**Report to:** Neighbourhoods and Environment Scrutiny Committee  
– 9 January 2019

**Subject:** Delivering the Our Manchester Strategy

**Report of:** Executive Member for Neighbourhoods

---

**Summary**

This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester Strategy for those areas within the portfolio of the Executive Member for Neighbourhoods.

**Recommendations**

The Committee is asked to note and comment on the report.

---

**Wards Affected:** All

---

**Contact:**

Name: Councillor Akbar  
Position: Executive Member for Neighbourhoods  
Telephone: 0161 234 1841  
E-mail: [cllr.r.akbar@manchester.gov.uk](mailto:cllr.r.akbar@manchester.gov.uk)

## 1. Introduction

- 1.1 The Our Manchester Strategy, formally adopted by the Council in January 2016, is a vision which plans to get us where we need to be in 2025. Manchester is growing, going global and connecting communities to chances for a good life but we have also got some of the lowest wages, the nation's unhealthiest people, more rough sleepers, and too many litter grot spots. We have still got lots to do.

On the way to 2025, we have set some shorter-term goals for 2020:

- Fewer kids in care
- Fix roads, bus and cycle lanes
- Join up Health & Social care
- Better school results
- Cleaner Green places
- Better and affordable homes
- More recycling and less waste
- Work and skills for better pay

- 1.2 Executive Members are collectively and individually responsible for supporting the delivery of the Our Manchester Strategy and for providing political oversight and direction to officers achieve better outcomes for Manchester residents. In May, the Executive adopted the commitments made in the Manchester Labour 2018 manifesto as priorities for the Executive. The individual priorities specific for my portfolio are:

- Making the funding for our fly-tipping hit squads permanent, following successful action against thousands of perpetrators
- Focus on apartment blocks to increase the level of recycling there from the average 10% level

I also intend to focus on:

- Increasing recycling rates across the City
- Managing the Biffa waste contract
- Concluding the re-negotiation for the GM Waste Deal
- Making Manchester Britain's first 'Tidy City' by 2020

## 2. Executive Member for Neighbourhoods – Portfolio

- 2.1 As Executive Member for Neighbourhoods, my portfolio includes:

- Neighbourhood management and the Our Manchester Approach including waste strategy and collection,
- Management of physical environment and Environmental Services
- Licensing Policy
- Neighbourhood Coordination
- Community participation & Neighbourhood Grants

### **3. Progress and Outcomes**

I list below the progress for some of my individual priorities. Along with the work outlined below, I have visited teams across my portfolio including a Friday night/Saturday morning with the City Centre Licensing & Out Of Hours Team, similarly with the Taxi Licensing Enforcement Team on Operation Aztec (more details below), visited all 3 Neighbourhood Teams (North, Central & South), Neighbourhood Compliance Teams, Environmental Crimes Team, Trading Standards, Environmental Protection Team, Food and Health Safety Team and a full weekend night shift in the City Centre with the Biffa operatives to meet and speak to staff at the frontline and also experience some of the challenges they deal with on a regular basis.

#### **3.1 Increasing Recycling rates in the apartment sector**

- 3.1.2 The grey bin exchange programme implemented in 2016/17, affected 70% of Manchester households and resulted in significant reductions in the amount of residual waste collected and increased the rate of recycling for this property type to 50%. As a result of this service change, in 2017/18 the City spent £7m less on disposal than if it had done nothing. Apartment recycling rate is an average of 10%.
- 3.1.3 Around 50,000 households live in apartment style properties – this represents around 23% of the City's housing stock. The majority of the City's future growth will be in the apartment sector – the development of blocks in the City centre and fringe remains on an upwards trajectory.
- 3.1.4 The City Council has a saving target of £0.5m to be achieved from the apartment sector collection and disposal arrangements over the next two years (2018/19 and 2019/20). Savings need to be realised from current apartment collection and disposal arrangements to deliver these targets and absorb further growth.
- 3.1.5 All apartments in Manchester have received letters and a leaflet explaining the importance of recycling, with a guide on how to recycle more and recycle correctly.
- 3.1.6 We have been working with building managers to improve the recycling facilities available to residents in apartment buildings. To support this, where buildings have an excessive amount of rubbish capacity, we will reduce this capacity and we will provide recycling containers free-of-charge in order to remove any financial barriers to good quality recycling provision.
- 3.1.7 This was to be done in four phases between May 2018 and summer 2019.
- 3.1.8 I arranged separate briefing sessions for Members in those wards which were going to be affected by this change in phases one & two (Ancoats & Beswick, Ardwick, Charlestown, Cheetham, Clayton & Openshaw, Crumpsall, Deansgate, Harpurhey, Higher Blackley, Hulme, Miles Platting & Newton Heath, Moss Side, Moston and Piccadilly) and have attended a training

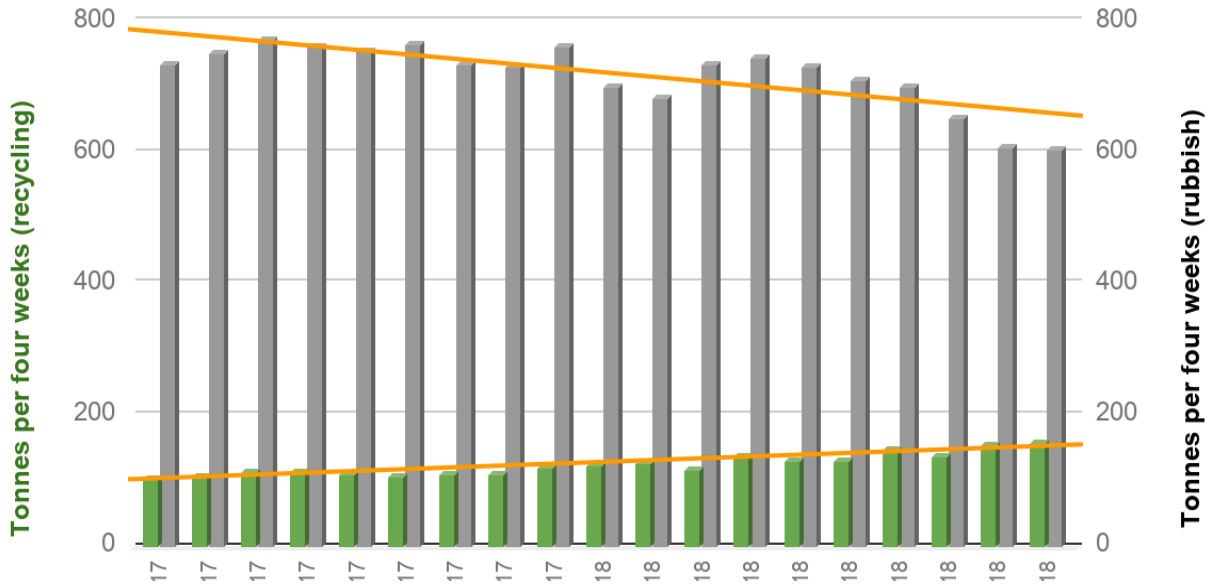
session for Building Managers and Registered Providers which involved a site visit to Longley Lane Recycling Plant and a class room session to understand how to increase participation.

3.1.9 Phase one (May 2018) and phase two (October 2018) are now complete, which puts this project at the halfway point. During phases one and two, over 430 residual containers have been removed and more than 580 extra recycling containers delivered. Additional materials have been provided including:

- Signage for bin stores,
- Chute rooms and communal spaces,
- Split recycling bags to support residents in transporting recycling to the correct bins,
- Hard copy letters and leaflets including a recycling guide,
- Social media campaign targeted at affected buildings and
- Door-to-door canvassing.

3.1.10 The outcome of this work has been a decrease in the weight of residual waste collected from buildings in the first two phases and an increase in the weight of recycling collected (see chart below). The estimated recycling rate is now up to around 20% at these buildings.

**Rubbish and recycling performance on phase 1 and 2 vehicles**



January 2019 and February 2019 to ensure the same level of engagement and monitoring can be applied to phase one and two. The impact of the reduction in residual waste and increase in recycling will ensure a full year savings in 2019-20.

### 3.2 Making Manchester the first 'Tidy City' by 2020

- 3.2.1 As a City Council we have to work with our provider, Biffa, to clean the City but we need to get everybody involved to keep it tidy.
- 3.2.2 Manchester City Council and Keep Britain Tidy have formed a partnership with the aim of making Manchester the country's first 'Tidy City' by 2020. The 'Keep Manchester Tidy' campaign is the first formal partnership between a UK city and the national charity and is a potential trailblazer for a national network of 'Tidy Cities' in the future.
- 3.2.3 I attended the first meeting of the 'Task Force' which included representatives from a wide range of sectors including, University of Manchester, TfGM, Metrolink, Combined Authority, City Co., Bruntwood, NCP and colleagues from our key Registered Providers including One Manchester, Northwards and Wythenshawe Community Housing.
- 3.2.4 A plan has been developed to affect a behaviour change. The objective of this plan is to challenge attitudes and behaviour around littering issues which affect Manchester and to make it unacceptable for those who live, work and visit our City to throw litter from vehicles; drop cigarette butts in the street; discard coffee cups and food wrappers; fail to pick up after dogs and fly tip rubbish in our neighbourhoods and on our land. The plan also recognises that we need to work more closely with our young people and teach them why these things are important.
- 3.2.5 Initial activity will include delivering a range of campaigns to drive behaviour change across the City, focusing on reducing litter, dog fouling and fly tipping within the City. For example, the hard-hitting car litter campaign 'Don't Be a Tosser' was launched in the summer to tie in with the change in legislation and in autumn a successful national 'Bin the Butt' campaign was launched in Manchester.
- 3.2.6 Keep Britain Tidy surveyed our neighbourhoods, measuring street cleanliness, assessing the condition of our infrastructure and land – all of which impacts upon a person's perception of how clean and tidy a place is. These surveys will form a helpful baseline for us to measure the impact of our campaigns. Smoking related litter was found on 90% of transects and it is our ambition that our #BinTheButt campaign will impact this litter type in the future. I attended the Tidy Britain All-Party Parliamentary Group meeting in Westminster in November to present on how Manchester was dealing with the challenge of cigarette littering.
- 3.2.7 We now have a Project Manager in place for the Keep Britain Tidy work and so are in a position to accelerate the resident engagement and school work in the New Year along the Our Manchester principles. By adopting the Our Manchester approach, residents would be empowered to initiate local solutions and community projects to keep our neighbourhoods clean and tidy.

### **3.3 Clean Streets and Managing the Biffa Waste Contract**

- 3.3.1 I hold regular meetings with the Waste and Recycling Team and attend meetings of the Waste, Recycling and Street Cleaning Strategic Board.
- 3.3.2 Since the end of the Service Improvement Plan in November 2017, Biffa have on the whole sustained the improvement in their performance but during 2018, I have closely scrutinised Biffa's performance through the contract governance arrangements and this will continue in 2019.
- 3.3.3 To help the scrutiny process, I intend to arrange regular meetings between Biffa management and members based on the three neighbourhood areas of North, Central and South.

### **3.4 Operation Aztec**

- 3.4.1 Manchester Taxi Enforcement Officers work every week catching drivers behaving illegally, taking action in 66 cases over the last 2 years against private hire drivers for illegally plying for hire. Many people put themselves at risk by getting into an unlicensed vehicle. When they do that they are not insured in the event of an accident, and there will be no record of a journey having taken place and the driver cannot be tracked.
- 3.4.2 On a Saturday night in November, I accompanied members of the Manchester City Council Licensing Team and Greater Manchester Police when they took to the streets under the banner of 'Operation Aztec'. The operation saw plain clothes police officers pose as 'mystery shoppers', approaching private hire cars parked up across the city centre, and requesting a journey then and there. If the fare was accepted the officers would get inside, with the taxi then being intercepted by marked police vehicles. They were then taken to secure check sites where council officers interviewed the drivers before warning them they faced prosecution.
- 3.4.3 It is illegal for private hire taxis to accept fares which are not booked in advance. Only licensed Hackney Carriages are permitted to ply for hire for customers on the street. If successfully convicted drivers can face a fine of up to £7,500, between six to eight penalty points on their licence and require to pay the cost of prosecution.
- 3.4.4 In total nine vehicles were caught during the operation, the cars and drivers licenced by the following authorities: Manchester, Rochdale, Bury, Rossendale and Wolverhampton. One driver was also found to have been driving without insurance. His vehicle was seized and impounded by Greater Manchester Police.

### **3.5 Licensing and Out of Hour (LOOH) Team**

- 3.5.1 One of the remits of the LOOH Team was to address the issue of shisha cafes and the illegal activity of smoking inside a premises. The team works alongside several internal and external partners in a multi-agency approach.



Good progress is being made and a detailed report will be presented to the February meeting of the Neighbourhood and Environment Scrutiny Committee.

### **3.6 Greater Manchester Combined Authority (GMCA)**

- 3.6.1 I have been attending the GMCA Waste & Recycling Committee. The procurement process for the waste disposal management arrangement has been extended to allow bidders more time to prepare bids and reduce pricing in risk and also allowing sufficient time for bidders to approve bids via their internal governance arrangements. The risk of not extending would have been that 1 or more of the bidders would drop out of the process. The new target date for the contract to commence is June 2019.
- 3.6.2 Work is steadily progressing on the GM Minimum Standards for the taxi and private hire trade. At the end of January, I am meeting The GM Mayor with other GM Chairs of Licensing and Lead Members ahead of some agreed proposals being finalised in a paper to the GMCA in the next few months.

This page is intentionally left blank

**Manchester City Council  
Report for Information**

**Report to:** Neighbourhoods and Environment Scrutiny Committee –  
9 January 2018

**Subject:** Delivering the Our Manchester Strategy

**Report of:** Executive Member for Environment, Planning & Transport

---

**Summary**

This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester strategy for those areas within the portfolio of the Executive Member for Environment, Planning and Transport.

**Recommendations**

The Committee is asked to note and comment on the report.

---

**Wards Affected:** All

---

**Contact:**

Name: Councillor Angeliki Stogia  
Position: Executive Member for Environment  
Tel: 0161 234 3311  
Email: [cllr.a.stogia@manchester.gov.uk](mailto:cllr.a.stogia@manchester.gov.uk)

**Background documents (available for public inspection):**

- Manchester Strategy 2016-2025 as approved by Executive 6 Jan 2016
- Building Together – Manchester Labour's promise to Manchester

## 1. Introduction

1.1 The Our Manchester Strategy was formally adopted by the Council in January 2016 and sets the ambitions for the city for the next ten years, to 2025, for Manchester to be:

- Thriving – creating great jobs and healthy businesses
- Filled with talent – both home-grown talent and attracting the best in the world
- Fair – with equal chances for all to unlock their potential
- A great place to live – with lots of things to do
- Buzzing with connections – including world-class transport and broadband

1.2 Executive Members are collectively and individually responsible for supporting the delivery of the Our Manchester Strategy and for providing political oversight and direction to officers for the better outcomes for Manchester residents. In October, the Executive also published its collective political priorities and those of individual Executive Members, all of which are aligned to the Our Manchester Strategy. On 30 May 2018, the Executive also agreed the executive priorities for 2018/19.

1.3 This report is written by Cllr Angeliki Stogia, Executive Member for Environment, Planning and Transport and sets out a summary of the work undertaken over the past 6 months and looks at what will be delivered in the next 12 months.

## 2. Executive Member for Environment, Planning and Transport Portfolio

2.1 As Executive Member for Environment, Planning and Transport my portfolio includes:

- Highways
- Planning and Building Control
- Transport
- Climate Change

2.2 The priorities I am responsible to deliver on are:

### Transport

- Continue the £100m investment in our roads and pavements that began last year, reduce the blight of potholes and over time get all our roads to a good standard and keep them there.
- Develop a comprehensive set of parking policies that prioritise the needs of local residents and businesses, controlling and discouraging commuter and non-resident parking in residential areas, improving road safety and the local environment.
- Work with Chris Boardman and the Combined Authority to implement the Made to Move report, making cycling safer, getting more people walking and cycling.

- Ensure the Mayor and the Combined Authority make public transport serve the public, by extending democratic control over bus services with straightforward smart ticketing covering bus, train and tram.

#### Environment

- A cleaner, greener environmentally sustainable city.
- Prioritise ongoing reductions in our emission of greenhouse gases.
- Take action to make the air we breathe clean.

### **3. Progress and Outcomes June 2018 – January 2019**

#### **3.1 £100m highways investment**

Delivery of the second year of investment has progressed. A range of maintenance scheme across various programme areas have been delivered throughout the year. These included: 104 roads were resurfaced, this equates to 26 miles in linear measurement 588 roads were surface treated to protect them from further deterioration, this equates to 76 miles in linear measurement 17 footway schemes where completed, comprising of 2.5 miles in linear measurement reconstructed, the rest having preventative treatment.

In 2017/18 around 11,300 gullies on roads that have been resurfaced or had preventative treatments were cleaned and tested with around 2% of them requiring repairs. On top of the resurfacing and surface dressing works a substantial patching programme is repairing our potholes and in year we have commenced a programme to clean out all our gullies and then make any necessary repairs.

I have undertaken a number of visits with ward members to review the extent of work that is taking place across the city. I have also undertaken a number of visits to see how work is delivered and progresses made on the ground and had the opportunity to meet the contractors, observe the crews while they worked to deliver the improvements across Manchester.

Planning is underway now for the years 3,4 and 5 programmes which will be shared with members for comment and feedback in due course.

#### **3.2 Highways service improvement**

In the last six months, our service have been concentrating on reviewing and refining long-standing processes and procedures around work allocation and repair. These include:

- the deployment of additional resource (both internally and externally procured);
- utilising more efficient and cost-effective methods of repair in particular circumstances (for example, jet patching where appropriate);
- rolling-out enhanced monitoring and management of performance investment is also being made in drainage repairs as part of the £100 million investment.

Given the scale and scope of the Highways programme there is a requirement for a service specific approach to identifying, monitoring and evaluating social value opportunities and benefits. In the last six months the service transformed to one of the best in its approach to this important area - the significant progress has been recognised by the Ethical Procurement Sub Group and the Social Value Strategic Working Group. Highways are now being recognised as a service that is actively transforming their approach to social value, for more information on the significant progress made in the last six months and to view case studies shared from highways suppliers actively demonstrating positive social value outcomes and commitments as well as the ongoing work programme to further improve the services delivery of social value benefits, please see the report which was submitted to the Ethical Procurement Sub Group on the 29th November 2018.

In the last six months as with social value the service has transformed to one of the best services in relation to its approach to health and safety. A new Health and Safety Board has been established including with trade union representation, a focused action plan is being implemented and new policies have been drafted and being implemented. External reviews have been carried out of some areas and additional training delivered to our Manchester Contracts workforce. Our External Health and Safety training provider has recently confirmed our design team as being Construction Design and Management compliant and competent to undertake the Principal Designer role.

### **3.3 Residents Parking schemes**

Activity has been taking place to develop parking policies which will see four residents parking schemes delivered in Manchester. These include schemes in Rusholme/Moss Side, the North Manchester General scheme, St Georges in Hulme and Ardwick Green North.

While these schemes will bring much needed improvements in these local areas and help control and discourage commuter and non-resident parking, we will need to build on this work and agree an approach seeking ways to bring more schemes forward.

The principle that schemes coming forward should be no cost to residents benefiting from resident parking schemes was agreed for these schemes and that contributions to meet revenue costs for schemes should be sought by the organisation/development causing parking problems e.g. airport, hospitals, stadiums, universities in the first instance. Work is currently being undertaken to seek funding from organisations identified as causing commuter parking issues.

### **3.4 Implementing Made to Move**

The Mayor's Cycling Commissioner, Chris Boardman, has recently published his "Made to Move" document which sets out ambitious plans to increase

levels of walking and cycling across Greater Manchester. The Combined Authority has agreed a £165 million budget to support this work.

A lot of work has taken place to engage with members and feed into the Beelines consultation. The majority of comments to the Beelines consultation have been submitted by Manchester residents and Cllrs have taken an active role in organising and promoting events for residents to feed their comments. We have secured £9.5m funding for the Mayor's challenge fund in order to bring proposals forward for a more ambitious scheme for the Chorlton cycleway which is currently being consulted on.

Further work with the Commissioner has resulted in securing funding for a cycle safety scheme to improve safety for cyclists using the junction of Ashton New Road and Alan Turing Way. The scheme, costing £1.5m, will be funded by the Department for Transport's Cycle Safety Fund and will be consulted on in the New Year.

We are working to bring forward an improved scheme for the cycling link between Piccadilly Station with Victoria Station via the Northern Quarter. The Cycling and Walking Commissioner has also supported our activities around the Road Safety Week which aims to inspire thousands of schools, organisations and communities to take action on road safety and promote life-saving messages.

The design of the Oxford Road cycling and bus corridor scheme won a national transport award in October 2018. Judges were impressed with the Wilmslow Road and Oxford Road Cycleway – one of the most innovative UK cycling schemes outside London – which was deemed the best entry in the Excellence in Cycling and Walking category. The highways team are working positively with the cycling commissioner to develop a pipeline of active travel projects that we will make Manchester a better place to walk and cycle.

### 3.5 **Zero Carbon 2038**

In November the Council agreed to adopt, on behalf of the city, an updated science based target to ensure that Manchester plays its full part in responding to the challenge of climate change and in meeting the requirements of the Paris Agreement.

The Council has therefore agreed to:

- a) Adopt the Tyndall Centre's proposed targets and definition of zero carbon on behalf of the city.
- b) Commit to developing a draft action plan by March 2019 and a final detailed plan by March 2020 setting out how the city will ensure that it stays within the proposed carbon budget.
- c) To recognise that by taking urgent action to become a zero carbon city, starting in 2018, we will achieve more benefits for Manchester's residents and businesses up to 2025 and beyond.

- d) Work with partners to ensure that Manchester accelerates its efforts to encourage all residents, businesses and other stakeholders to take action on climate change, starting in 2018.

This commitment puts the city in a leading position on a global level as one of the relatively few places that is committed to adopt such a science based target.

### 3.6 **Clean Air**

Manchester City Council is working with the other nine Greater Manchester authorities and Transport for Greater Manchester to develop a Clean Air Plan to address the serious problem of air pollution that affects the city along with many other large urban areas throughout Europe.

The air quality problem is largely caused by road traffic. The Council is required to submit an Outline Plan to Government setting out the measures that it is proposed to take to bring the levels of nitrogen oxide pollution within legal limits in the shortest possible time. In developing the plan we are working to ensure that we spend time explaining the nature of the current problem to our residents and businesses and encourage them to take measures on a voluntary basis that can improve the air that we breathe. We are also working to ensure that the Plan is developed in a way that supports the Council's wider social and economic objectives.

Officers have therefore been commissioned to undertake further work on options to address GM's NO2 exceedances across Greater Manchester alongside a detailed analysis of their socio- economic impact. To allow time for this detailed analysis to be completed, the draft Outline Business Case will not be brought forward in January as scheduled, however it is still the intention to publish the full business case by the end of 2019 as originally planned. The Greater Manchester Combined Authority will receive an update on the Clean Air Plan when it meets on 11 January 2019.

### 3.7 **Green and Blue Infrastructure**

Working to improve the city's natural environment is a key part of working to make the city a more attractive place to live, work and visit. We continue to work to implement our Green and Blue Infrastructure Strategy "Manchester's Great Outdoors" along with residents and other partners across the city. The strategy itself won a prestigious award at the Chartered Institute of Ecology and Environmental Management Awards. There is a report elsewhere on the agenda on the progress that has been made in improving the city's green and blue spaces.

### 3.8 **Single Use Plastics**

My deputy Councillor Ali Ilyas has been leading on this issue on my behalf. Following a Council motion on the issue, the Council has undertaken work to look at the use of Single Use Plastics (SUP) within procurement and



commissioning, events, markets and licensing. This work has demonstrated that there is existing good practice within Manchester Central and Manchester Art Gallery but that further work is required. The Council are now in the process of developing a formal Single Use Plastics (SUP) policy which will commit to reducing the use of SUP and being as SUP free as possible in all operations.

A communications campaign is also underway and a video has been produced which promotes the fact that Manchester Christmas Markets as being SUP free. Further videos will also be considered to showcase activity across the city focusing on different organisations such as Manchester Central and the cafes in the library, the airport and leisure centres. The Council are also promoting and participating in the #PlasticfreeGM campaign.

This page is intentionally left blank

**Manchester City Council  
Report for Resolution**

**Report to:** Neighbourhoods and Environment Scrutiny Committee  
– 9 January 2019

**Subject:** Overview Report

**Report of:** Governance and Scrutiny Support Unit

---

### **Summary**

This report provides the following information:

- Recommendations Monitor
- A summary of key decisions relating to the Committee's remit
- Items for Information
- Work Programme

### **Recommendation**

The Committee is invited to discuss the information provided and agree any changes to the work programme that are necessary.

---

### **Contact Officers:**

Name: Lee Walker  
Position: Scrutiny Support Officer  
Telephone: 0161 234 3376  
Email: l.walker@manchester.gov.uk

### **Background documents (available for public inspection):**

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

None

## 1. Monitoring Previous Recommendations

This section of the report lists recommendations made by the Neighbourhoods and Environment Scrutiny Committee. Where applicable, responses to each will indicate whether the recommendation will be implemented, and if it will be, how this will be done.

Date	Item	Recommendation	Response	Contact Officer
19 July 2017	NESC/17/31 Manchester Climate Change Agency: progress report 2015-17	That a performance dashboard be established that could be used to provide a summary of progress against the citywide climate change strategy.	A response to this recommendation has been requested and will be circulated once received.	Richard Elliott Head of Policy, Partnerships and Procurement
7 November 2018	NESC/18/45 Highways Reactive Maintenance Programme	Recommend that the highways and gully maintenance schedules be shared with ward coordination.	This recommendation is now complete.	Cllr Stogia Executive Member for Environment, Planning and Transport
7 November 2018	NESC/18/45 Highways Reactive Maintenance Programme	Recommend that the schedule for pot hole repairs be shared with ward coordination.	This recommendation is now complete.	Cllr Stogia Executive Member for Environment, Planning and Transport
5 December 2018	NESC/18/52 Update on Revenue Financial Strategy and Business Plan Process 2019/20	Requests that a further detailed report on the Highways underspend be submitted to the next meeting. This report would include the underspend figures, including for 2017/18; an explanation to the reasons for any underspend; the planned programme of works and information on the capacity to deliver the programme of work.	This item will be considered by the Resources and Governance Scrutiny Committee.	Agreed by the Chair in consultation with the Chair of the Resources and Governance Scrutiny Committee.

5 December 2018	NESC/18/53 Update on the Delivery of Cycle Schemes and Proposed Principles to Guide the Extension of Cycling and Walking Networks	The Committee recommend that the Executive Member for the Environment extends the Chorlton Road corridor consultation exercise for a period of two weeks following the 11th January 2019.	This recommendation has been forwarded to the Executive Member for Environment, Planning and Transport.	Cllr Stogia Executive Member for Environment, Planning and Transport
5 December 2018	NESC/18/54 Planning and Delivery of Pavement and Footway Maintenance and the Management of Traffic Flow	To request that the planned programme of repair work for footways be circulated to Members.	This recommendation is now complete.	Cllr Stogia Executive Member for Environment, Planning and Transport
5 December 2018	NESC/18/55 Compliance and Enforcement Service - Performance in 2017/18	The Committee recommends that a briefing note on the planned activities for the Strangeways area be prepared by officers and circulated to members of the Committee.	A response to this recommendation has been requested and will be circulated once received.	Fiona Sharkey

## 2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **20 December 2018**, containing details of the decisions under the Committee's remit is included overleaf. This is to keep members informed of what decisions are being taken and to agree, whether to include in the work programme of the Committee.

Decisions that were taken before the publication of this report are marked \*

Decision title	What is the decision?	Decision maker	Planned date of decision	Documents to be considered	Contact officer details
Clean and Green Fund Ref: 15/025	Long-term improvements to cleanliness and environment of the city.	City Treasurer	March 2018 or later	Requests from Growth and Neighbourhoods Directorate	Carol Culley 0161 234 3590 carol.culley@manchester.gov.uk

<p>Cycle City Ambition Grant Phase 2 – 2015 to November 2018 (part of the Velocity 2025 Programme)</p> <p>Ref: 15/061</p>	<p>To approve the Cycle City Ambition Grant to be delivered within the allocated budget which is set by TfGM. Delegated powers approval(s) to undertake the required works on the highway and Traffic Regulation Order amendments.</p> <p>There are 2 corridors included in this scheme: Chorlton Cycleway Regional Centre.</p>	<p>Citywide Highways Manager in consultation with the Executive Member for the Environment</p>	<p>March 2018 or later</p>	<p>Delegated Approvals Report</p>	<p>Mark Stevenson 0161 219 6215 m.stevenson@manchester.gov.uk</p> <p>Nichola McHale 0161 219 6278 n.mchale@manchester.gov.uk</p>
<p>Great Ancoats Street Growth Deal Funding</p> <p>Ref: 15/064</p>	<p>To obtain approval to carry out the associated highway alterations and statutory legal procedure to process the Traffic Regulation Orders.</p>	<p>Citywide Highways Manager (in consultation with the Executive Member for the Environment)</p>	<p>March 2018 or later</p>	<p>Delegated Approvals report</p>	<p>Mark Stevenson 0161 219 6215 m.stevenson@manchester.gov.uk</p> <p>Val Edwards 0161 219 6522 v.edwards@manchester.gov.uk</p>

<p>Greater Manchester Growth Deal 2, Minor Works Programme</p> <p>Ref: 2016/12/19B</p>	<p>Greater Manchester Growth Deal 2 grant funding has been made available by the Greater Manchester Combined Authority (GMCA) for a programme of minor works projects. The minor works will comprise highway improvement works which will include a range of measures from pedestrian crossing facilities, parking and footway improvements and traffic calming.</p>	<p>Director of Highways</p>	<p>March 2018 or later</p>	<p>Report and Recommendation</p>	<p>Emma White 0161 219 6521 e.white@manchester.gov.uk</p> <p>Kevin Gillham 0161 234 5148 k.gillham@manchester.gov.uk</p>
<p>Highways Investment Programme 2017-18 to 2021-22</p> <p>Ref: 2017/03/21B</p>	<p>The approval of the programmes of planned maintenance works for the purpose of improving the condition of the highways network within the City.</p>	<p>The Executive</p>	<p>March 2018 or later</p>	<p>Report and Recommendation</p>	<p>Paul Swann 0161 219 2220 p.swann@manchester.gov.uk</p>



### 3. Item for Information

<b>Subject</b>	Red & Amber School Crossings
<b>Contact Officers</b>	<p>Name Steve Robinson          Position Director of Operations (Highways)          Telephone 07989 148203          Email: steve.robinson@manchester.gov.uk</p> <p>Name Ian Halton          Position Head of Design, Commissioning &amp; PMO          Telephone 07966 596094          Email: ian.halton@manchester.gov.uk</p>

The purpose of this note is to provide members with an overview of the Council's revised approach to ensuring that all school crossings are improved from both red and amber to green rating. However, where crossings can be made safer, work will be carried out even if it doesn't achieve a green rating.

Highways and Education teams have worked in collaboration to improve the methodology for delivering the programme of works as follows. The foundation methodology applied to rate each crossing point is the Royal Society for the Prevention of Accidents (ROSPA) "Census & Site Assessment" criteria that is acknowledged as being very robust and is the national standard.

The outputs of the above rating process has been applied to all school crossings and resulted in the attached list being those in need of improvement. Highways staff will design solutions to make the sites safer and reduce the scores. The objective of this part of the process was to design improvements such that the school crossing is reduced in score to 50 points or less. It has been agreed between Education and Highways teams that, in line with ROSPA guidance, any school crossing that is currently rated 50 points or less does not require any further highway improvement.

We will adopt a pragmatic approach wherever possible to deliver as many simple and quick wins within this financial year. There are no budget constraints so the remainder will be delivered throughout 2019/20.

Highways staff have revisited each red and amber crossing to undertake a full validation exercise to confirm the most appropriate improvement solution at each location.

Consultation will be undertaken by Education staff in two parts with initial consultation with the schools taking place very early in 2019 to obtain the information regarding anecdotal accidents and incidents to include in our Manchester specific site scoring system.

A follow up consultation with Ward members, the schools, affected residents and businesses will take place once draft proposals have been designed. In

addition, schools and Education staff will assist by reaching parents not within the radius of this local consultation.

The list of affected school crossings within Appendix 1 includes the:-

- name of the school nearest to the crossing point
- location of the crossing point
- ward in which the crossing point is located
- indicative delivery time

The indicative delivery time may be revised upon completion of final designs.

The crossing improvements will be delivered by a combination of tendering with external contractors for the more complex solutions and Manchester Contracts for the simpler ones.

### Appendix 1 – Red & Amber School Crossings

Ref	School	Crossing	Ward	Estimated Delivery Date
121	St Margaret's Primary	Withington Road / College Road	Whalley Range	Q2 2019/20
134	Chorlton High / Chorlton Park Primary	Nell Lane / Sandy Lane	Chorlton Park	Q2 2019/20
316	Newall Green Primary / Newall Green High	Firbank Rd / Ninfield Road	Baguley	Q2 2019/20
236	Greenend Primary/St Bernards Primary	Burnage Lane/Outside School Gates	Burnage	Q2 2019/20
419	Irk Valley Primary	Crescent Road / Waterloo Street	Harpurhey	Q3 2019/20
421	St Matthews High	Nuthurst Road / Blandford Drive	Charlestown	Q3 2019/20
412	Lily Lane / St Dunstons Primary	Kenyon Lane / Lily Lane	Moston	Q3 2019/20
128	St Kentigerns RC Primary	Wilbraham Road / Bethnall Drive	Fallowfield	Q3 2019/20
515	Aspinal Primary	Reddish Lane / Turnbull Road	Gorton & Abbey Hey	Q2 2019/20
411	Lily Lane / St Dunstons Primary	Lily Lane / Lizmar Terrace	Moston	Q3 2019/20
224	Alma Park & St Mary's Primary's	Errwood Road / School Gates	Burnage / Levenshulme	Q2 2019/20
330	Crossacres Primary	Crossacres Road / School Gates	Sharston	Q1 2019/20
130	Chorlton High / Chorlton Park Primary	Manchester Road / Longford Road	Chorlton	Q2 2019/20
430	Crumpsall Lane Primary / Abraham Moss High	Delaunays Road / Crumpsall Lane	Crumpsall	Q2 2019/20
205	St Joseph's / Plymouth	Plymouth Grove /	Ardwick	Q2

	Grove	Daisybank Road		2019/20
217	Rushbrook Primary	Wembley Road / Melland Road	Longsight	Q2 2019/20
340	St Wilfrids C of E Primary	Royle Green Road / Patterdale Road	Northenden	Q2 2019/20
401	Manchester Creative & Media Academy for Boys	Charlestown Road / Hinchley Road	Baguley	Q3 2019/20
114	Heald Place / The Devine Mercy Primary's	Claremont Road / Yew Tree Road	Moss Side	Q3 2019/20
219	Chapel Street Primary	Barlow Road / Cromwell Grove	Levenshulme	Q3 2019/20
506	Briscoe Lane	Briscoe Lane / Scotland Hall Road	Miles Platting & Newton Heath	Q3 2019/20
208	Stanley Grove Primary	Stanley Grove / Rushford Street	Longsight	Q3 2019/20
447	Moston Lane Primary	Ashley Lane / Whitman Street	Moston	Q3 2019/20
403	New Moston/St Margaret Mary's Primary	Broadway/Moston Lane east	Moston	Q3 2019/20
513	Abbey Hey Primary	Abbey Hey Lane Outside Abbey Hey School	Gorton & Abbey Hey	Q2 2019/20
502	St Wilfrids / All Saints / Christ the Kings Primary	All Saints Street / Culcheth Lane	Miles Platting & Newton Heath	Q2 2019/20
132	Oswald Road / St John's RC Primary	Longford Road / Oswald Road	Chorlton	Q4 2019/20
146	St Catherine's RC Primary	School Lane / Outside School Gates	Didsbury East	Q3 2019/20
225	Alma Park & St Mary's Primary / Levenshulme High	Albert Road / Marshall Road	Levenshulme	Q4 2019/20
327	St Anthony's RC / The Willow's / Ringway Primary's	Portway / Ruddpark Road	Woodhouse Park	Q2 2019/20
230	Acias Primary/Levenshulme High	Burnage Lane/School Gates	Burnage	Q2 2019/20
139	Oswald Road / St John's RC Primary	Nicolas Road / Oswald Road	Chorlton	Q4 2019/20
407	Broadhurst Primary	St Mary's Road / Williams Road	Miles Platting & Newton Heath	Q4 2019/20
214	Crowcroft Park Primary/St Richard's Primary	Northmoor Road/Sutcliffe Avenue	Longsight	Q4 2019/20
231	Acacias Primary / Levenshulme High	Crossley Avenue / Moorton Avenue	Burnage	Q3 2019/20
406	St Mary's Primary	St Mary's Road / Outside School	Moston / Charlestown	Q3 2019/20

		Gates		
234	Mauldeth Road Primary	Mauldeth Road	Withington	Q3 2019/20
414	Moston Fields Primary/Manchester Creative Media For Girls	Moston Lane/Croft Hill Road	Moston	Q3 2019/20
309	Newall Green High/Primary	Firbank Road/Highdales Road	Baguley	Q3 2019/20
113	Heald Place Primary	Claremont Road/Outside School Gates	Moss Side	Q4 2018/19/ Q1 2019/20
238	Greenend Primary/St Bernards Primary/Burnage High	Burnage Lane Rbt	Burnage	Q3 2019/20
522	Wright Robinson High	Abbey Hey Lane/Lakeside Close	Gorton & Abbey Hey	Q4 2018/19/ Q1 2019/20
334	St John Fisher & Thomas More RC Primary	Hollyhedge Road/Woodhouse Lane	Sharston	Q4 2018/19/ Q1 2019/20
325	Ringway Primary/St Anthony's Primary	Cornishway/Rossett Avenue	Woodhouse Park	Q4 2018/19/ Q1 2019/20
529	St Barnabus Primary	Parkhouse Street/Wood Street	Clayton Openshaw	Q4 2018/19/ Q1 2019/20
319	St Paul's High/Newall Green High/St Peter's Primary	Greenbrow Road/Simonsway	Baguley	Q4 2018/19/ Q1 2019/20
546	Old Hall Drive Primary	Levenshulme Road / Ryder Brow Road	Gorton & Abbey Hey	Q4 2018/19/ Q1 2019/20
313	Sacred Heart Catholic Primary	Floatshall Road / Bowland Road	Baguley	Q4 2019/20
501	All Saints / Christ the Kings Primary	Droylsden Lane Outside School Gates	Miles Platting & Newton Heath	Q4 2019/20
505	All Saints / Christ the Kings Primary	Culcheth Lane / Briscoe Lane	Miles Platting & Newton Heath	Q4 2019/20
326	St Anthony's RC/The Willows Primary	Cornishway/Portway	Woodhouse Park	Q4 2018/19/ Q1

				2019/20
241	Ladyburn, St Cuthberts & Mauldeth Road Primary's	Parrswood Road / Briarfield Road	Withington	Q4 2019/20
306	Sandilands Primary	Ferndown Road/Wendover Road	Brooklands	Q4 2018/19/ Q1 2019/20
307	Sandilands Primary	Wendover Road/Sandilands Road	Brooklands	Q4 2018/19/ Q1 2019/20
210	St Agnes Primary	Hamilton Road/Clitheroe Road	Longsight	Q4 2018/19/ Q1 2019/20
125	William Hulme	Alexandra Road/Brantingham Road	Whalley Range	Q4 2019/20
317	Newall Green Primary / Newall Green High	Greenbrow Rd / Whitburn Road	Baguley	Q4 2018/19/ Q1 2019/20
519	St Francis Primary / All Saints	Gorton Lane / Gardner Street	Gorton & Abbey Hey	Q4 2019/20
318	St Peter's RC Primary / St Paul's High	Firbank Road	Baguley	Q4 2018/19/ Q1 2019/20
314	Baguley Green Primary/Newall Green High	Holyhedge Road/Greenbrow Road	Baguley	Q4 2018/19/ Q1 2019/20
220	Chapel Street Primary	Broom Lane / Chapel Street	Levenshulme	Q4 2019/20
323	Ringway Primary/St Anthony's Primary	Portway/Cornishway	Woodhouse Park	Q4 2018/19/ Q1 2019/20
233	Mauldeth Road Primary	Talbot Road/Green Street	Withington	Q4 2018/19/ Q1 2019/20
404	New Moston Primary	Moston Lane East/Outside School Gates	Moston	Q4 2018/19/ Q1 2019/20
532	Varna Street Primary	Ogden Lane/Varna Street	Clayton Openshaw	Q4 2018/19/ Q1 2019/20

514	Abbey Hey Primary	High Bank/Cross Lane	Gorton & Abbey Hey	Q4 2018/19/ Q1 2019/20
335	Haveley Hey Primary	Broadoak Road/Nearbrook Road	Sharston	Q4 2018/19/ Q1 2019/20
141	Beaver Road/St Catherine's Primary	Fog Lane/ Clayton Avenue	Didsbury East	Q4 2018/19/ Q1 2019/20
322	St Anthony's RC / The Willow's Primary	Portway / Selstead Road	Woodhouse Park	Q4 2018/19/ Q1 2019/20
336	Haveley Hey / Benchill Primary's	Hollyhedge Road / Broadoak Road	Northenden / Sharston	Q4 2018/19/ Q1 2019/20
540	Park View Community Primary	Varley Street/Holland Street	Miles Platting & Newton Heath	Q4 2018/19/ Q1 2019/20
304	Button Lane Primary	Moorcroft Road/Button Lane	Brooklands	Q4 2018/19/ Q1 2019/20
237	Greenend Primary/St Bernards Primary/Burnage High	Greenend Road/Burnage Lane	Burnage	Q4 2018/19/ Q1 2019/20
504	All Saints/Christ the Kings Primary	Culcheth Lane/Outside School Gates	Miles Platting & Newton Heath	Q4 2018/19/ Q1 2019/20
140	Broad Oak Primary	Broad Oak Road/Outside School Gates	Didsbury East	Q4 2018/19/ Q1 2019/20
542	St Malachy's/Saviour Primary	Rochdale Road/Eggington Street	Harpurhey	Q4 2018/19/ Q1 2019/20
436	Pikefold Primary/Co-operative Academy	Old Market Street/Chapel Lane	Harpurhey	Q4 2018/19/ Q1 2019/20
416	Holy Trinity/Moston Lane Primary	Moston Lane/Upper Conran Street	Harpurhey	Q4 2018/19/

				Q1 2019/20
503	St Wilfrids Primary	Daisy Bank/Mabel Street	Miles Platting & Newton Heath	Q4 2018/19/ Q1 2019/20
123	The Devine Mercy Primary	Lloyd Street South / Edith Avenue	Moss Side / Whalley Range	Q4 2018/19/ Q1 2019/20

**Neighbourhoods and Environment Scrutiny Committee  
Work Programme – January 2019**

<b>Wednesday 9 January 2019, 10am (Report deadline Friday 28 December 2018)</b>				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Green and Blue Infrastructure Strategy	To receive the annual progress report on the implementation of the Green and Blue Infrastructure Strategy, including a three-year review of the Strategy. This report will include information on the Principles of Tree management. The report will also provide an update on the Britain in Bloom programme.	Cllr Stogia	Richard Elliott Chaz Farghaly	40 minutes allocated
Greater Manchester Clean Air Plan	The Committee will receive the full Business Case for consideration and consultation.	Cllr Stogia	Richard Elliott	40 minutes allocated Executive report
Delivering the Our Manchester Strategy	This report provides an overview of work undertaken and progress towards the delivery of the Council's priorities as set out in the Our Manchester Strategy for those areas within the portfolio of the Executive Member for Neighbourhoods and the Executive Member for Environment, Planning and Transport.	Cllr Akbar Cllr Stogia	-	40 minutes allocated
Overview Report	This is a monthly report which includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.	-	Lee Walker	



<b>Wednesday 6 February 2019, 10am (Report deadline Friday 25 January 2019)</b>				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Refreshed Budget and Business Plans	The Committee will consider the refreshed budget and business plans for the Neighbourhoods Directorate, following consideration of original proposals at its December 2018 meeting.	Cllr Akbar Cllr Stogia Cllr Richards Cllr Ollerhead	Fiona Worrall	20 minutes allocated
Shisha Bars	Update on work to tackle the challenges and issues presented by the City's Shisha Bars.	Cllr Akbar	Fiona Sharkey	20 minutes allocated
Update on Homelessness and Housing	To receive an update report and information on the following areas: 1. Manchester Move and the Housing Allocations Policy; 2. The work that is taking place to tackle homelessness and rough sleeping in the City, including the use of temporary accommodation and how these are inspected; and 3. An update on managing housing demand.	Cllr S Murphy Cllr Richards	Nicola Rea Jon Sawyer	40 minutes allocated
Princess Road / Princess Parkway and the impact of the 30mph speed limit introduced April 2017	This report will include: - Data on the number of serious incidents and collisions following the implementation of the speed restriction; - Comparative data on the number of speeding fines issued; - The impact of vehicles using surrounding roads as an alternative route; - Analysis on the impact on the flow of traffic at peak	Cllr Stogia	Steve Robinson	30 minutes allocated

	times of the day.			
Overview Report	This is a monthly report which includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.	-	Lee Walker	

<b>Wednesday 6 March 2019, 10am (Report deadline Friday 22 February 2019)</b>				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Final Report of the Behaviour Change and Waste Task and Finish Group	To receive the findings and recommendations of the Behaviour Change and Waste Task and Finish Group.	Cllr Akbar	Lee Walker	
Playing Our Full Part on Climate Change – Updating Manchester’s Commitment – Draft action plan	The Committee will consider the citywide action plan/call to action drafted with all partners setting out what needs to be achieved and a draft action plan for staying within the carbon budget and reaching zero carbon by 2038.	Cllr Stogia	Richard Elliot Jonny Sadler	See minutes of 7 November 2018.
Overview Report	This is a monthly report which includes the recommendations monitor, relevant key decisions, the Committee’s work programme and any items for information.	-	Lee Walker	

<b>Items to be scheduled</b>				
Item	Purpose	Lead Executive Member	Lead Officer	Comments
Air Quality Task and Finish Group – Update report	To receive a report that provides the Committee with an update on the actions taken to progress the recommendations made by the Air Quality Task and Finish Group. The report will include a section specifically on air pollution around schools.	Cllr Stogia Cllr Craig	Richard Elliott	See minutes of NESC November 2017. Ref: NESC/17/53 Invitation to Cllr Paul, Chair of the Air Quality Task and Finish Group

